Regional Transportation Planning Agency - Local Transportation Commission
Monterey County Service Authority for Freeways and Expressways
Monterey County Regional Development Impact Fee Joint Powers Agency
Email: info@tamcmonterey.org

Board of Directors
MEETING AGENDA
Wednesday, December 2, 2026
****9:00 AM****

MEETING LOCATION
Voting members must attend a physical meeting location to count towards quorum or vote on any item on the agenda
1441 Schilling Place, Salinas, California
Cayenne Conference Room
Wi-Fi Network: MontereyCty-Guest (no password required)

No Alternate Locations with Zoom Connection Open to the Public

Members of the public & Board may join meeting online at:
https://us02web.zoom.us/j/83417604900?pwd=jEaUjLWZ6iGuF47kxbFbFKst8ZTnBc.1
OR
By teleconference at: +1 669 900 6833
*If you join the meeting by phone and would like to make a public comment on an item, please dial *9 to raise your hand.*

Meeting ID: 834 1760 4900
Password: 165623

Pursuant to Government Code Section 54952.7:
Please find Chapter 9, also known as the Ralph M. Brown Act:
https://leginfo.legislature.ca.gov/faces/codes_displayText.xhtml?division=2.&chapter=9.&part=1.&lawCode=GOV&title=5.

Please note: If all board members are present in person, public participation by Zoom is for convenience only and is not required by law. If the Zoom feed is lost for any reason, the meeting may be paused while a fix is attempted, but the meeting may continue at the discretion of the Chairperson.
Nota: Si todos los miembros de la junta directiva están presentes, la participación pública por Zoom es solo para conveniencia y no es obligatoria por ley. Si se pierde la transmisión de Zoom por

cualquier motivo, la reunión podría pausarse mientras se intenta solucionar el problema, pero la reunión podrá continuar a discreción del presidente.

Please see all the special meeting instructions at the end of the agenda.

The agenda and all enclosures are available on the Transportation Agency website: www.tamcmonterey.org, by clicking on Transportation Agency Board, meetings and agendas, click on agenda item and open it, click on report attachments listed at end of report.

Consulte las instrucciones para la reunión especial al final de la agenda.

La agenda y todos los anexos están disponibles en el sitio web de la Agencia de Transporte: www.tamcmonterey.org, haciendo clic en Junta de la Agencia de Transporte, reuniones y agendas, haga clic en el tema de la agenda y ábralo, haga clic en los archivos adjuntos del informe que se encuentran al final del informe.

1. QUORUM CHECK – CALL TO ORDER

Transportation Agency by-laws require a quorum of a minimum of 9 voting members, including a minimum of 7 city representatives and 1 county representative.

If you are unable to attend, please contact your alternate. Your courtesy to the other Transportation Agency Board members to assure a quorum is appreciated.

PLEDGE OF ALLEGIANCE

2. PUBLIC COMMENTS

Any member of the public may address the Board on any item not on the agenda but within the jurisdiction of the Board. Under this item, each member of the public is allowed two (2) minutes to address concerns. Comments in items on this agenda may be given when that agenda item is discussed. Persons who wish to address the Board for public comment or on an item on the agenda are encouraged to submit comments in writing to Maria at maria@tamcmonterey.org by 5:00 pm the Monday before the meeting, and such comments will be distributed to the Board before the meeting.

Alternative Agenda Format and Auxiliary Aids: If requested, the agenda shall be made available in appropriate alternative formats to persons with a disability, as required by Section 202 of the Americans with Disabilities Act of 1990 (42 USC Sec. 12132), and the federal rules and regulations adopted in implementation thereof. Individuals requesting a disability-related modification or accommodation, including auxiliary aids or services, may contact Transportation Agency staff at 831-775-0903. Auxiliary aids or services include wheelchair-accessible facilities, sign language interpreters, Spanish language interpreters, and printed materials in large print, Braille or on disk. These requests may be made by a person with a disability who requires a modification or accommodation in order to participate in the public meeting and should be made at least 72 hours before the meeting. All reasonable efforts will be made to accommodate the request.

COMENTARIOS DEL PÚBLICO:
Cualquier miembro del público podrá dirigirse a la Junta sobre cualquier punto no incluido en la agenda, pero que sea de su competencia. En este punto, cada miembro del público tendrá dos

minutos para plantear sus inquietudes. Se podrán formular comentarios sobre los puntos de este agenda cuando se discuta dicho punto. Se anima a quienes deseen dirigirse a la Junta para recibir comentarios del público o sobre un punto de la agenda que envíen sus comentarios por escrito a Maria en maria@tamcmonterey.org antes de las 5:00 pm del lunes anterior a la reunión. Dichos comentarios se distribuirán a la Junta antes de la reunión.

Formato alternativo de la agenda y recursos auxiliares: Si se solicita, la agenda se pondrá a disposición de las personas con discapacidad en formatos alternativos apropiados, según lo exige la Sección 202 de la Ley de Estadounidenses con Discapacidades de 1990 (42 USC Sec. 12132) y las normas y reglamentos federales adoptados en su aplicación. Las personas que soliciten una modificación o adaptación por discapacidad, incluyendo ayudas o servicios auxiliares, pueden comunicarse con el personal de la Agencia de Transporte al 831-775-0903. Las ayudas o servicios auxiliares incluyen instalaciones accesibles para sillas de ruedas, intérpretes de lengua de señas, intérpretes de español y materiales impresos en letra grande, braille o en disco. Estas solicitudes pueden ser presentadas por una persona con discapacidad que requiera una modificación o adaptación para participar en la reunión pública y deben hacerse al menos 72 horas antes de la reunión. Se hará todo lo posible para atender la solicitud.

3. CONSENT AGENDA

Approve the staff recommendations for items listed below by majority vote with one motion. Any member may pull an item off the Consent Agenda to be moved to the end of the **CONSENT AGENDA** for discussion and action.

ADMINISTRATION and BUDGET

3.1.1. **APPROVE** the Transportation Agency for Monterey County Board draft minutes of October 28, 2026.

- Elouise Rodriguez

3.1.2. **ACCEPT** the list of payments and deposits for October 2026 and the credit card statement for September and October 2026.

- Mi Ra Park

The list of payments and copies of credit card statements are submitted to the TAMC Board each month in accordance with the recommendation from TAMC's independent Certified Public Accountant to keep the Board informed about TAMC's financial transactions.

3.1.3. **RECEIVE** report on conferences or trainings attended by agency staff.

- Christina Watson

Agency staff attend conferences or trainings at Agency expense that are pertinent to their roles in pursuing the Agency's mission. These events allow the

staff to stay current and participate in the development of transportation practices and policies related to their roles.

3.1.4. **APPROVE** calendar year 2027 schedule of meetings for the Agency Board of Directors and Executive Committee.

- Elouise Rodriguez

In December of every year, the Agency Board approves a schedule of meetings for the following year. The Executive Committee met on November 4, 2026 and recommended approval.

3.1.5. **APPROVE** an amendment to the Agency Human Resources Rules and Regulations to add the Juneteenth holiday.

- Jefferson Kise

The Executive Committee met on November 4, 2026 and recommends the Human Resources Rules and Regulations policy be revised to add the official Juneteenth National Independence Day. This is a federal holiday in the United States. It is celebrated annually on June 19 to commemorate the end of slavery in the United States.

3.1.6. **APPOINT** Chair Poduri and Past Chair Askew to the Nominating Committee to meet and return to Board of Directors on January 27, 2027, with recommendations for Board Chair, 1st Vice Chair, 2nd Vice Chair, and Executive Committee to serve one-year terms beginning upon their election through the next election of officers at the beginning of the January 26, 2028, Board meeting.

- Elouise Rodriguez

Agency Bylaws require the election of officers at the beginning of the January meeting. The Board officers are the Chair, 1st Vice Chair and 2nd Vice Chair. The Executive Committee includes the Chair, 1st Vice Chair, 2nd Vice Chair, the immediate past Chair, and a City and a County voting Board member.

3.1.7. **Sublease Agreement with Taylor Fresh Foods, Inc. for office space:**

1. **APPROVE** and **AUTHORIZE** the Executive Director, or their designee, to execute a Sublease Agreement with Taylor Fresh Foods, Inc, subject to approval by Agency Counsel, in an amount not to exceed $1,733,436, to lease 150 Market Street, Suite 150, Salinas, CA 93901, for the seven-year period ending December 31, 2033, with two seven-year options until December 31, 2047;
2. **APPROVE** the use of reserve funds for this expense; and
3. **AUTHORIZE** the Executive Director, or their designee, to take such other further actions as may be necessary to fulfill the intent of the contract, including approvals of future modifications or amendments that do not significantly alter the scope of work, or change the approved contract term or amount.

- Jefferson Kise

The agency seeks to contract with Taylor Farms (aka Taylor Fresh Foods, Inc), to lease Suite 150 of its office building located at 150 S Main Street, Salinas. The 6,427 square foot space will support all agency staff and most agency committee meetings. The lease is for seven years, with options for two seven-year extensions. The rent will be reduced by half while the tenant improvements are being made, or until the first anniversary, whichever occurs first. Taylor Farms is covering half of the tenant improvement costs and left in place a lot of quality office furniture from the prior tenant which will be reused.

3.1.8. Property purchase agreement between TAMC and JRG Leasing II LLC:

1. **APPROVE** and **AUTHORIZE** the Executive Director, or their designee, to execute a Purchase and Sale Agreement with JRG Leasing II LLC, for an amount not to exceed $5,310,000 ($5,300,000 plus estimated closing costs), to purchase the office building located at 318 Cayuga Street, Salinas, CA;
2. **APPROVE** the use of reserve funds for this purpose; and
3. **AUTHORIZE** the Executive Director, or their designee, to take such other further actions as may be necessary to fulfill the intent of the contract, including approvals of future modifications or amendments that do not significantly alter the scope of work, or change the approved contract term or amount.

- Jefferson Kise

The purchase of 318 Cayuga Street, Salinas, CA provides a permanent location for the agency for the long term. The building is currently fully occupied with most leases running for at least five years. The plan for the agency is to allow one of the leases to expire, then renovate the space, and move in during year seven of ownership. The purchase price is $5,300,000 and the agreement is contingent upon satisfactory review of the sellers' financial representations (leases, etc.), property inspection, and title search. Additionally, the seller is responsible for replacing the cooling tower and two heat pumps prior to closing (the scope of work is part of the agreement).

3.1.9. Property Management Services Agreement with A.G. Davi:

1. **APPROVE** and **AUTHORIZE** the Executive Director, or their designee, to execute an agreement with A.G. Davi, for an amount not to exceed $130,000 to provide property management services for the for the two-year period beginning January 1, 2027, subject to approval by Agency Counsel;
2. **APPROVE** the use of rail right-of-way lease funds for this expense; and
3. **AUTHORIZE** the Executive Director, or their designee, to take such other further actions as may be necessary to fulfill the intent of the contract, including approvals of future modifications or amendments that do not significantly alter the scope of work, or change the approved contract term or amount.

- Mi Ra Park

A request for property management services proposal was released on September 24, 2026 and have undergone a competitive bid and evaluation process. A.G. Davi was selected for recommendation based on the firm's qualifications and expertise in the Monterey Bay area, and thoroughness of the proposed work plan.

3.1.10. Fiscal Year 2026-2027 Overall Work Program Amendment #1:
APPROVE Resolution 2016-16, pending legal counsel approval, providing:

1. Authority for the Executive Director or his designee to transfer $2,109,281.47 in state Rural Planning Assistance, RMRA (SB1) Sustainable Communities Competitive, and State Highway Account (SHA) Climate Adaptation Planning carry-over funds into the Agency's fiscal year (FY) 2026-2027 work program and budget;
2. Authority for the Executive Director or his designee to execute work program and budget amendment No. 1 in accordance with this Resolution; and
3. Authority for the Executive Director or his designee to execute all Restricted Grant Agreements and any amendments thereto with the California Department of Transportation.

- Mi Ra Park

This Amendment #1 to the FY 2026/27 Overall Work Program will allow state unexpended Rural Planning Assistance, RMRA (SB1) Sustainable Communities Competitive, and State Highway Account (SHA) Climate Adaptation Planning grant funds from the prior fiscal year to be utilized in the current fiscal year.

BICYCLE, PEDESTRIAN, TRANSIT, and SOCIAL SERVICES- No items this month.

PLANNING- No items this month.

PROJECT DELIVERY and PROGRAMMING

3.4.1. King City Office of Traffic Safety Agreement:

1. **APPROVE** and **AUTHORIZE** the Executive Director, or their designee, to execute an agreement with County of Monterey Health Department, subject to approval by Agency Counsel, in an amount not to exceed $31,104, to provide safe routes to school programming for the period ending September 30, 2027;
2. **APPROVE** the use of Office of Traffic Safety funds budgeted to this project; and
3. **AUTHORIZE** the Executive Director, or their designee, to take such other further actions as may be necessary to fulfill the intent of the agreement, including approvals of future modifications or amendments that do not significantly alter the scope of work, or change the approved agreement term or amount.

- Ariana Green

The County of Monterey Health Department and TAMC partnered on an Office of

Traffic Safety (OTS) grant to provide safety programming in King City. TAMC will facilitate a youth-led art contest that promotes safe walking and bicycling and ties into the countywide Safe Streets Together Campaign.

3.4.2. Pavement Management Program Update 2025 - NCE Contract Amendment #1:

1. **APPROVE** and **AUTHORIZE** the Executive Director, or their designee, to execute contract amendment #1 with Nichols Consulting Engineers, subject to approval by Agency Counsel, to extend the term from December 31, 2026 to December 31, 2027;
2. **FIND** that this amendment is justified as a sole source due to the efficiencies that support extending the contract with the existing consultant as a logical follow-on to work already in progress under a competitively awarded contract; and
3. **AUTHORIZE** the Executive Director, or their designee, to take such other further actions as may be necessary to fulfill the intent of the contract, including approval of future modifications or amendments that do not significantly alter the scope of work, or change the approved contract term or amount.

- Laurie Williamson

Measure X requires local agencies to maintain a Pavement Management Program and re-inspect pavement conditions every 3-6 years to remain eligible for funding. Agency staff coordinated a joint procurement for these services, but reimbursement agreements with participating agencies took longer than anticipated. Staff is therefore seeking to extend the Nichols Consulting Engineers agreement by one year, from December 31, 2026, to December 31, 2027.

3.4.3. FORTAG Canyon Del Rey Construction Management - MNS Contract Amendment #2:

1. **APPROVE** and **AUTHORIZE** the Executive Director, or their designee, to execute contract amendment #2 with MNS Engineers, subject to approval by Agency Counsel, to extend the term from December 31, 2026, to February 28, 2027;
2. **FIND** that this amendment is justified as a sole source due to the efficiencies that support extending the contract with the existing consultant as a logical follow-on to work already in progress under a competitively awarded contract; and
3. **AUTHORIZE** the Executive Director, or their designee, to take such other further actions as may be necessary to fulfill the intent of the contract, including approval of future modifications or amendments that do not significantly alter the scope of work, or change the approved contract term or amount.

- Laurie Williamson

The current agreement with MNS Engineers for construction management services on the Canyon Del Rey segment of the FORTAG project expires on December 31, 2026. Agency staff recommends a two-month extension of the

contract term through February 28, 2027, to maintain continuity of services while negotiating the rates and scope for a longer-term extension anticipated to be necessary for project completion and closeout. Sufficient funding is available within the existing project budget to cover the proposed two-month extension, and staff expects to return to the Board in January 2027 with a recommendation for a longer-term amendment and any associated budget adjustments.

RAIL PROGRAM

3.5.1. Salinas Rail Project Packages 2 & 3 - HDR Engineering Contract Amendment #6:

1. **APPROVE** and **AUTHORIZE** the Executive Director, or their designee, to execute contract amendment #6 with HDR Engineering Inc., subject to approval by Agency Counsel and Caltrans, to add $1,519,153 for a new not-to-exceed budget of $6,150,512 and to extend the deadline on the contract from December 31, 2026, to June 30, 2029, to continue the design work for Package 2, Salinas layover facility, and Package 3, Gilroy track connections;
2. **AUTHORIZE** the use of funding secured for this project in the rail program budget;
3. **FIND** that this amendment is justified as a sole source due to the efficiencies that support award to the existing consultant as a logical follow-on to work already in progress under a competitively awarded contract; and
4. **AUTHORIZE** the Executive Director, or their designee, to take such other further actions as may be necessary to fulfill the intent of the contract, including approvals of future modifications or amendments that do not significantly alter the scope of work, or change the approved contract term or amount.

- Christina Watson

Staff recommends approval of a contract amendment with HDR Engineering, Inc. to add funds and to extend the deadline for final design services for the Salinas Rail Extension Kick Start Project Packages 2 and 3, from December 31, 2026, to June 30, 2029. The extension will allow HDR to provide design refinements, bid support, and construction assistance to maintain project momentum and ensure continuity.

3.5.2. Salinas Rail Project - MNS Construction Management Contract Amendment #6:

1. **APPROVE** and **AUTHORIZE** the Executive Director, or their designee, to execute contract amendment #6 with MNS Engineers, subject to approval by Agency Counsel, to extend the deadline on the contract from December 31, 2026, to December 31, 2027, to provide construction management support for the Salinas Rail Kick Start project, as the design work proceeds towards bidding the project;
2. **FIND** that this amendment is justified as a sole source due to the efficiencies that support award to the existing consultant as a logical follow-on to work already in progress under a competitively awarded contract; and
3. **AUTHORIZE** the Executive Director, or their designee, to take such other further actions as may be necessary to fulfill the intent of the contract, including approvals of future modifications or amendments that do not significantly alter

the scope of work, or change the approved contract term or amount.

- Christina Watson

Staff recommends approval of a contract amendment with MNS Engineers to extend the deadline for construction management services for the Salinas Rail Extension Kick Start Project, from December 31, 2026, to December 31, 2027. The extension will allow MNS to provide design review to maintain project momentum and ensure continuity. This amendment does not include additional funding beyond the current contract budget.

REGIONAL DEVELOPMENT IMPACT FEE

3.6.1. Kimley-Horn - 2026 Nexus Study Update Contract Amendment #2

1. **APPROVE** and **AUTHORIZE** the Executive Director to execute contract amendment #2 with Kimley-Horn & Associates for the 2026 Regional Development Impact Fee Nexus Study Update contract to extend the contract term date to June 30, 2027 to allow for consultant to complete remaining tasks under the existing Scope of Work;
2. **FIND** that this amendment is justified as a sole source due to the efficiencies that support award to the existing consultant as a logical follow-on to work already in progress under a competitively awarded contract; and
3. **AUTHORIZE** the Executive Director to take such further actions as may be necessary to fulfill the intent of the contract, including approvals of future modifications or amendments that do not significantly alter the scope of work, or change the approved contract term or amount.

- Aaron Hernandez

The Transportation Agency contracted with Kimley-Horn & Associates to conduct the 2026 Regional Development Impact Fee Nexus Study Update following a competitive process in 2025. The Agency is seeking to extend the contract term to allow the consultant to complete the draft and final materials for the nexus study update.

COMMITTEE MINUTES and CORRESPONDENCE

3.7.1. ACCEPT draft minutes of the Transportation Agency Committees:

- Rail Policy Committee - draft minutes of November 2, 2026
- Executive Committee - draft minutes of November 4, 2026
- Bicycle and Pedestrian Facilities Advisory Committee — draft minutes of November 4, 2026
- Technical Advisory Committee - draft minutes of November 5, 2026
- Measure X Citizens Oversight Committee - No Meeting

- Elouise Rodriguez

3.7.2. **RECEIVE** TAMC Correspondence for November 2026.

- Elouise Rodriguez

4. **PRESENT** Certificates of Appreciation to outgoing Board Members Anna Velazquez, Bruce Delgado, Ed Smith, Jeff Baron, and Jose Rios.

- Todd Muck

The Transportation Agency would like to thank our outgoing Board members for their time, commitment and years of dedicated work to improve regional transportation throughout Monterey County.

5. **Regional Development Impact Fee 2026 Nexus Study Update**

1. **RECEIVE** presentation on the draft 2026 Nexus Study Update; and
2. **APPROVE** the following policy direction for incorporation into the final Nexus Study and fee schedule:
    1. Establish a residential fee structure designed to achieve approximately $3 million in annual fee revenue;
    2. Implement a single countywide fee for all residential land uses;
    3. Maintain the existing four-zone fee structure for non-residential land uses;
    4. Maintain the existing non-residential fee methodology and fee categories;
    5. Calculate residential development impact fees on a square-foot basis;
    6. Eliminate square-foot exemptions applicable to primary residential units;
    7. Modify the accessory dwelling unit (ADU) fee policy to apply fees to the portion of an ADU exceeding 750 square feet, using the proportional fee calculation methodology presented in the draft Nexus Study;

- Aaron Hernandez

The Transportation Agency is required to update the Regional Development Impact Fee every eight years. This process includes reviewing the land use and population assumption in the regional travel demand model, forecasting future travel demands, updating the project list as necessary to meet those demands, revising project costs, and developing an updated fee schedule. An ad-hoc committee was formed to develop policy recommendations that would make changes to the existing Regional Development Impact Fee program. These policy changes must be considered before the draft nexus study and fee schedule can be adopted.

6. **RECEIVE** presentation on the Highway 1 Elkhorn Slough Corridor Climate Resiliency Planning and Environmental Linkages study.

- Alissa Guther

The Highway 1 Elkhorn Slough Corridor Climate Resiliency Planning and Environmental Linkages study is currently in the Alternatives Screening phase, with alternatives being presented to permitting agencies, local jurisdictions, community organizations, and the public. Staff will provide a verbal presentation at the meeting.

7. **PROVIDE** feedback on the Draft Safe Routes to School Program Guidelines Update.

- Ariana Green

The Measure X Safe Routes to School Program Guidelines were adopted by the TAMC Board in February 2018. Since then, the program has experienced tremendous growth through the acquisition of State funding and through the development of community partnerships. The 2026 update to the Measure X Safe Routes to School Program Guidelines reflect a renewed commitment to ensuring that every child in Monterey County can safely and confidently navigate their community, whether walking, biking, rolling, carpooling, or taking the bus to school.

8. **RECEIVE** reports from Transportation Providers:
   - Caltrans Director's Report and Project Update - Eades
   - Monterey Peninsula Airport - Pick
   - Monterey-Salinas Transit - Sedoryk
   - Monterey Bay Air Resources District - Stedman

9. **Reports on meetings attended by Board Members at Transportation Agency expense, as required by state law.**

10. **Executive Director's Report.**

11. **Announcements and/or comments from Transportation Agency members on matters that they wish to put on future Transportation Agency agendas.**

12. **PUBLIC COMMENT** on the Closed Session:

    CLOSED SESSION
    CONFERENCE WITH LEGAL COUNSEL—ANTICIPATED LITIGATION
    Initiation of two (2) matters for litigation pursuant to paragraph (4) of subdivision (d) of Section 54956.9.

    RECONVENE in open session and report any actions taken.

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13. **ADJOURN**

ANNOUNCEMENTS

Next Transportation Agency for Monterey County regular meeting will be on
Wednesday, January 27, 2027
Monterey County Government Center

1441 Schilling Place, Cayenne Room

A quorum of voting members is required to be present to hold this meeting.
There will be a zoom link for hybrid participation.

If you have any items for the next agenda, please submit them to:
Elouise Rodriguez
Clerk of the Board
elouise@tamcmonterey.org

Important Meeting Information

Agenda Packet and Documents: Any person who has a question concerning an item on this agenda may call or email the Agency office to make inquiry concerning the nature of the item described on the agenda. Complete agenda packets are on display online at the Transportation Agency for Monterey County website. Documents relating to an item on the open session that are distributed to the Committee less than 72 hours prior to the meeting shall be available for public review at the Agency website. Agency contact information is as follows:

Transportation Agency for Monterey County
www.tamcmonterey.org
55B Plaza Circle, Salinas, CA 93901
TEL: 831-775-0903
EMAIL: info@tamcmonterey.org

Agenda Items: The agenda will be prepared by Agency staff and will close at noon five (5) working days before the regular meeting. Any member of the Board may request in writing an item to appear on the agenda. The request shall be made by the agenda deadline and any support papers must be furnished by that time or be readily available.

TRANSPORTATION AGENCY FOR MONTEREY COUNTY

Memorandum

To: Board of Directors

From: Elouise Rodriguez, Senior Administrative Assistant & Clerk of the Board

Meeting Date: December 2, 2026

Subject: **TAMC Draft Minutes of October 28, 2026**

RECOMMENDED ACTION:

APPROVE the Transportation Agency for Monterey County Board draft minutes of October 28, 2026.

SUMMARY:

FINANCIAL IMPACT:

DISCUSSION:

ATTACHMENTS:

1. TAMC Draft Minutes of October 28, 2026

WEB ATTACHMENTS:

TRANSPORTATION AGENCY FOR MONTEREY COUNTY (TAMC)
SERVICE AUTHORITY FOR FREEWAYS AND EXPRESSWAYS
MONTEREY COUNTY REGIONAL DEVELOPMENT IMPACT FEE JOINT POWERS AGENCY
DRAFT MINUTES OF OCTOBER 28, 2026, TAMC BOARD MEETING
1441 Schilling Place, Salinas, CA, 93901 – Saffron Conference Room
No Alternate Locations with Zoom Connection Open to the Public

TAMC BOARD MEMBERS	JAN 26	FEB 26	MAR 26	APR 26	MAY 26	JUN 26	AUG 26	AUG 31, 2026	SEP 26	OCT 26
Luis Alejo, Supervisor District 1, 1st Vice Chair (Linda Gonzales, ~~Javier Gomez~~)	P	P(A) (V)	P	P(A) (V)	P(A) (V)	P	P	P	P(A) (V)	P
Glenn Church, Supervisor District 2, County Representative (~~Marilyn Vierra~~, Leonie Gray)	P	P	P	P	P(A)	P	P	E	P	P
Chris Lopez, Supervisor District 3, (Priscilla Ramos)	P(A)	P	P(A)	P	P(A)	E	P	P(V)	P(A)	P
Wendy Root Askew, Supervisor District 4, Past Chair (~~Yuri Anderson~~, Kera Abraham Panni)	P	P(A) (V)	P	P(A)	P(A)	P(A)	P	P	P(A)	P(A)
Kate Daniels, Supervisor District 5 (Kimbley Craig)	E	P	P	P(A)	E	P	P	P(A)	P(A)	P(A)
Jeff Baron, Carmel-by-the-Sea (Robert Delves, Dale Byrne)	P	P	P	P	P	P(V)	P	P	P	P
Scott Donaldson, Del Rey Oaks (John Uy)	A	P	E	P	P	P	P	P	P	P
Jose Rios, Gonzales, 2nd Vice Chair (Lorraine Worthy)	P	P(V) (ADA)	P	P	P	P	P	P	P(V) (ADA)	P(V) (ADA)
Robert White, Greenfield (Rachel Ortiz)	P	P	P	P	P	P	P	P	P	P
Michael LeBarre, King City (Carlos DeLeon)	P	P(A) (V)	P	A	A	P	P	P	P	P
Bruce Delgado, Marina (Jenny McAdams, Liesbeth Visscher)	P	P	P	A	P	P	P	P	P	E
Edwin Smith, Monterey (Gino Garcia, ~~Marissa Garcia, Andrew Easterling~~)	P	P(A)	P	P	A	P	P	P	E	P
Chaps Poduri, Pacific Grove, Chair (Joe Amelio)	P	P	P	P	P	P	P	P	P	E
Dennis Donohue, Salinas City Representative (Margaret D 'Arrigo)	P	P	P	P	P	P	P	P	P	P
Mary Ann Carbone, Sand City (Marilee Diaz)	P	P	P	P	P	P	P	P	E	P
Ian Oglesby, Seaside (David Pacheco)	P	P	P	P	P	P	P	P	A	P

Anna Velazquez, Soledad (Fernando Ansaldo-Sanchez)	P	E	E	P(V) JC 1	P	P	P	E	A	P
Ex Officio Members:	**JAN 26**	**FEB 26**	**MAR 26**	**APR 26**	**MAY 26**	**JUN 26**	**AUG 26**	**AUG 31, 2026**	**SEP 26**	**OCT 26**
Maura Twomey, AMBAG (Heather Adamson~~, Bhupendra Patel, Paul Hierling~~)	P(A)	P	P(A) (V)	P	P	P(A)	P(A) (V)	E	P(A) (V)	P
Scott Eades, Caltrans, Dist. 5 ~~(Orchid Monroy Ochoa, John Olejnik, Richard Rosales, Brandy Rider, Kyle Birch, Kelly McClendon;~~ Paul Valadão)	P(A)	P(A)	P	P(A)	P(A)	P(A)	P(A) (V)	E	P	P(A)
Richard Stedman, Monterey Bay Air Resources District (David Frisbey)	P(A) (V)	P(A) (V)	P(A) (V)	P(A) (V)	P(A) (V)	P(A) (V)	P(A) (V)	E	P(A) (V)	P(A) (V)
Dino Pick, Monterey Regional Airport District (Carl Miller)	P(V)	P(V)	P(V)	P(V)	A	P	P(V)	P(V)	P(A) (V)	P(A) (V)
Carl Sedoryk, Monterey-Salinas Transit (Lisa Rheinheimer, ~~Michelle Overmeyer~~)	P(A) (V)	P	P(V)	P	P	P	P(A)	E	P(A)	P(A)
Eduardo Montesino, Watsonville	A	A	A	A	A	A	A	A	A	A
Glen Nelson, CSUMB (Matthew McCluney)	A	A	P(A) (V)	P(A) (V)	E	E	A	E	P(A) (V)	P(A) (V)
P = present; P(A) = alternate present; P(V) = videoconference; E = excused absence; ADA= American Disabilities Act; JC# =Just Cause; A = absent; P= New Representative*										
TAMC STAFF	**JAN 26**	**FEB 26**	**MAR 26**	**APR 26**	**MAY 26**	**JUN 26**	**AUG 26**	**AUG 31, 2026**	**SEP 26**	**OCT 26**
O. Barajas, Transportation Planner			P*	P	P	P	P	E	P	P(V)
A. Cook, Principal Transp. Planner			P*	P	P	P	P	E	P	P
N. Gomez, TAMC Intern	P(V)	P(V)	P(V)	P(V)	P(V)	P(V)	P(V)	E	P(V)	P(V)
A. Green, Principal Transp. Planner	P	P	P	P(V)	P(V)	P	P	E	P	P
A. Guther, Assoc. Transp. Planner	P	P(V)	P	P	P(V)	P	P(V)	E	P	E
A. Hernandez, Assoc. Transp. Planner	P	P	P	P	P	P	P	P	P	P
J. Hernandez, Principal Engineer						P*	P	E	P	P
J. Kise, Dir. Finance & Administration	P	P	P(V)	P	E	E	P	P	P	P
S. Linnevers, Transportation Planner				P*	P	P	P	P(V)	P	P
M. Montiel, Administrative Assistant	P	P	P	P	E	P	P	P	P	P
T. Muck, Executive Director	P	P	P	P	P	P	P	P	P	P
M. Park, Finance Officer	P	P	P	P	P	P	P	P	P(V)	P
E. Rodriguez, Clerk of the Board	P	P	E	P	P	P	P	P	P	P
M. Sheehan, Finance Assistant	P	P	P	P	E	P	P	E	P	P
J. Strause, Sr. Transp. Planner	P	E	P	P	P	P	P	P(V)	P	P
S. Strong, Legal Counsel	P	P	P	P	P	P	P	P	P	P

C. Watson, Director of Planning	P	P	P	P	P(V)	P	P	P(V)	P	P
L. Williamson, Senior Engineer	P	P	P	P	P	P	P	P(V)	E	P
B. Wilson, TAMC Intern	P(V)	P	P	E	E	P	P	E	P(V)	P
T. Wright, Community Outreach	P	P	P(V)	P	P(V)	P	P	E	P	P
M. Zeller, Director of Programming & Project Delivery	P	P	P	P	P	P	P	P	P	P

OTHERS PRESENT

Tyler Lesage	Caltrans District 5	Tony Harris	Point C
Meg Henry	Caltrans District 5	Barry Jones	Public
Dave Simpson	Herzog Contracting	Michael Miller	Public
Gus Khouri	Partner, Actum II LLC	John M. Bauke	Public
Jasmine Mejia Cortez	Monterey County District 1	Eric Petersen	Public
Priscilla Ramos	Monterey County District 3	Dwight Stump	Public

1. QUORUM CHECK – CALL TO ORDER

Past Chair Lopez called the meeting to order at 9:02 a.m. Elouise Rodriguez, Senior Administrative Assistant/Clerk of the Board, called the roll and confirmed a quorum was established. Chair Lopez led the pledge of allegiance.

2. PUBLIC COMMENTS

Dwight Stump commented on the Highway 68 Adaptive Signal Project public open house scheduled on November 4, 2026, and questioned the public engagement process.

3. CONSENT AGENDA

M/S/C Craig/Smith/unanimous

The Board approved the consent agenda as follows:

ADMINISTRATION and BUDGET

3.1.1 Approved the minutes of the Transportation Agency for Monterey County, the Service Authority for Freeways and Expressways, and the Monterey County Regional Development Impact Fee Joint Powers Agency for Monterey County meeting of September 23, 2028.

3.1.2 Accepted the list of payments and deposits for September 2026 and the credit card statement for September 2026.

3.1.3 Approved a non-financial revision to the salary table.

BICYCLE, PEDESTRIAN, TRANSIT and SOCIAL SERVICES

3.2.1 Regarding Low Carbon Transit Operations Program:

1. Adopted resolution 2026-04 that the Transportation Agency for Monterey County shall act as a "contributing sponsor" and transfer its $1,586,268 Fiscal Year 2025/26 and $1,175,602 Fiscal Year 2023/2024 allocation of Low Carbon Transit Operations Program funds to the Monterey Salinas-Transit District to support the upgrade to traveler information system displays on buses and bus stops in South Monterey County and support the purchase of four battery-electric high-capacity fixed route buses to operate systemwide; and
2. Authorized the Executive Director or his designee to sign and execute on behalf of the Transportation Agency for Monterey County any actions and agreements necessary to pass funds through to Monterey-Salinas Transit.

PLANNING

3.3.1 No items this month.

PROJECT DELIVERY and PROGRAMMING

3.4.1 Regarding North Salinas Sidewalk Art Contract:

1. Approved and authorized the Executive Director, or their designee, to execute a contract with Action Council (Artists Ink), subject to approval by Agency Counsel, in an amount not to exceed $346,000, to provide steering committee facilitation and art installation and maintenance services, for the period ending December 31, 2031;
2. Approved the use of Active Transportation Program (ATP) Cycle 6 Harden Parkway & Safe Routes to School grant and Measure X funds budgeted to this project;
3. Approved sole source finding based on the unique qualifications of Action Council (Artists Ink); and
4. Authorized the Executive Director, or their designee, to take such other further actions as may be necessary to fulfill the intent of the contract, including approvals of future modifications or amendments that do not significantly alter the scope of work, or change the approved contract term or amount.

3.4.2 Approved the appointment of Dixon Bourne to serve as the alternate student representative on the Measure X Citizens Oversight Committee.

3.4.3 Received the call for nominations for the 25th Annual Transportation Excellence awards to honor individuals, businesses, groups or projects for their efforts to improve the transportation system in Monterey County.

3.4.4 Regarding Traffic Garden Striping Contract:

1. Approved and authorized the Executive Director, or their designee, to execute contract with Emile Estassi DBA Boyds Asphalt Services, subject to approval by Agency Counsel, in an amount not to exceed $140,000 to layout and stripe nine traffic gardens across Monterey County for the period ending December 31, 2030;
2. Approved the use of Active Transportation Program Grant and Measure X funds budgeted to this project through the Safe Routes to School Program;
3. Approved sole source finding due to unique qualifications of the contractor; and
4. Authorized the Executive Director, or their designee, to take such other further actions as may be necessary to fulfill the intent of the contract, including approvals of future modifications or amendments that do not significantly alter the scope of work, or change the approved contract term or amount.

3.4.5 Regarding Regional Surface Transportation Program (RSTP) Allocation Request:

1. Approved the request by the City of Soledad to program RSTP fair share funds for the West Street Road Diet and Complete Streets Project in the amount of $114,468.94; and
2. Approved amending Exhibit A of the local funding agreement to include these projects and funding.

3.4.6 Sand City Trail and Parking Project

M/S/C Oglesby/Panni/passed

Recused: Carbone

Authorized the Executive Director, or their designee, to enter into a Use Agreement with the City of Sand City to allow use of portions of the Monterey Branch Line corridor for the Sand City Trail and Parking Project.

Board Member Church expressed concern about the change in the timeline meaning there could be years without collecting rent.

RAIL PROGRAM

3.5.1 Regarding King City Multimodal Transportation Center Environmental Review Agreement for Professional Services:

1. Approved and authorized the Executive Director, or their designee, to execute a contract with Circlepoint, in an amount not to exceed $1,740,296, to provide California Environmental Quality Act (CEQA) and National Environmental Policy Act (NEPA) compliant environmental review services;
2. Approved the use of $1,740,297 in Senate Bill (SB) 125 funds budgeted for this project; and
3. Authorized the Executive Director, or their designee, to take such other further actions as may be necessary to fulfill the intent of the contract, including approvals of future modifications or amendments that do not significantly alter the scope of work, or change the approved contract term or amount.

REGIONAL DEVELOPMENT IMPACT FEE

3.6.1 No items this month.

COMMITTEE MINUTES AND CORRESPONDENCE

3.7.1 Accepted draft minutes from Transportation Agency committees:

- Executive Committee – draft minutes of October 7, 2026
- Rail Policy Committee – No meeting in October
- Bicycle and Pedestrian Facilities Advisory Committee – draft minutes of October 7, 2026
- Technical Advisory Committee – draft minutes of October 1, 2026
- Excellent Transportation Oversight Committee – draft minutes of October 20, 2026

3.7.2 Received Transportation Agency for Monterey County correspondence for October 2026.

END OF CONSENT AGENDA

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4. EMPLOYEE OF THE QUARTER

The Board of Directors the Transportation Agency Employee of the Quarter to Theresa Wright.

The Agency employees recognized Theresa Wright for her professionalism and her diligence in handling media coverage and writing news releases. Most notably, employees appreciate her work on Agency community engagement efforts and all the communication and outreach work that she does for TAMC as well as the assistance she provides to staff on projects of different types with varying needs. On behalf of the Board of Directors and staff of the Transportation Agency for Monterey County, it is our great pleasure to recognize Theresa Wright for her exemplary service.

5. US 101 SOUTH OF SALINAS UPDATE

The Transportation Agency for Monterey County (TAMC) Board of Directors update on the US 101 South of Salinas project.

Meg Henry, Caltrans District 5, Project Manager of the US 101 South of Salinas Corridor Project, presented an update to the Transportation Agency's Board of Directors on recent progress, coordination with partner agencies, and upcoming milestones related to environmental, design, and funding activities for two projects currently underway along the US 101 South of Salinas corridor.

The South of Salinas Access Management Project is designed to address immediate and ongoing safety risks along a segment of US 101 between Salinas and Chualar where a safety study identified a concentration of conflicts at uncontrolled intersections. The project will prohibit left-turn and U-turn movements at eleven uncontrolled intersections through the installation of median closures, significantly reducing the potential for high-severity collisions such as head-on and broadside crashes.

Caltrans, in coordination with TAMC and regional partners, is advancing two complementary projects along US 101 South of Salinas that address near-term safety concerns and long-term corridor deficiencies.

6. LEGISLATIVE UPDATE AND DRAFT 2027 LEGISLATIVE PROGRAM

Legislative Update and Draft 2027 Legislative Program: The Board of Directors:

1. Received legislative updates;
2. Adopted an "oppose" position on Proposition 43 on the November 3, 2026, ballot;
3. Provided input on potential projects for submittal to State or Federal legislators for funding;
4. Provided input on the draft 2027 legislative program; and
5. Approved the draft 2027 legislative program for circulation to Committees for comment.

Christina Watson, Director of Planning, and Gus Khouri, State Legislative Analyst, presented state and federal legislative updates, potential projects considered for state or federal funding, and the draft 2027 legislative program. Ms. Watson presented two new priorities to be added to the draft 2027 legislative program:

- Support ongoing funding for intercity passenger rail operations.
- Seek eminent domain authority for utility relocations for the Fort Ord Regional Trail and Greenway (FORTAG) project.

M/S/C Velazquez/White/passed

Abstain: Church

The Board of Directors adopted an "oppose" position on Proposition 43 on the November 3, 2026, ballot.

M/S/C Oglesby/Carbone/unanimous

The Board of Directors approved the draft 2027 legislative program, as revised, for circulation to Committees for comment.

7. AGENCY BYLAWS AND PAST PRACTICES FOR ELECTION OF TAMC OFFICERS AND EXECUTIVE COMMITTE MEMBERS

The Board of Directors reviewed and provided direction on Agency practices for the election of TAMC Board and Executive Committee members.

Executive Director Todd Muck reported that the TAMC Board has followed the same process for electing officers and Executive Committee members for the past twenty-plus years. Board Member Velasquez requested to review the process in advance of next year's election cycle.

Board Member Velazquez noted that it is important that every region in Monterey County is represented and asked the Board to develop a transparent process and take a closer look at ways to be more equitable, such as by adopting a rotation system.

Board Alternate Craig commented that looking at the past 20 years, it appears the Board already has a system that is equitable.

Board Member Lopez noted that a rotation system does not take into account the availability of the representative to participate in extra meetings.

Board Member Donohue noted that being on the Executive Committee takes time and commitment.

Board Member Smith noted that the Board has never closed doors on any interested party, and that a rotating system involves a lot of difficulties.

Board Member Alejo commented that he has been on the Board for ten years and has not seen that our system is not working the way it should, and that the rotation is not the best way to get those within the voting members to step up to leadership roles within our agency.

Board Member Oglesby noted that he is not complaining of the way the process has been working, and recognizes that sometimes people decline an invitation to participate; he supports bringing a formalized process proposal back to the Board.

8. REPORTS FROM TRANSPORTATION PROVIDERS

Caltrans District 5 – Paul Valado, Caltrans District 5, announced the following:

- Highway 68 Adaptive Signal continues; the Pilot AI Signal will be off from November 2-14.
- State Route 68 Public Open House on November 4, 2026, 5:45 -7 pm at the Cypress Community Church Fellowship Hall, 681 Monterey, Salinas California.
- Caltrans Engagement External Affairs is led by John Olejnik, the Office of External Affairs is made up of engagement, legislative and public information branches of the Central Coast. Our team works diligently with communication with the public, partners, legislative and media. Our team is giving extra attention to those in need; we want equity in our engagement and encourage public comment.

Monterey Regional Airport District (MRY) —Carl Miller announced the following:

- May 31 service to Chicago will return through October 2027.
- Delta Airlines coming back to Monterey after nineteen years with flights to Los Angeles and Salt Lake City.
- New Terminal watertight next week, terminal scheduled to open the summer of next year.
- The Olmsted Roundabout is expected to open next month.

Monterey Salinas Transit District (MST) — Lisa Rheinheimer announced the following:

- MST is hosting the California Transit Association Fall Conference Exposition October 28-30 at the Monterey Conference Center.
- On October 29, MST will be hosting the following Technical Tours: Salinas Mobility Center Tour, MST Facility, and MST Surf Tour.
- Election Day free fares for the entire system.
- Reduced service on Veterans Day, Thanksgiving Day, and the Friday after Thanksgiving.
- Hartnell College students will be able to ride MST free and more easily than ever through a new Tap2Ride pilot program that allows students to board by simply tapping a contactless bankcard on the fare reader. Staff are working on expanding this option to other colleges.

Monterey Bay Air Resources District (MBARD) — David Frisbey announced the following:

- On October 21, the Air District Board approved the Motor Vehicle Emission Reduction Grants, the City of Salinas is receiving $158,000, and Pajaro Sunny Mesa Community Service District got a grant for electric vehicle charging infrastructure.
- Air District offers incentives up to $200,000 for replacing Medium and Heavy-Duty Fleets with 100% battery electric vehicles. Leveraging other funds outside of the AB 2766 program may be used to offset incremental project costs.

9. REPORTS ON MEETINGS ATTENDED BY BOARD MEMBERS AT AGENCY EXPENSE

None.

10. EXECUTIVE DIRECTOR'S REPORT

Executive Director Todd Muck announced the following:

- No TAMC Board meeting in November, the next meeting is December 2, 2026.
- State Route 68 Public Open House on November 4, 2026, 5:45 -7:00 pm at the Cypress Community Church Fellowship Hall, 681 Monterey Street, Salinas.

- December activities include outreach and public meetings around the county, Highway 1 Elkhorn Slough Climate Resiliency, Highway 156 Castroville Boulevard, and San Miguel Canyon; staff will provide the meeting information as it becomes available.
- Caltrans has done a phenomenal job on public outreach.
- Monterey County Active Transportation Plan – Give your input, take our survey online. Kudos to staff for organizing eight community engagement outreach meetings and four focus group meetings in October.

11. ANNOUNCEMENTS AND/OR COMMENTS

Board Member Velazquez requested that due to a scooter fatality in Greenfield, a potential for policies and ordinances for electric scooters be discussed for awareness in the future.

12. CLOSED SESSION

Public comment on the Closed Session: none

The Board of Directors held a closed Session regarding:

1. Real Estate Negotiations: pursuant to Government Code section 54956.8, confer with real property negotiators concerning:
   Property: 318 Cayuga Street, Salinas
   Agency negotiators: Todd Muck, Jeff Kise
   Negotiating parties: TAMC and JRG Leasing II LLC
   Under Negotiation: Price and Terms of Payment
2. Public Employee Performance Evaluation: pursuant to Government Code section 54957:
   Position: Executive Director and Agency Counsel.

The Board of Directors reconvened in open session and reported no actions taken.

13. ADJOURNMENT

Vice Chair Alejo adjourned the meeting at 12:11 p.m., in remembrance of Delores Huerta in her passing today “rest in power”.

TRANSPORTATION AGENCY FOR MONTEREY COUNTY

Memorandum

To: Board of Directors

From: Mi Ra Park, Finance Officer/Analyst

Meeting Date: December 2, 2026

Subject: **TAMC Payments for the Month of October 2026.**

RECOMMENDED ACTION:

ACCEPT the list of payments and deposits for October 2026 and the credit card statement for September and October 2026.

SUMMARY:

The list of payments and copies of credit card statements are submitted to the TAMC Board each month in accordance with the recommendation from TAMC's independent Certified Public Accountant to keep the Board informed about TAMC's financial transactions.

FINANCIAL IMPACT:

The checks processed and Automated Clearing House (ACH) transferred for this period total $3,117,769.16, which included checks written for October and payment of the October and September 2026 credit card statement balances.

DISCUSSION:

During the month of October 2026, transactions in the operating account and credit card accounts are in Attachments 1,2, and 3. These reports show all expenditures paid by checks, electronic funds transfers, and credit card during this period. All expenditures, payments, and disbursements are consistent with the TAMC approved budget.

ATTACHMENTS:

1. 2026-11 Checking Account Register for Oct
2. 2026-11 Calcard for Oct_Redacted
3. 2026-11 Bof A for sep_Redacted

WEB ATTACHMENTS:

Transportation Agency for Monterey County (TAMC)
Operating Account
October 2026

Date	Num	Name	Description	Deposit	Payment
10/01/2026	22703	Aclarian LLC	ERP Software		16,500.00
10/01/2026	22704	Alliant Insurance	Liability Insurance		51,350.58
10/01/2026	22705	City of King City (V)	Direct Program		5,000.00
10/01/2026	22706	Clinica de Salud del Valle de Salinas	TAMC Office Rent/Utilities		9,495.99
10/01/2026	22707	Granite Rock Company	Direct Program Expense - Construction		552,427.07
10/01/2026	22708	HDR Engineering Inc.	Direct Program Expense		20,328.30
10/01/2026	22709	Monterey County Health Dept. (V)	Transportation Grant		205,035.12
10/01/2026	22710	Office of the County Counsel	Legal Services		19,448.00
10/01/2026	22711	Pacific Gas and Electric Company - Progra	Direct Program Expense - Construction		22,721.34
10/01/2026	22712	Rincon Consultants Inc.	Direct Program Expense - Consultant		13,058.53
10/01/2026	22713	SDRMA-Workers Comp Program	Employee Benfits-Worker's Compensation		115.21
10/01/2026	22714	Sentry Alarm Systems	Office Security		283.50
10/01/2026	22715	Shell	Auto Expense - Gasoline		77.26
10/01/2026	22716	Union Pacific Railroad Company	Design Engineering		33,264.48
10/01/2026	22717	APWA	Dues & Subscriptions		1,054.00
10/01/2026	DEP	Railroad Right of Way Lease	Railroad Right of Way Lease	56,937.08	
10/02/2026	DEP	Railroad Right of Way Lease	Railroad Right of Way Lease	3,426.40	
10/02/2026	EFT	CalPers Health Benefits	Employee Benefits		30,076.10
10/05/2026	DEP	County of Monterey	Interfund transfer	1,300,000.00	
10/09/2026	ACH	Payroll	Payroll		70,970.05
10/09/2026	E-pay	CalPERS 457	Employee Benefits		11,697.80
10/09/2026	E-pay	CalPers Retirement	Employee Benefits		10,153.46
10/09/2026	E-pay	CalPers Retirement PEPRA	Employee Benefits		7,240.54
10/09/2026	E-pay	EDD	Payroll Taxes and Withholdings		7,119.24
10/09/2026	E-pay	United States Treasury	Payroll Taxes and Withholdings		16,026.63
10/15/2026	22718	Aclarian LLC	ERP Software		3,930.80
10/15/2026	22719	Actum II, LLC	Legislative Consultant		7,000.00
10/15/2026	22720	Allied Delta Dental	Employee Benefits		864.61
10/15/2026	22721	Ausonio Inc.	Construction Management (New Office)		3,569.09
10/15/2026	22722	California Towing and Transport	Freeway Service Patrol		367,127.92
10/15/2026	22723	Diana Selene Lopez-Morales	Sidewalk Artist		2,200.00
10/15/2026	22724	DKS Associates Inc.	Direct Program Expense - Vision Zero		5,821.25
10/15/2026	22725	Eaton & Associates	Computer Support		7,601.13
10/15/2026	22726	Fedex (Postage)	Delivery Service		26.59
10/15/2026	22727	Fehr & Peers (V)	ATP and Traffic Stress Evaluation		35,248.86
10/15/2026	22728	GHD Inc.	Direct Program Expense - FORTAG Design and ROW		2,806.50
10/15/2026	22729	Mark Thomas & Company, Inc.	FORTAG Grant Consultant		12,356.28
10/15/2026	22730	Oppidea, LLC	Accounting Services		3,000.00
10/15/2026	22731	Richard Green Photography	FORTAG Photography		1,450.00
10/15/2026	22732	Sol Treasures Inc	Sidewalk Art		79,277.67
10/15/2026	22733	U.S. Bank CAL-Card	Credit Card		4,211.00
10/15/2026	22734	Union Pacific Railroad Company	Design Engineering		5,556.00
10/15/2026	22735	VASQUEZ & COMPANY LLP	Professional Services - Audit		14,000.00
10/15/2026	22736	AAMCOM LLC	Call Box - Phone Services		902.00
10/15/2026	22737	AT&T - Calnet	Telephone Expense		1,003.18
10/15/2026	22738	Deluxe	Office Supplies		724.29
10/15/2026	22739	Knightscope Inc.	HW Callboxes		3,697.32
10/15/2026	22740	MNS Engineers, INC.	Design Construction Services		194,025.38
10/15/2026	22741	Paychex of New York, LLC	Payroll and Timekeeping		600.00
10/15/2026	22742	Verizon Wireless	Call Box-Phone Service		51.79
10/15/2026	22743	Granite Rock Company	Direct Program Expense - Construction		996,285.59
10/16/2026	DEP	Railroad Right of Way Lease	Railroad Right of Way Lease	3,762.31	
10/16/2026	DEP	State of California	Program Reimbursement	206,884.67	
10/16/2026	DEP	PGE	Expense Reimbursement	50,000.00	

Transportation Agency for Monterey County (TAMC)
Operating Account
October 2026

10/16/2026	DEP	State of California	SAFE	36,434.90	
10/22/2026	ACH	InComm Digital Solutions, LLC	Direct Programs Expense		2,842.55
10/22/2026	DEP	County of Montrey	Interfund Transfer	800,000.00	
10/23/2026	ACH	Payroll	Payroll		71,114.10
10/23/2026	E-pay	CalPERS 457	Employee Benefits		11,626.97
10/23/2026	E-pay	CalPers Retirement	Employee Benefits		10,153.45
10/23/2026	E-pay	CalPers Retirement PEPRA	Employee Benefits		7,240.53
10/23/2026	E-pay	EDD	Payroll Taxes and Withholdings		7,120.86
10/23/2026	E-pay	United States Treasury	Payroll Taxes and Withholdings		16,090.00
10/26/2026	EFT	Barajas, Odalys (V)	Expense Reimbursement		565.40
10/26/2026	EFT	Green, Ariana (V)	Expense Reimbursement		265.23
10/26/2026	EFT	Linnevers, Sophia (V)	Expense Reimbursement		106.32
10/26/2026	EFT	Muck, Todd (V)	Expense Reimbursement		1,354.15
10/26/2026	EFT	Watson, Christine (V)	Expense Reimbursement		26.18
10/29/2026	22744	Bank of America - Business Card	Various: Materials, Supplies, Travel		259.00
10/29/2026	22745	CivicPlus, LLC	Agenda and Minutes Management SW		8,289.76
10/29/2026	22746	ClientFirst Consulting Group, LLC	ERP Consulting		3,993.75
10/29/2026	22747	Community Bridges (V)	Transportation Services		31,404.38
10/29/2026	22748	Kimley-Horn & Associates, Inc.	Regional Impact Fee Consultants		15,840.00
10/29/2026	22749	Pacific Gas and Electric Company - Progra	Direct Program Expense - Construction		42,279.85
10/29/2026	22750	RailPros	Direct Program Expense - King City Multimodal Project		12,019.24
10/29/2026	22751	Regional Government Services	Contract Services		1,372.50
10/29/2026	22752	Rincon Consultants Inc.	Direct Program Expense - Consultant		7,775.25
10/29/2026	22753	Shell	Auto Expense - Gasoline		204.77
10/29/2026	ACH	InComm Digital Solutions, LLC	Direct Programs Expense		6,578.00
10/30/2026	EFT	Principal Life Insurance Company	Life Insurance Company		733.05
10/30/2026	EFT	Ameriflex (V)	Employee Benefits		1,733.42
10/30/2026	DEP	Railroad Right of Way Lease	Railroad Right of Way Lease	15,230.11	
10/30/2026	DEP	Railroad Right of Way Lease	Railroad Right of Way Lease	9,598.39	
				2,482,273.86	3,117,769.16

Corporate Account Summary

Previous Balance	Paid 10/15 ~~$4,211.00~~	
Purchases and Other Charges	$12,841.62	
Cash Advances	$0.00	
Cash Advance Fees	$0.00	
Late Payment Charges	$0.00	
Credits	$0.00	CR
Payments	$0.00	PY
New Balance	~~$17,052.62~~	
Disputed Amount	$0.00	

Payment Information

Amount Due ~~$17,052.62~~ $12,841.62

Payment due in accordance with your agreement with U.S. Bank.

QUESTIONS OR TO REPORT A LOST OR STOLEN CARD, CALL CUSTOMER SERVICE**1-800-344-5696**

To overnight or courier a payment, please send to:
Corporate Payment Systems
3180 Rider Trail S, Department 790428
Earth City, MO 63045-1518

Account Messages

Your account is past due $4,211.00. Past due amount is included in the amount due. Please remit immediately.

ɔorate Account Activity

Total Corporate Activity
$0.00

Post Date	Tran Date	Reference Number	Transaction Description	Amount
			No Activity This Period	

New Activity

Purchases	$12,841.62	**Total Activity**	**$12,841.62**
Cash Advances	$0.00		
Cash Advances Fees	$0.00		
Credits	$0.00 CR		

Post Date	Tran Date		Transaction Description	Amount
09-28	09-26	5	82858 - SAN JOSE MINETA I 312-2742000 CA	92.00

(transactions continued on next page)

✂Payment may be made electronically or by check made payable to Corporate Payment Systems.

Amount Enclosed $

If paying by check, include coupon with payment to address below.

CORPORATE PAYMENT SYSTEMS
P.O. BOX 790428
ST. LOUIS, MO 63179-0428

New Activity cont

09-28	09-25	NEOGOV NEOGOV.COM CA	199.00
09-28	09-25	SQ *COPYMAT SALINAS CA	294.98
09-28	09-26	DELTA AIR 0067511712064 SEATTLE WA	1,161.80
		BARAJAS/ODALYS DEPARTURE:10-19-26 SJC DL K MSP DL T SJC	
09-28	09-27	HILTON ADVPURCH8002367113 800-2367113 TN	487.48
09-28	09-27	EXPEDIA 73553142009811 SEATTLE WA	102.70
09-29	09-28	AMAZON MKTPL*5X5DT2SD2 AMZN.COM/BILL WA	652.52
09-30	09-29	COMCAST / XFINITY 800-266-2278 CA	396.73
10-02	10-01	ZEFFY* CLIMATE RESOLV ZEFFY.COM DE	543.90
10-02	10-01	TST*THE BAGEL CORNER 831-771-8670 CA	29.59
10-05	10-02	WM SUPERCENTER #5751 SALINAS CA	65.46
10-05	10-02	SQ *COPYMAT SALINAS CA	294.98
10-06	10-05	LA PLAZA BAKERY - KING 831-3858888 CA	185.36
10-06	10-05	SP MADD GEAR US.MADDGEAR.C AZ	894.00
10-07	10-06	DEVICEMAGIC DEVICEMAGIC.C NC	504.90
10-07	10-07	DICKSSPORTINGGOODS.COM CORAOPOLIS PA	262.11
10-07	10-07	DICKSSPORTINGGOODS.COM CORAOPOLIS PA	54.62
10-07	10-07	DICKSSPORTINGGOODS.COM CORAOPOLIS PA	54.61
10-07	10-07	DICKSSPORTINGGOODS.COM CORAOPOLIS PA	54.62
10-07	10-07	DICKSSPORTINGGOODS.COM CORAOPOLIS PA	54.61
10-07	10-07	DICKSSPORTINGGOODS.COM CORAOPOLIS PA	54.61
10-07	10-07	DICKSSPORTINGGOODS.COM CORAOPOLIS PA	54.61
10-07	10-07	DICKSSPORTINGGOODS.COM CORAOPOLIS PA	54.61
10-07	10-07	DICKSSPORTINGGOODS.COM CORAOPOLIS PA	54.61
10-07	10-06	SP RETROSPEC.COM RETROSPEC.COM NV	314.19
10-08	10-07	TST*THE BAGEL CORNER 831-771-8670 CA	32.75
10-09	10-08	RALEY'S ECART #905 800-925-9989 CA	119.45
10-09	10-08	COSTCO WHSE #0472 SALINAS CA	219.02
10-12	10-08	STAPLS7688769872000002 877-826-7755 NJ	115.97
10-12	10-09	SQ *COPYMAT SALINAS CA	581.21
10-12	10-11	INTUIT *NULL CL.INTUIT.COM CA	95.00
10-13	10-12	SMART AND FINAL 431 SALINAS CA	224.71
10-14	10-13	LA PLAZA BAKERY - KING 831-3858888 CA	27.50
10-15	10-13	CAPIO - CA ASSOCIATION OF 530-9245444 CA	300.00
10-15	10-14	SQ *COPYMAT SALINAS CA	65.55
10-15	10-14	SQ *AGUILAR TIRE SERVICE CASTROVILLE CA	613.78

(transactions continued on next page)

		New Activity cont	
10-15	10-14	SQ *AGUILAR TIRE SERVICE CASTROVILLE CA	640.91
10-15	10-14	CITY OF SEASIDE RECREATIO SEASIDE CA	171.00
10-15	10-14	COSTCO WHSE #0472 SALINAS CA	109.54
10-16	10-14	NOB HILL FOODS #607 SALINAS CA	59.99
10-16	10-15	AMTRAK .COM 2870704115678 WASHINGTON DC	60.00
		ALISSA GUTHER DEPARTURE:10-20-26 BKY 2V U SAC 2V U BKY	
10-19	10-15	WTS INTERNATIONAL 202-9555085 DC	140.00
10-20	10-19	LA PLAZA BAKERY - KING 831-3858888 CA	27.50
10-20	10-19	STAR MARKET SALINAS CA	82.00
10-20	10-19	TMOBILE*AUTO PAY 800-937-8997 WA	65.00
10-20	10-19	SQ *COPYMAT SALINAS CA	65.55
10-21	10-19	NOB HILL FOODS #607 SALINAS CA	7.76
10-21	10-19	NOB HILL FOODS #607 SALINAS CA	59.99
10-21	10-20	SMART AND FINAL 431 SALINAS CA	77.15
10-21	10-20	WM SUPERCENTER #5751 SALINAS CA	495.81
10-21	10-20	SAVE ON CLEANERS SALINAS CA	10.30
10-21	10-20	SALINAS ACE HARDWARE SALINAS CA	32.75
10-21	10-20	COSTCO WHSE #0472 SALINAS CA	131.08
10-22	10-22	GETMUNCH.COM WWW.GETMUNCH. DE	490.00
10-22	10-20	STARBUCKS 800-782-7282 WA	22.00
10-22	10-21	B2B PRIME*CG1ZX98P3 AMZN.COM/BILL WA	140.93
10-23	10-22	AMAZON.COM*9E3BF0023 AMZN.COM/BILL WA	28.14
10-23	10-22	SQ *COPYMAT SALINAS CA	117.99
10-23	10-21	HOLIDAY INN EXPRESS 9163726900 CA	245.85
		888389239163726900 ARRIVAL:10-20-26	
10-26	10-23	SP BYLR LLC BIG A CAL THEBIGASSCALE GA	64.61
10-26	10-23	RALEY'S ECART #905 800-925-9989 CA	72.98
10-26	10-23	SQ *COPYMAT SALINAS CA	109.25
		Department: 00000 Total:	$12,841.62
		Division: 00000 Total:	$12,841.62

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Account Information:
www.bankofamerica.com

Mail Billing Inquiries to:
BANK OF AMERICA
PO BOX 660441
DALLAS, TX 75266-0441

Mail Payments to:
BUSINESS CARD
PO BOX 15796
WILMINGTON, DE 19886-5796

Customer Service:
1.800.673.1044, 24 Hours

Outside the U.S.:
1.509.353.6656, 24 Hours

For Lost or Stolen Card:
1.800.673.1044, 24 Hours

Business Offers:
www.bankofamerica.com/mybusinesscenter

Payment Information

New Balance Total $259.00
Minimum Payment Due $25.00
Payment Due Date 10/29/26

Late Payment Warning: If we do not receive your minimum payment by the date listed above. You may have to pay a fee based on the outstanding balance on the fee assessment date:
$0.00 for balance less than $100.01
$29.00 for balance less than $1,000.01
$39.00 for balance less than $5,000.01
$49.00 for balance equal to or greater than $5,000.01

Minimum Payment Warning: If you make only the minimum payment each period, you will pay more in interest and it will take you longer to pay off your balance.

Account Summary

Previous Balance $0.00
Payments and Other Credits $0.00
Balance Transfer Activity $0.00
Cash Advance Activity $0.00
Purchases and Other Charges $259.00
Fees Charged $0.00
Finance Charge $0.00
New Balance Total $259.00

Credit Limit $20,000
Credit Available $19,741.00
Statement Closing Date 10/04/26
Days in Billing Cycle 30

Transactions

Posting Date	*Transaction Date*	*Description*	*Amount*
		Purchases and Other Charges	
09/09	09/08	INTUIT *TSheets 8338309255 CA	210.00
09/21	09/20	ELEMENTOR. 2121234567 DE	49.00
		TOTAL PURCHASES AND OTHER CHARGES FOR THIS PERIC	**$259.00**

Finance Charge Calculation

Your **Annual Percentage Rate (APR)** is the annual interest rate on your account.

	Annual Percentage Rate	Balance Subject to Interest Rate	Finance Charges by Transaction Type
PURCHASES	17.99%	$0.00	$0.00

CUSTOMER STATEMENT OF DISPUTED ITEM (You must use a separate form for each dispute. Please print.)

If you believe a transaction on your statement is an error, complete and sign a copy of this form using blue or black ink, or write a detailed letter on a separate sheet of paper. Then return it to: PO BOX 53101, PHOENIX, AZ 85072-3101 no later than 60 days after we sent you the first bill on which the transaction or error appeared. If you prefer to speak with a representative about your dispute, please call **1.866.601.4410, 8am-8pm Est**. You do not have to pay any amount in question while we are investigating, but you are obligated to pay the parts of your bill that are not in question.

PLEASE DO NOT ALTER WORDING ON THIS FORM OR MAIL YOUR LETTER WITH YOUR PAYMENT. Provide copies of all documentation that will help us investigate your dispute (e.g. contracts, invoices, detailed letter, sales slips, return receipts, or second opinions).

Your Name: _____ Account Number: _____
Posting Date: _____ Transaction Date: _____ Reference Number: _____
Amount: _____ Disputed Amount: _____ Merchant Name: _____

Below tell us why you think the item noted above is in error. **Check one box only.**

☐ 1. I certify that I do not recognize the transaction. I have attempted to contact the merchant to verify this transaction.
☐ 2. I certify that the charge listed above was not made by me or a person authorized by me to use my card, nor were the goods or services represented by the transaction received by me or authorized by me.
☐ 3. Although I did engage in a transaction with this merchant, I was billed for _____ transaction(s) totaling $_____ that I did not engage in. I have my card in my possession. If available, enclose a copy of the sales slip for the valid charge.
☐ 4. I have not received the merchandise that was to be shipped to me on ____/____/____ (MM/DD/YY). I have asked the merchant to credit my account.
☐ 5. Merchandise shipped to me was not as described. Please explain in detail and if applicable provide proof of return.

_____
_____
_____
_____

☐ 6. Merchandise shipped to me arrived damaged and/or defective.
I returned it on ___/____/____(MM/DD/YY) and asked the merchant to credit my account. Please provide proof of return and describe how the merchandise was damaged and/or defective.

_____
_____

☐ 7. Although I did engage in the above transaction, I dispute the entire charge or a portion in the amount of $_____. I have contacted the merchant, returned the merchandise on ___/___/___ (MM/DD/YY) and requested a credit adjustment. I am disputing this charge because

_____
Please supply proof of return or if unable to return merchandise please explain.
_____

☐ 8. I notified the merchant on ___/___/___ (MM/DD/YY) to cancel the preauthorized order or reservation. Please note cancellation # and if available, enclose a copy of your telephone bill showing date and time of cancellation. Reason for cancellation: _____

_____
_____

☐ 9. Although I did engage in the above transaction, I have contacted the merchant for credit. The services to be provided on ___/___/___ (MM/DD/YY) were not received. Please describe the services to be received and explain the merchants failure to provide the services.

_____

☐ 10. I was issued a credit slip that was not shown on my statement. **A copy of my credit slip is enclosed.** If the merchant has agreed to issue a credit, be advised the merchant has up to 30 days to supply this credit to your account.
☐ 11. The amount of the charge was increased from $ _____ to $_____ or my sales slip was added incorrectly. **Enclosed is a copy of the sales slip that shows the correct amount.**
☐ 12. Other. **Please explain** _____

_____

Merchants often provide telephone numbers with their names on your billing statement. If you do not recognize a transaction, attempt first to contact the merchant for transaction information.

Cardholder Signature (required): _____ **Date:** _____

Home Telephone: (____)_____ **Business Telephone:** (____)_____

PLEASE KEEP A COPY OF BOTH SIDES OF THIS STATEMENT FOR YOUR RECORDS

PAYMENTS

We credit a payment as of the date we receive it if the payment is: 1) received by 5:00 p.m. (Eastern Time) Monday through Friday (except legal holidays). 2) received at the payment address indicated on the front of this statement. 3) paid with a check drawn in U.S. dollars on a U.S. financial Institution or a U.S. dollar money order, and 4) sent in the return envelope with only the bottom portion of your statement accompanying it. Payments received after 5:00 p.m. (Eastern Time) Friday, but that otherwise meet the above requirements, will be processed on the next business day, which is usually the following Monday. Saturdays, Sundays, and holidays are not business days. Credit for payments received in any other manner may be delayed up to five business days, during which time finance charges, if applicable will continue to accrue. We will reject any payments that are not drawn in U.S. dollars and those drawn on a financial institution located outside of the United States. Please do not send cash, credit cards, correspondence, staples or paper clips with your payment. Mail your payment at least 7 days in advance of the payment due date to ensure timely delivery.

CUSTOMER CORRESPONDENCE

If you prefer to send a written inquiry regarding your account, please send the request to: BANK OF AMERICA, PO BOX 660441, DALLAS, TX, 75266-0441, USA. This address should not be utilized to dispute merchant transactions appearing on your billing statement. Please see the paragraph above for instructions regarding dispute procedures.

For address/phone number changes on all accounts in your program, have the authorized contact make a request at WWW.BANKOFAMERICA.COM

AB

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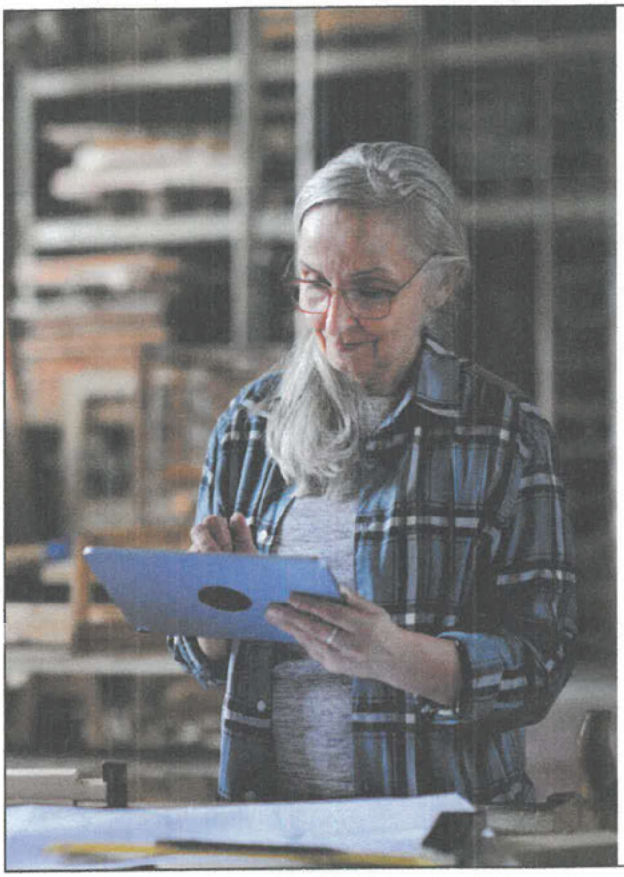

Celebrating Women's Small Business Month

Looking for ways to move your business forward? Our Center for Business Empowerment offers you powerful digital tools, insights and resources.

To learn more, scan or visit **bankofamerica.com/cbe**.

When you use the QRC feature certain information is collected from your mobile device for business purposes.

SSM-05-25-0367.C | 7969535

BANK OF AMERICA

6040KPCA - 009344 - 0002 - 0002 - 2

Did you know your business may have credit scores?



Check your business credit scores for free and gain access to valuable information about your business's credit health.

To learn more, scan the code or visit **bankofamerica.com/BusinessCreditScore**.

When you use the QRC feature, certain information is collected from your mobile device for business purposes.
Access to Dun & Bradstreet business credit score information in Business Advantage 360 is solely for educational purposes and available only to U.S.-based Bank of America, N.A. Business clients with an open and active eligible Business account, who have Dun & Bradstreet business credit scores and have properly enrolled to access this information through Business Advantage 360. Bank of America and other lenders may use other credit scores and additional information to make credit decisions.

SSM-01-26-2236.C | 8698155

TRANSPORTATION AGENCY FOR MONTEREY COUNTY

Memorandum

To: Board of Directors

From: Christina Watson, Director of Planning

Meeting Date: December 2, 2026

Subject: **Conferences and Training Attended by Agency Staff**

RECOMMENDED ACTION:

RECEIVE report on conferences or trainings attended by agency staff.

SUMMARY:

Agency staff attend conferences or trainings at Agency expense that are pertinent to their roles in pursuing the Agency's mission. These events allow the staff to stay current and participate in the development of transportation practices and policies related to their roles.

FINANCIAL IMPACT:

Expenses related to staff training are included in the Travel and Training item in the adopted Agency budget.

DISCUSSION:

Christina Watson, Director of Planning, was selected as an AgKnowledge fellow this year. The program ran from March 20 to November 13, 2026 throughout Monterey County. See news release, write-up and itinerary attached as **web attachments**.

From November 3-5, 2026, Elouise Rodriguez, Senior Administrative Assistant & Clerk of the Board, attended the 2026 Board Secretary/Clerk Conference in Santa Barbara, CA (**attachment 1**).

From October 19-20, 2026, Todd Muck, Executive Director, attended the National Association of Regional Councils in San Luis Obispo, CA (**attachment 2**).

From October 19-22, 2026, Odalys Barajas, Transportation Planner, attended the Safe Routes to Schools conference in Minneapolis, MN (**attachment 3**).

From October 20-21, 2026, Alissa Guther, Associate Transportation Planner, attended the Resilient California summit in Sacramento, CA (**attachment 4**).

From November 15-17, 2026, Todd Muck, Executive Director, and Mike Zeller, Director of Programming and Project Development, attended the Self-Help Counties Coalition (SHCC) Focus on the Future Conference in San Diego, CA (**attachment 5**).

ATTACHMENTS:

1. Elouise-Conference Training
2. Todd - NARC Conference

3. Odalys-SafeRoutesConference
4. Alissa-Resilient CA Summit
5. Todd & Mike - Focus on the Future Conference

WEB ATTACHMENTS:

1. AgKnowledge 2026 itinerary
2. AgKnowledge 2026 class news release
3. Boots on the Ground write-up

TRANSPORTATION AGENCY FOR MONTEREY COUNTY
55-B PLAZA CIRCLE, SALINAS, CA, 93901
(831) 775-0903
TAMCMONTEREY.ORG

Memorandum

To: Board of Directors
From: Elouise Rodriguez, Senior Administrative Assistant & Clerk of the Board
Meeting Date: November 3-5, 2026
Subject: **CSDA 2026 BOARD SECRETARY/CLERK CONFERENCE**

I attended the California Special Districts Association (CSDA) training, "2026 Board Secretary/ Clerk Conference" from November 3-5, 2026, in Santa Barbara. Opening Presentation made by Marli Williams Keynote Speaker, facilitator and energy leadership expert who helps organizations increase engagement, focus, and performance without burnout. Marli's key topic was on "Energy" The Power of Energy Intelligence: Staying Grounded, Focused & Fully Charged in Demanding Roles. Gaining simple, actionable tools to protect your energy, respond with clarity and confidence, and reconnect with purpose in the essential work we do.

This course was valuable by providing a solid, comprehensive overview of the legal, administrative and customer service roles and responsibility of a board secretary/clerk.

The conferences are summarized as follows:

- Update on the Brown Act, Remote Participation, and Teleconferencing SB707
- AI and the Public Sector Workforce/Office-Set the rules
- Emotional Intelligence for Board Secretaries and Clerks
- Legal Update 2026; What Every Board Secretary and Clerk Needs to Know
- Mastering the Onboarding of New Board Members
- Don't Confuse Kindness with Weakness -Customer Service Excellence in the Public Sector
- Cyber Security and IT Strategy for Special District

Key Takeaways:

- These sessions provided me with information and updates on communication with the Board Members and the public sector and the transition of new board members.
- AI is already in the office, now set the rules, it can write the draft, it cannot take responsibility for it, you can the agency remains accountable; read your document.

- The public, how to deal with difficult situations and your emotional intelligence, think before you speak.
- Handling disruptive meetings online and offline without losing your cool. Learning to deal with the most combative public speaker while navigating free speech. Public agencies may not prohibit public criticism of the agency.
- The updated SB 707 Brown Act remote meeting requirements, teleconferencing information on holding hybrid/zoom meetings, that went into effect July 1, 2026, through January 1, 2030. TAMC is doing all the right things to stay in compliance.
- Cyber security what are the risks of not having a strategic plan, the agency's IT advisor should identify weak spots in your technology that are exposing you to unacceptable risk.

  I enjoyed networking with other attendees from all over California, and most notably talking and sharing notes with Jeanette Alegar of MST.

As a returning member, received a certificate of Completion and Advanced Coursework.

- Attachment: Certificate of completion

Certificate of Completion

CSDA

2026 Board Secretary / Clerk Conference
Advanced Coursework

Santa Barbara, CA - November 3 - 5, 2026

Elouise Rodriguez

Transportation Agency for Monterey County

Neil C. McCormick, CSDA Chief Executive Officer

Lorenzo Rios, CSDA Board President

California Special Districts Association

TRANSPORTATION AGENCY FOR MONTEREY COUNTY
55-B PLAZA CIRCLE, SALINAS, CA 93901
(831) 775-0903
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Memorandum

To: Board of Directors
From: Todd Muck, Executive Director
Meeting Date: December 2, 2026
Subject: National Association of Regional Councils Conference

The National Association of Regional Councils Executive Directors conference was held in Pismo Beach October 18-20. I was invited to participate on a panel titled "Regionalism on the Coast: Working Together to Connect California". We discussed how TAMC, Association of Monterey Bay Area Governments (AMBAG), Caltrans District 5, San Benito Council of Governments (SBCOG), Santa Cruz County Regional Transportation Commission (SCCRTC), San Luis Obispo Council of Governments (SLOCOG), and Santa Barbara County Association of Governments (SBCAG) work together as the Central Coast Coalition to elevate shared priorities, align with state goals, and deliver transportation solutions that support safety, mobility, economic vitality, and climate action.

I also attended the following sessions:

Positioning Your Regional Council and Demonstrating Value: Explore how regional councils and MPOs can elevate their visibility, strengthen relationships with local officials and stakeholders, and clearly communicate their value to member communities.

Partnerships & External Relationships: How regional councils and MPOs build and manage relationships with universities, civic groups, and government partners to create stronger regions.

Thought Leadership: Strategies to Succeed: Regions succeed when regional councils and MPOs are trusted thought leaders in their communities, using their expertise to bring stakeholders together and inform critical decision-making. Hear how colleagues build their reputations through data, storytelling, and their unique expertise.

Managing Your Internal Workforce: Explore strategies to build staff capacity, develop talent, and foster a positive organizational culture. Hear from colleagues on challenges such as staff burnout, limited staffing resources, and balancing in-person vs. virtual settings for effective

team collaboration.

Managing Board Dynamics: A collaborative, engaged board is important to the success of every regional organization. In this session, explore how fellow executive directors keep board members engaged, navigate partisan politics, and manage challenging personalities. We'll also explore successful board structures that support effective governance.

Culture & Continuity: Explore strategies for developing and retaining talent, from emerging professionals to senior leaders. Discuss organization-wide succession planning, leadership transition strategies, and finding the right executive team structure to ensure long-term stability and continuity.

Meeting Your Own Needs as Executive Director: Investing in your own professional growth is just as important as developing your staff. Discuss goal setting, executive coaching, and performance management to support your success.

TRANSPORTATION AGENCY FOR MONTEREY COUNTY
55-B PLAZA CIRCLE, SALINAS, CA 93901
(831) 775-0903
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Memorandum

To: Board of Directors

From: Odalys Barajas, Transportation Planner

Date: December 2, 2026

Subject: **2026 Safe Routes to School National Conference**

From October 20-22, 2026, Odalys Barajas, Transportation Planner, attended the 2026 Safe Routes to School National Conference in Minneapolis, Minnesota. The conference was a three-day event that featured presentations from numerous specialist speakers about nationwide Safe Routes transportation planning processes, policy, concepts, programs, and structure. It provided an excellent overview of past and ongoing projects and the ways they are implemented across different communities to create safer routes to school. The conference was attended by hundreds of practitioners, planners, advocates, researchers, and policymakers from all career levels who are passionate about making walking and bicycling to school safe, convenient, equitable, and fun for all children.

The conference was the 20th anniversary and celebrated two decades of community-driven progress and success. All three days consisted of various workshops and presentations happening simultaneously, allowing attendees to choose and attend the ones best fit for their own work.

Key takeaways from presentations/workshops:

1. Effective Safe Routes to School (SRTS) programs rely on the combination of engineering, education, encouragement, enforcement, and evaluation strategies to support infrastructure improvements.
2. Successful communities are using data-driven approaches to prioritize projects, identify safety concerns, plan developments, and measure program effectiveness.
3. Equity-focused planning remains a central theme with agencies prioritizing investments in underserved communities to ensure all students have access to safe transportation options.
4. Presentations highlighted innovative school access and traffic management strategies, including park-and-walk programs, temporary street closures during school arrival and

dismissal, student-led walking school buses and bicycle trains, and accessible bikes for students with disabilities.

5. Agencies shared examples of successful partnerships among transportation departments, school districts, law enforcement, public health departments, and community groups.
6. Several workshops emphasized the importance of meaningful community engagement and youth participation throughout project development and implementation.
7. Sessions focused on long-term program sustainability, funding opportunities, accessibility, and methods for integrating SRTS goals into broader transportation and active transportation plans.
8. Case studies demonstrated measurable improvements in student safety, walking and biking rates, and community connectivity resulting from SRTS projects.
9. Attendees were encouraged to continue sharing best practices and lessons learned to advance safe, convenient, accessible, and equitable access to schools nationwide.

Attendance at the conference provided valuable insight into emerging trends, best practices, effective communication strategies, and innovative approaches being implemented throughout the country to improve student safety and mobility. The information gained will support ongoing and future transportation planning and SRTS program development, infrastructure implementation, and safety improvements.

TRANSPORTATION AGENCY FOR MONTEREY COUNTY
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(831) 775-0903
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Memorandum

To: Board of Directors

From: Alissa Guther, Associate Transportation Planner

Meeting Date: December 2, 2026

Subject: **Resilient California Summit**

The inaugural Resilient California Summit took place from October 20–22, 2026, at the SAFE Credit Union Convention Center in Sacramento. The three-day conference convened roughly 1,000 climate adaptation and resilience leaders from across the state to accelerate policies, partnerships, and practices aimed at protecting communities from accelerating climate impacts. Sessions centered on translating new research findings and climate projections from the Fifth Climate Assessment into practical community action.

Programming of the Resilient California Summit focused on turning science into action, advancing policy and investment implementation, and fostering community leadership and collective action. The overarching topic for the summit was California's Fifth Climate Assessment and translating the research and findings of that document into practical community action and implementation projects. At the opening plenary, California Natural Resources Agency Secretary Wade Crowfoot emphasized the urgency of moving faster to protect residents and infrastructure ahead of extreme winter storms.

I also attended the following sessions:

Exploring California's Climate Risks and Resilience Progress: The opening talk focused on themes of the conference and the Fifth Climate Assessment. Some interesting points were made including the concept of a sense of spirit in climate change resilience and response, communication and understanding the groups you are trying to reach by being in the rooms they are already in, and prioritizing access to food, fiber and medicines.

California's Central and San Diego Coast: Climate Change impacts to and adaptations in communities and ecosystems in two coastal regions spanning the urban/rural divide. This was an interactive session that focused on the Central Coast and San Diego fifth climate assessment. Groups were divided into fire or water elements and had table conversations based on their

work with the different groups. The presentation focused on the rainfall, temperature, drought, groundwater, wildfire risk, coastal hazards, future risks and how the climate risk assessment examined reductions for those risks.

I attended a **Climate Coalition Building** discussion section about building bridges between government, nonprofits, and community members.

Adapting in a housing crisis: addressing displacement, resilience, and housing access was an interactive panel led by representatives from Marin County, the Greenbelt Alliance and the Canal Alliance. Discussion focused on how to address flooding, rising sea levels and housing access and displacement in the North Bay are and Marin County.

Resilient Energy Network (REN): Pacific Gas & Electric (PG&E) discussed planning for energy resilience and addressing risks for energy crises. Discussion centered around getting a resilient energy network in a community where affordability may be a critical factor. A key factor is controlling rates and using technology to assist for optimization.

Co-creating Community Engagement Protocols; Planting Seeds for Authentic, Inclusive, Collaboratives: This session shared transformative lessons from the Monterey Bay region, where organizations, cities, tribal representatives, community-based organizations, and conservation practitioners have turned protocols on paper into action. Through the workshop format, the session moved from “paper to practice,” exploring several examples of ongoing work specific to the Monterey Bay region, and other parts of California, including co-creating a collaborative network with meaningful structural leadership by Community Based Organizations (CBOs) and Tribal partners, adopting "right relations" frameworks that build trust and move beyond transactional, consultative engagement; and discussion of actionable steps to crafting relationship-centered “engagement protocols” for cities and public agencies. Charlene Egien Vasquez was an exceptional speaker who spoke about her role as Chairwoman of the Confederation of Ohlone People and the experience working with Monterey Bay Climate Action and Adaptation Network on the Right Relations project that creates a forum for planning process to work in tandem, build capacity and collaborate with indigenous community leaders and representatives.

TRANSPORTATION AGENCY FOR MONTEREY COUNTY
55-B PLAZA CIRCLE, SALINAS, CA 93901
(831) 775-0903
TAMCMONTEREY.ORG

Memorandum

To: Board of Directors
From: Todd Muck, Executive Director
Michael Zeller, Director of Programming & Project Delivery
Meeting Date: December 2, 2026
Subject: Focus on the Future Conference

The Self-Help Counties Coalition (SHCC) Focus on the Future Conference was held November 15-17, 2026, in San Diego. The conference brings together transportation agency executives, professional staff, consultants, contractors, engineers, and industry partners from across California to discuss transportation funding, project delivery, leadership development, emerging trends, and the future of transportation investment. The conference provides a valuable opportunity to exchange ideas, discuss common challenges, learn from peer agencies, and strengthen professional relationships that support successful transportation programs throughout the state.

TAMC was actively represented at the conference through participation in two featured sessions. Executive Director Todd Muck participated in the CEO Forum, "The View from the Driver's Seat," which brought together transportation leaders from agencies throughout California to discuss election outcomes, transportation sales tax measures, the future of the Self-Help model, transportation funding strategies, and maintaining public trust in transportation investments. Discussions focused on how transportation agencies are adapting to changing voter expectations, rising project costs, and evolving political and funding environments.

Director of Programming & Project Delivery Michael Zeller participated as a panelist in the Agency Staff Roundtable, "Meanwhile, Back at the Agency..." The session provided attendees with a candid discussion of the day-to-day realities of delivering transportation projects, including staffing challenges, funding constraints, regulatory requirements, project delivery issues, and effective collaboration between agencies and industry partners. The discussion explored how agencies translate policy direction and voter-approved commitments into completed transportation projects while balancing competing priorities and limited resources.

In addition to participating as presenters, we attended the following conference sessions:

Leadership Workshop: Building the Next Generation of Transportation Leaders: Focused on developing future transportation leaders through mentorship, workforce development, succession planning, and leadership training. The discussion highlighted the importance of preparing transportation professionals to lead agencies through increasingly complex funding, regulatory, and operational challenges.

Opening General Session: Election Analysis: Examined the results of the November election and what they mean for transportation agencies and future transportation funding measures throughout California. Speakers discussed voter attitudes toward public infrastructure investments, accountability, and strategies for maintaining public trust.

Collaborative Delivery Unplugged: Agency, Engineer & Contractor Perspectives on What Really Happens: Featured a frank discussion among agencies, consultants, and contractors regarding challenges and opportunities in project delivery. Panelists emphasized the importance of communication, collaboration, risk management, and early coordination to improve project outcomes and control costs.

No Fair-Weather Friends: Building Partnerships Beyond the Ballot: Focused on strengthening relationships with community stakeholders, business organizations, elected officials, and transportation partners before and after funding measures are considered by voters. The session highlighted best practices for building credibility, maintaining transparency, and demonstrating accountability in delivering transportation improvements.

The conference provided an excellent opportunity to connect with transportation professionals from throughout California and discuss shared challenges, successful approaches, and emerging trends. These conversations help TAMC stay informed about statewide transportation issues, strengthen partnerships with peer agencies and industry partners, and identify innovative practices that may benefit Monterey County. Participation in both the CEO Forum and Agency Staff Roundtable also ensured that TAMC's perspective was represented in statewide discussions regarding transportation funding, project delivery, leadership, and public accountability.

TRANSPORTATION AGENCY FOR MONTEREY COUNTY

TRANSPORTATION AGENCY FOR MONTEREY COUNTY

Memorandum

To: Board of Directors

From: Elouise Rodriguez, Senior Administrative Assistant & Clerk of the Board

Meeting Date: December 2, 2026

Subject: **TAMC Calendar of Meetings 2027**

RECOMMENDED ACTION:

APPROVE calendar year 2027 schedule of meetings for the Agency Board of Directors and Executive Committee.

SUMMARY:

In December of every year, the Agency Board approves a schedule of meetings for the following year. The Executive Committee met on November 4, 2026 and recommended approval.

FINANCIAL IMPACT:

None.

DISCUSSION:

Transportation Agency for Monterey County bylaws require that the Board meeting be held on the 4th Wednesday of the month. There is no July meeting due to summer vacation conflicts. There is no November meeting due to conflict with the Thanksgiving Holiday. The December meeting is held on the 1st instead of the 4th Wednesday of the month to avoid conflict with the December holidays. Board of Directors meetings will be held at 1441 Schilling Place, Salinas, or other locations to be determined in advance of each meeting (the agenda will specify).

The Executive Committee meets on the first Wednesday of the month at 9:00 a.m., except in July and December. Executive Committee meetings will be held at the TAMC conference room at 55-B Plaza Circle, Salinas, or other location to be determined in advance of each meeting (the agenda will specify).

Please see **attached** schedules for specific dates for the Board of Directors and for the Executive Committee throughout the 2027calendar year. As always, please contact the Agency's Clerk of the Board, Elouise Rodriguez, at (831) 775-0903, if you cannot attend the Board of Directors meeting or the Executive Committee, to make sure there is a quorum for the meetings, or to request an alternate remote location be added to the agenda.

ATTACHMENTS:

1. 2027 Calendar of Meetings

WEB ATTACHMENTS:

2027 CALENDAR OF MEETINGS

TAMC Board of Directors

Unless otherwise noticed, all meetings will be held In Person

9:00 a.m.

(The exact location of the meeting will be noted on each agenda)

Month	Date	Day
January	27	Wednesday
February	24	Wednesday
March	24	Wednesday
April	28	Wednesday
May	26	Wednesday
June	23	Wednesday
No July TAMC Board meeting		
August	25	Wednesday
September	22	Wednesday
October	27	Wednesday
No November TAMC Board meeting due to Thanksgiving Holiday		
December	1	Wednesday

2027 CALENDAR OF MEETINGS
EXECUTIVE COMMITTEE

Unless otherwise noticed, all meetings will be held In Person
(The exact location of the meeting will be noted on each agenda)
9:00 a.m.

Month	Date	Day
January	13	Wednesday
February	3	Wednesday
March	3	Wednesday
April	7	Wednesday
May	5	Wednesday
June	2	Wednesday
No July Executive Committee meeting		
August	4	Wednesday
September	1	Wednesday
October	6	Wednesday
November	3	Wednesday
No December Executive Committee meeting		

TRANSPORTATION AGENCY FOR MONTEREY COUNTY

TRANSPORTATION AGENCY FOR MONTEREY COUNTY

Memorandum

To: Board of Directors

From: Jefferson Kise, Director of Finance & Administration

Meeting Date: December 2, 2026

Subject: **Agency Human Resources Policy Revision**

RECOMMENDED ACTION:

APPROVE an amendment to the Agency Human Resources Rules and Regulations to add the Juneteenth holiday.

SUMMARY:

The Executive Committee met on November 4, 2026 and recommends the Human Resources Rules and Regulations policy be revised to add the official Juneteenth National Independence Day. This is a federal holiday in the United States. It is celebrated annually on June 19 to commemorate the end of slavery in the United States.

FINANCIAL IMPACT:

The financial impact is the value of one day's wages and benefits for staff, which amounts to a total of $12,911 as budgeted.

DISCUSSION:

The Board adopted the current Human Resources Rules and Regulations in June 2026. The change to section 13.1 on page 32 of the draft revised Rules and Regulations (see **web attachment**) adds the Juneteenth holiday to the annual schedule of holidays. The agency has lagged behind other agencies in adding this federal holiday. With the addition of this day, staff will receive a total of 14 paid holidays, which is in line with the County of Monterey (15), City of Salinas (15), City of Monterey (15), and Monterey-Salinas Transit (14). As updated, the 2027 Holiday Calendar includes fourteen (14) paid holidays per year, as follows:

- New Years Day
- Dr. Martin Luther King’s Birthday
- President’s Day
- Memorial Day
- Juneteenth
- Independence Day
- Labor Day
- Veteran’s Day
- Thanksgiving Day
- Day after Thanksgiving
- Christmas Eve
- Christmas Day

- Two (2) Floating Holidays

The Holiday Calendar for 2027 is **attached**. If a holiday falls on a weekend, as with Juneteenth (June 19), Independence Day (July 4), and Christmas Day (December 25), New Year's (Jan 1, 2028), it will be observed on the closest calendar working day.

ATTACHMENTS:

1. 2027 TAMC Holiday Calendar

WEB ATTACHMENTS:

TAMC HR Rules Regs_amendment Dec 2026 redline

TAMC STAFF: HOLIDAYS
Calendar Year 2027

Day	Date	Holiday	TAMC
Friday	January 1	New Year's Day	***Closed***
Monday	January 18	Martin Luther King, Jr. Day	***Closed***
Monday	February 15	President's Day	***Closed***
Monday	May 31	Memorial Day	***Closed***
Friday	June 18	Juneteenth (Observed)	***Closed***
Monday	July 5	Independence Day (Observed)	***Closed***
Monday	September 6	Labor Day	***Closed***
Thursday	November 11	Veteran's Day	***Closed***
Thursday	November 25	Thanksgiving Day	***Closed***
Friday	November 26	Day After Thanksgiving	***Closed***
Friday	December 24	Christmas Eve	***Closed***
Thursday	December 23	Christmas Day (Observed)	***Closed***
Friday	December 31	New Year's Day 2028	***Closed***
	Any 2- days per year	Floating Holiday	***Enjoy!***

TRANSPORTATION AGENCY FOR MONTEREY COUNTY

TRANSPORTATION AGENCY FOR MONTEREY COUNTY

Memorandum

To: Board of Directors

From: Elouise Rodriguez, Senior Administrative Assistant & Clerk of the Board

Meeting Date: December 2, 2026

Subject: **Appoint Nominating Committee**

RECOMMENDED ACTION:

APPOINT Chair Poduri and Past Chair Askew to the Nominating Committee to meet and return to Board of Directors on January 27, 2027, with recommendations for Board Chair, 1st Vice Chair, 2nd Vice Chair, and Executive Committee to serve one-year terms beginning upon their election through the next election of officers at the beginning of the January 26, 2028, Board meeting.

SUMMARY:

Agency Bylaws require the election of officers at the beginning of the January meeting. The Board officers are the Chair, 1st Vice Chair and 2nd Vice Chair. The Executive Committee includes the Chair, 1st Vice Chair, 2nd Vice Chair, the immediate past Chair, and a City and a County voting Board member.

FINANCIAL IMPACT:

None.

DISCUSSION:

Current Board officers are:

- Chaps Poduri (Chair)
- Luis Alejo (1st Vice Chair)
- Jose Rios (2nd Vice Chair)

Current officers of the Executive Committee are:

- Chaps Poduri (Chair)
- Luis Alejo (1st Vice Chair)
- Jose Rios (2nd Vice Chair)
- Wendy Askew (Past Chair)
- Glenn Church (County Representative)
- Dennis Donohue (City Representative)

The Executive Committee met on November 4, 2026, and recommended Chair Poduri and Past Chair Askew to be the nominating committee. At the January 27, 2027, Board meeting, in addition to the recommendations of the Nominating Committee, there will be an opportunity for nominations from the

floor.

ATTACHMENTS:

None

WEB ATTACHMENTS:

TRANSPORTATION AGENCY FOR MONTEREY COUNTY

Memorandum

To: Board of Directors

From: Jefferson Kise, Director of Finance & Administration

Meeting Date: December 2, 2026

Subject: **Office lease agreement with Taylor Fresh Foods, Inc.**

RECOMMENDED ACTION:

Sublease Agreement with Taylor Fresh Foods, Inc. for office space:

1. **APPROVE** and **AUTHORIZE** the Executive Director, or their designee, to execute a Sublease Agreement with Taylor Fresh Foods, Inc, subject to approval by Agency Counsel, in an amount not to exceed $1,733,436, to lease 150 Market Street, Suite 150, Salinas, CA 93901, for the seven-year period ending December 31, 2033, with two seven-year options until December 31, 2047;
2. **APPROVE** the use of reserve funds for this expense; and
3. **AUTHORIZE** the Executive Director, or their designee, to take such other further actions as may be necessary to fulfill the intent of the contract, including approvals of future modifications or amendments that do not significantly alter the scope of work, or change the approved contract term or amount.

SUMMARY:

The agency seeks to contract with Taylor Farms (aka Taylor Fresh Foods, Inc), to lease Suite 150 of its office building located at 150 S Main Street, Salinas. The 6,427 square foot space will support all agency staff and most agency committee meetings. The lease is for seven years, with options for two seven-year extensions. The rent will be reduced by half while the tenant improvements are being made, or until the first anniversary, whichever occurs first. Taylor Farms is covering half of the tenant improvement costs and left in place a lot of quality office furniture from the prior tenant which will be reused.

FINANCIAL IMPACT:

The new office rent was included in the fiscal year (FY) 2026/27 budget, although the 50% rent credit was not, resulting in savings of $85,530 versus what was forecasted. The seven-year cost is forecasted to be $1,733,436, and if both additional extensions were enacted, the total cost of the 21 years would be $6,293,138. These costs are all funded from reserves.

DISCUSSION:

The agency has leased its 4,200 square foot space at 55-B Plaza Circle for almost 25 years. The headcount and meeting requirements have outgrown the space, and the current landlord is unwilling to extend the lease past January 2028. The Taylor Farms space is an excellent fit for the needs of the agency; it is centrally located in Salinas, provides another 1,200 square feet of space for staff and meeting rooms, and is available on the timeline the agency is operating under.

The new space was previously occupied by 1st Capital Bank who had furnished the space with quality Steelcase furniture, which can be augmented at a discount under a pre-existing government procurement contract, saving the agency time and money. The new space will have two conference rooms; a large one of 900 square feet, and a small one at 144 square feet. These combine for more than double the 435 square feet available in the single conference room at 55-B Plaza Circle. The agency will still need to hold Board meetings at Schilling Place, although the Measure X committee might now be able to meet at the new office in addition to all the other agency committees.

The new office layout will improve security. Beyond the building security, which monitors foot traffic into the building, the agency office layout provides more control over where and how the public can access staff-only spaces. The lease includes ten spaces in the secure underground parking lot which will be used for agency vehicles, carpools, and some of the staff. It is hoped this provision will reduce the vandalism to agency property which has occurred at the current location.

The monthly lease rate is $14,255 plus $0.86 per square foot in common area charges, which includes real estate taxes. Both the rent and common area charges are subject to a 3% annual escalation factor. When compared to the existing office, the occupancy costs double, while the agency gets 30% more space, improved meeting functionality, and security in a more professional setting.

The draft lease agreement is online as a **web attachment**.

ATTACHMENTS:

None

WEB ATTACHMENTS:

- 150 Main Street, Suite 150 TAMC lease redline

TRANSPORTATION AGENCY FOR MONTEREY COUNTY

TRANSPORTATION AGENCY FOR MONTEREY COUNTY

Memorandum

To: Board of Directors

From: Jefferson Kise, Director of Finance & Administration

Meeting Date: December 2, 2026

Subject: **Property purchase agreement between TAMC and JRG Leasing II LLC**

RECOMMENDED ACTION:

Property purchase agreement between TAMC and JRG Leasing II LLC:

1. **APPROVE** and **AUTHORIZE** the Executive Director, or their designee, to execute a Purchase and Sale Agreement with JRG Leasing II LLC, for an amount not to exceed $5,310,000 ($5,300,000 plus estimated closing costs), to purchase the office building located at 318 Cayuga Street, Salinas, CA;
2. **APPROVE** the use of reserve funds for this purpose; and
3. **AUTHORIZE** the Executive Director, or their designee, to take such other further actions as may be necessary to fulfill the intent of the contract, including approvals of future modifications or amendments that do not significantly alter the scope of work, or change the approved contract term or amount.

SUMMARY:

The purchase of 318 Cayuga Street, Salinas, CA provides a permanent location for the agency for the long term. The building is currently fully occupied with most leases running for at least five years. The plan for the agency is to allow one of the leases to expire, then renovate the space, and move in during year seven of ownership. The purchase price is $5,300,000 and the agreement is contingent upon satisfactory review of the sellers' financial representations (leases, etc.), property inspection, and title search. Additionally, the seller is responsible for replacing the cooling tower and two heat pumps prior to closing (the scope of work is part of the agreement).

FINANCIAL IMPACT:

The agency has an $11.5 million unassigned fund balance from which to allocate funds for its new office. While prior years' budgets included the estimated cost of ownership, when the current budget was approved only a future office rental seemed likely, so $1,500,000 was allocated for that purpose. The Taylor building leasehold improvement cost to the agency will likely be less than a third of the amount budgeted. Therefore, this approval modifies the FY26-27 budget to allocate $5,310,000 for the purchase of 318 Cayuga Street, Salinas, CA 93901.

DISCUSSION:

318 Cayuga Street is a fully occupied 20,212 square foot two-story office building in downtown Salinas. There are four tenants, three of which are under five-year leases (Girls Inc, Central Coast Center for Independent Living, and Bianchi, Kasavan and Pope CPAs). The fourth tenant is JRG Attorneys, the principals of which are selling the building, and the law firm is under a new three-year

lease. The building's cooling tower is the major heating, ventilation, and air conditioning (HVAC) system and needs to be replaced, which is being done by the sellers as a condition of the sale.

The agency intends to use its new property management contract with A.G. Davi to manage the building's day-to-day needs (pending approval of that contract on today's agenda). TAMC intends to offer JRG a two-year lease extension to bring it in line with the future office space needs of the agency. At the conclusion of five years, the agency will remodel the JRG space to accommodate both the agency staff and Board meeting needs by the time its seven-year lease in the Taylor building expires.

The building offers the agency a long-term location for the agency while providing a positive net present value of the investment in year 14 of ownership, and an ongoing rental revenue stream to cover expenses and building reserves. A financial analysis of the profit and loss and net present value is **attached**. The property listing, purchase agreement, and scope of work for the cooling tower are online as **web attachments**.

ATTACHMENTS:

1. Cayuga Street P&L and NPV

WEB ATTACHMENTS:

1. 318 Cayuga Street property listing
2. Purchase Agreement
3. Addendum - SOW for cooling tower

318 Cayuga Street, Salinas, CA

P&L From Property Listing

Income	
Rent	510,693
JRG & BKP Utility Reimbursement	29,593
Girls Inc Maintenance Reimbursement	1,800
	542,086
Expenses	
Real Estate Taxes	70,200
Insurance	8,433
Management Fee	20,449
CA Water	19,026
Gas & Electric	27,200
Republic Services	10,560
Sewer	2,400
Landscaping	3,600
Janitorial (common areas)	24,000
Elevator Contract	2,580
Repairs & Maintenance	10,949
	199,397
Net Income	**342,689**

Investment Analysis

Assumptions:		
Cost of capital (County Pool yeild)		4.12%
Vacancy factor (one office beginning yr 6)		20%
Expense inflation		1.5%
Property Management		6%
Capital amount	$	5,300,000
Net Present Value after 10 years	$	(1,470,761)
Net Present Value after 20 years	$	2,323,975
Break even		Year 14

TRANSPORTATION AGENCY FOR MONTEREY COUNTY

Memorandum

To: Board of Directors

From: Mi Ra Park, Finance Officer/Analyst

Meeting Date: December 2, 2026

Subject: **Property Management Services Agreement with A.G. Davi**

RECOMMENDED ACTION:

Property Management Services Agreement with A.G. Davi:

1. **APPROVE** and **AUTHORIZE** the Executive Director, or their designee, to execute an agreement with A.G. Davi, for an amount not to exceed $130,000 to provide property management services for the for the two-year period beginning January 1, 2027, subject to approval by Agency Counsel;
2. **APPROVE** the use of rail right-of-way lease funds for this expense; and
3. **AUTHORIZE** the Executive Director, or their designee, to take such other further actions as may be necessary to fulfill the intent of the contract, including approvals of future modifications or amendments that do not significantly alter the scope of work, or change the approved contract term or amount.

SUMMARY:

A request for property management services proposal was released on September 24, 2026 and have undergone a competitive bid and evaluation process. A.G. Davi was selected for recommendation based on the firm's qualifications and expertise in the Monterey Bay area, and thoroughness of the proposed work plan.

FINANCIAL IMPACT:

Property management services include a one-time start-up fee of $1,000 and a flat monthly fee of $5,000 for standard scope of services, as described in the scope of work. Fees for renewals of existing leases will range from 0% to 2% of gross rental income, depending on the complexity of the renewal. Fees for new leases will be 6% of gross rental income. The total cost for the period from January 1, 2027, through December 31, 2028, is estimated not to exceed $130,000. All costs will be funded by rail right-of-way lease revenues.

DISCUSSION:

The Agency has historically focused on planning, funding, and delivering transportation projects rather than owning and managing significant real property assets. However, the Agency has acquired various properties to support multimodal transportation initiatives, including the Monterey Branch Line. The Agency does not have sufficient in-house staffing resources, specialized real estate expertise, or operational capacity to effectively manage these leases and property. Contracting for professional property management services provides the expertise and dedicated resources necessary to manage a portion of the Agency's real estate assets and support its long-term

transportation goals.

Property management services include lease administration, property inspections, tenant coordination, maintenance coordination, encroachment and compliance monitoring, reporting, lease renewals, and related real estate support. The contract is online as a **web attachment**.

ATTACHMENTS:

None

WEB ATTACHMENTS:

- Property Management Contract — A. G. Davi

TRANSPORTATION AGENCY FOR MONTEREY COUNTY

Memorandum

To: Board of Directors

From: Mi Ra Park, Finance Officer/Analyst

Meeting Date: December 2, 2026

Subject: **Overall Work Program and Budget Amendment #1**

RECOMMENDED ACTION:

Fiscal Year 2026-2027 Overall Work Program Amendment #1:
APPROVE Resolution 2016-16, pending legal counsel approval, providing:

1. Authority for the Executive Director or his designee to transfer $2,109,281.47 in state Rural Planning Assistance, RMRA (SB1) Sustainable Communities Competitive, and State Highway Account (SHA) Climate Adaptation Planning carry-over funds into the Agency's fiscal year (FY) 2026-2027 work program and budget;
2. Authority for the Executive Director or his designee to execute work program and budget amendment No. 1 in accordance with this Resolution; and
3. Authority for the Executive Director or his designee to execute all Restricted Grant Agreements and any amendments thereto with the California Department of Transportation.

SUMMARY:

This Amendment #1 to the FY 2026/27 Overall Work Program will allow state unexpended Rural Planning Assistance, RMRA (SB1) Sustainable Communities Competitive, and State Highway Account (SHA) Climate Adaptation Planning grant funds from the prior fiscal year to be utilized in the current fiscal year.

FINANCIAL IMPACT:

Amendment #1 adds $80,184.44 of Rural Planning Assistance funds, $586,485.05 of Sustainable Communities Competitive and $1,442,611,98 of Climate Adaptation Planning grant funds carried over from the prior fiscal year to the current fiscal year budget. The amendment also reduces an equivalent amount of local funds for a no net change in the total approved budget for fiscal year 2026/27.

DISCUSSION:

The annual Transportation Agency Overall Work Program describes the activities to be accomplished during the fiscal year beginning July 1 and ending June 30. Adopting an annual work program is mandatory to utilize Rural Planning Assistance funds and discretionary planning grants that the Transportation Agency receives from Caltrans. Carry-over amounts and new funding need to be amended into the Overall Work Program and Budget before associated tasks can be initiated.

The Transportation Agency receives an annual allocation of Rural Planning Assistance funds and has the flexibility to program these funds to eligible activities as it deems appropriate. Carry-over funds

from the prior fiscal year can likewise be allocated as needed and approved by Caltrans. Rural Planning Assistance carry-over funds totaling $80,184.44 are available to be programmed into fiscal year 2026/27.

Staff recommends the carry-over Rural Planning Assistance funds be used to pay for staff activities in the following work element:

- 1010 - Overall Work Program, Budget and Administration: Prepare billing and quarterly reports, develop and monitor Work Program and budget, oversee agency funding and activities.
- 1120 - Plans Coordination, Legislation Monitoring, and Interagency Liaison: Coordinate with partner and member agencies on short- and long-range transportation plans, and participate in regional and statewide coordination meetings.
- 4110 - Environmental Document Review: Review development proposals for transportation impacts, and ensure consistency with the Regional Transportation Plan.
- 6145 - 2026 Active Transportation Plan and Level of Traffic Stress Analysis: Conduct a county-wide assessment of the bicycle and pedestrian level of traffic stress on roadways in Monterey County to help build streets that are safe and comfortable for people to bike, walk, and access transit.
- 6140 - Transportation Improvement Programs: Coordinate with Caltrans and other regional agencies on project programming.

New Overall Work Program pages reflecting the above recommendations are **attached**.

ATTACHMENTS:

1. Resolution 2026-16 - Overall Work Program Amendment #1
2. Amended BRS and WE pages

WEB ATTACHMENTS:

TRANSPORTATION AGENCY FOR MONTEREY COUNTY

RESOLUTION NO. 2026-16

TRANSPORTATION AGENCY FOR MONTEREY COUNTY (TAMC) TO APPROVE AMENDMENT NUMBER 1 TO THE 2026-2027 FISCAL YEAR OVERALL WORK PROGRAM AND BUDGET

WHEREAS, Chapter 3, Title 21, Section 6646 of the California Code of Regulations permits the Regional Transportation Planning Agency to allocate funds for implementation of the annual work program of the transportation planning process;

WHEREAS, the Agency adopted its FY 2026-2027 work program and budget on May 27, 2026;

WHEREAS, the Agency's 2026-2027 fiscal year work program and budget describes the work tasks to be completed;

WHEREAS, the California Department of Transportation notified the Agency that $80,184.44 of Rural Planning Assistance funds have been carried over from FY 2025-2026 and are available to be amended into the Agency's FY 2026-2027 work program and budget;

WHEREAS, the California Department of Transportation notified the Agency the total carry over balance for Work Element 6145, the 2026 Active Transportation Plan and Level of Traffic Stress Analysis, SB1 Sustainable Community Competitive grant from FY 2025-2026 is $586,485.05 and is available to be reconciled into the Agency's FY 2026-2027 work program and budget;

WHEREAS, the California Department of Transportation notified the Agency the total carry over balance for Work Element 6733, the Highway 1 Elkhorn Slough Climate Resiliency Project, SHA Climate Adaptation Planning grant from FY 2025-2026 is $1,442,611.98 and is available to be reconciled into the Agency's FY 2026-2027 work program and budget;

WHEREAS, work program elements 1010, 1120, 4110, 6145, 6410, and 6733 have been revised to reflect the above listed funding and are attached to this resolution by reference;

NOW, THEREFORE, BE IT RESOLVED THAT: the Board of Directors of the Transportation Agency for Monterey County hereby 1) authorizes the Executive Director or his designee to transfer $2,109,281.47 in carry-over funds from the above-entitled funds into the Agency's FY 2026-2027 work program and budget; 2) authorizes the Executive Director or his designee to execute work program and budget amendment No. 1 in accordance with this Resolution; and 3)

authorizes the Executive Director or his designee to execute all Restricted Grant Agreements and any amendments thereto with the California Department of Transportation.

PASSED AND ADOPTED by the Transportation Agency for Monterey County, State of California this December 2, 2026, by the following votes:

AYES:

NOES:

ABSENT:

_____

CHAPS PODURI, CHAIR
TRANSPORTATION AGENCY FOR MONTEREY COUNTY

ATTEST:

_____

TODD MUCK, EXECUTIVE DIRECTOR
TRANSPORTATION AGENCY FOR MONTEREY COUNTY

Revenue Budget Summary for Work Elements with Overall Work Program Agreement Funds: FY 2026/27

Work Element	Description	FY24/25 SHA Climate Adaptation	FY25/26 SB 1 Sust. Comm. Carry-Over	RPA	RPA Carry-Over	Other Local/State	Total
1010	Budget, Overall Work Program	$0	$0	$124,740	$7,783	$0	**$132,523**
1120	Plans Coord -Leg Mon.-Interagency Liaison	$0	$0	$322,027	$22,401	$15,246	**$359,674**
4110	Environmental Document Review	$0	$0	$12,230	$20,000	$7,217	**$39,447**
6140	Bicycle/Pedestrian Planning	$0	$0	$31,795	$10,000	$37,227	**$79,022**
6145	2026 Active Transportation Plan and Level of Traffic Stress Analysis (1)	$0	$586,485	$67,270	$0	$230,035	**$883,790**
6410	Transportation Improvement Programs	$0	$0	$23,438	$20,000	$40,995	**$84,433**
6733	Highway 1 Elkhorn Slough Climate Resiliency Project (2)	$1,442,612	$0	$0	$0	$790,693	**$2,233,305**
	TOTAL	**$1,442,612**	**$586,485**	**$581,500**	**$80,184**	**$1,121,413**	**$3,812,194**

Footnotes

(1) WE 6145 has a total encumbered SB 1 Sustainable Communities funding amount of $676,000. Any unspent funds this fiscal year will be carried over to the next. The grant must be completed by June 30, 2028. See WE 6145 for details.

(2) WE 6733 has a total encumbered SHA funding amount of $2,250,000. This is split between three fisal years; 2024/25, 2025/26, and 2026/27. The grant must be completed by June 30, 2027. See WE 6733 for details.

Overall Work Program, Budget and Administration

Work Element Number: **1010**
Project Manager: Michael Zeller

ESTIMATED EXPENDITURE AND ANTICIPATED REVENUE: FY 2026/27

EXPENDITURES			REVENUE		
Agency	**Amount ($)**	**Change**	**Source**	**Amount ($)**	**Change**
TAMC			**TAMC**		
Personnel	132,523	-	State RPA	124,740	(7,783)
Contractual	-	-	Local		-
			State RPA Carryover	7,783	7,783
TOTAL	**132,523**	**-**	**TOTAL**	**132,523**	**-**
				% Federal	**0**

Project Description

The purpose of this Work Element is to prepare and provide oversight to an annual Work Program and corresponding budget in accordance with State requirements. The Overall Work Program describes the transportation planning activities that the Agency will perform during the ensuing fiscal year as integral elements of regional transportation planning and programs. The budget is an estimate of the expenditures necessary to support the Work Program, and the funding sources assigned to each element. The Work Program is a requirement of State statutes and regulations in order for the Work Elements to be eligible for State transportation planning funds. The document is assembled in coordination with California Department of Transportation (Caltrans), Association of Monterey Bay Area Governments (AMBAG), Santa Cruz County Regional Transportation Commission (SCCRTC), and San Benito Council of Governments (SBtCOG).

Previous and Ongoing Work

The Transportation Agency's Overall Work Program is updated annually based on the latest Caltrans guidance.

Steps and Products

Task	*Description*	*Deliverable*	*Date*	*Party*
1	Close out previous fiscal year Overall Work Program	Identify carry over funding and deliverables	9/30/2026	Agency Staff
2	Provide quarterly invoice with narrative progress report to Caltrans	Quarterly invoice with narrative progress reports	6/30/2027	Agency Staff
3	Propose planning studies/activities with regional emphasis in conjunction with Federal and State Planning Factors	Funding applications for projects/activities	1/30/2027	Agency Staff
4	Prepare draft and final Budget and Overall Work Program for next fiscal year	Budget & Overall Work Program	5/31/2027	Agency Staff

Plans Coordination, Legislation Monitoring, and Interagency Liaison

Work Element Number: **1120**
Project Manager: Christina Watson

ESTIMATED EXPENDITURE AND ANTICIPATED REVENUE: FY 2026/27

EXPENDITURES			REVENUE		
Agency	**Amount ($)**	**Change**	**Source**	**Amount ($)**	**Change**
TAMC			**TAMC**		
Personnel	359,674	-	State RPA	322,027	49,242
Contractual	-	-	State RPA Carry-Over	22,401	22,401
			PPM	-	-
			Local	15,246	(71,643)
TOTAL	**359,674**	**-**	**TOTAL**	**359,674**	**-**
				% Federal	**0%**

Project Description

The purpose of this work element is to conduct activity that promotes coordination in regional transportation planning activities and respond to state and federal requirements without duplication of efforts. This is accomplished by interaction with various agencies' representatives and stakeholders to understand and share legislation and regulatory information that affect transportation planning. Also, the Agency participates with other agencies in technical studies and decisions regarding funding, transportation plans, programs, and projects to obtain consistency in local and regional plans. The work element seeks to identify diversified funding sources for transportation projects to ensure that appropriate State and Federal funds may be applied. The tasks relate to federal and state transportation planning principles and is primarily funded by state planning funds (RPA). This work element does not include lobbying efforts.

Previous and Ongoing Work

TAMC coordinates with partner agencies and stakeholders in the region and statewide on review and analysis of pertinent state and federal legislation, rules, and transportation planning activities. TAMC presents periodic comprehensive reports to the Board and committees on legislative and planning matters. Specific activities include monitoring the implementation of new state and federal performance measurements, providing input on statewide planning efforts such as contributions to the Caltrans District 5 Transit Plan, review of the Caltrans Transit Policy, the California Transportation Plan and the California Freight Mobility Plan, monitoring the state implementation of the planning features of the Infrastructure Investment and Jobs Act, and monitoring proposed state and federal funding rule making and legislation--all of which are critical inputs to the Regional Transportation Plan.

Steps and Products

Task	*Description*	*Deliverable*	*Date*	*Party*
1	Follow transportation legislation activities and provide updates and analysis in the form of presentations to affected agencies.	Monthly presentations/reports to TAMC Board and committees	6/30/2027	Agency Staff
2	Monitor implementation of state and federal legislative requirements such as developing and implementing performance measures into the regional planning process.	Presentations/reports to TAMC Board and committees	6/30/2027	Agency Staff
3	Attend local, state, regional agency, and professional association meetings (including AMBAG, California Association of Councils of Government; California Transportation Commission, Regional Transportation Planning Agency group, Rural Counties Task Force, Central Coast Coalition, Air District, local jurisdictions, American Public Works Association, Transportation Research Board, and American Planning Association) to exchange information on transportation planning activities in order to enhance coordination among transportation plans, programs, and regulations. Responsible party is TAMC staff.	Reports on transportation related planning activities, including recommendations on affecting consistency in local and regional plans, in monthly Board and advisory committee meeting agendas, and shared with affected stakeholders.	6/30/2027	Agency Staff

Environmental Document Review

Work Element Number: **4110**
Project Manager: Aaron Hernandez

ESTIMATED EXPENDITURE AND ANTICIPATED REVENUE: FY 2026/27

EXPENDITURES			REVENUE		
Agency	**Amount ($)**	**Change**	**Source**	**Amount ($)**	**Change**
TAMC			**TAMC**		
Personnel	39,447	-	State RPA	12,230	-
Contractual	-	-	State RPA Carryover	20,000	20,000
			Local	7,217	(20,000)
TOTAL	**39,447**	**-**	**TOTAL**	**39,447**	**-**
				% Federal	**0%**

Project Description

The purpose of this work element is to review land use and transportation elements of environmental documents produced by local agencies and development projects for consistency with regional and statewide transportation plans and policies. This work element is directly related to the performance of the Regional Transportation Plan.

Previous and Ongoing Work

The Agency Board adopted guidelines for environmental document review including land use development principles, and Complete Streets Guidebook, to encourage cities and Monterey County to make a more cost-effective use of the transportation system through compact growth patterns, bicycle and pedestrian-friendly design and transit-oriented developments; with the ultimate goal of reducing vehicle miles traveled and the resulting greenhouse gases. TAMC coordinates with California Department of Transportation to review and analyze traffic impacts of proposed development on the state highway system. Through the environmental document review program, TAMC works to recommend safety enhancements to proposed transportation mitigation measures. TAMC also meets and coordinates with local jurisdictions on land use / general plan updates to ensure consistency with regional and statewide plans and policies.

Steps and Products				
Task	***Description***	***Deliverable***	***Date***	***Party***
1	Work with appropriate agencies and developers by commenting on land use, transportation, and greenhouse gas emissions sections of general plan updates, bicycle plans, major development plans, transit plans and environmental review documents prepared by local agencies and other entities as it relates to the goals, policies, and objectives contained in the current Regional Transportation Plan.	In-house environmental document review log (updated with each document review)	Ongoing	Agency Staff
2	Evaluate the impact of proposed developments on the regional transportation system and encourage support for alternatives to the single occupancy vehicles and better coordination between land uses and transportation needs by participating with regional, local and state agencies, the general public and the private sector in planning efforts to identify and plan policies, strategies, programs and actions that maximize and implement the regional transportation infrastructure with the overall goal of reducing vehicle miles traveled and the resulting greenhouse gas emissions to support the performance measures in the Regional Transportation Plan.	In-house environmental document review log (updated with each document review)	Ongoing	Agency Staff
3	Participate and provide comments at public hearings, scoping meetings, project review meeting, city council meetings and Local Agency Formation Commission hearings pertaining to new developments' impacts on the regional transportation system as it relates to the goals, policies, and objectives of the current Regional Transportation Plan.	In-house environmental document review log (updated with each document review)	Ongoing	Agency Staff

4	Share information with planning staffs of jurisdictions, public transit operators, universities and colleges, on the coordination of land use and transportation issues and projects.	Log of submitted letters	Ongoing	Agency Staff
5	Provide support to jurisdictions to integrate Complete Street Guidebook principles into local policies and project mitigations (Regional Transportation Plan goal).	Log of submitted letters (updated with each correspondence sent by TAMC staff)	Ongoing	Agency Staff
6	Provide regional support for implementation of Senate Bill 743 mitigation measures to reduce regional vehicle miles traveled (Regional Transportation Plan goal).	Log of submitted letters (updated with each correspondence sent by TAMC staff)	Ongoing	Agency Staff
7	Participate with regional, local and state agencies, the general public and the private sector in planning efforts to identify and plan policies, strategies, programs and actions that maximize regional transportation connections and implement the regional transportation infrastructure by incorporating transit and intermodal facilities, bicycle transportation facilities and pedestrian walkways in plans and programs where appropriate (Regional Transportation Plan goal).	Comment letters on draft plans and environmental documents where a major impact on the regional transportation system is present	Ongoing	Agency Staff
8	Review environmental documents to identify and analyze issues relating to integration of transportation and community goals and objectives in land use, housing, economic development, social welfare and environmental preservation.	Comment letters on draft plans and environmental documents	Ongoing	Agency Staff

9	Utilize TAMC's land use development principles in the evaluation of proposed developments to assist in community-based development of innovative transportation and land use alternatives to improve community livability, long-term economic stability and sustainable development (Regional Transportation Plan goal).	In-house environmental document review log (updated with each document review)	Ongoing	Agency Staff
10	Participate in trainings to stay up to speed with changes to environmental laws and policies, including the California Environmental Quality Act.	Memorandums on completed environmental trainings (when applicable)	Ongoing	Agency Staff
11	Provide end-of-year report to the Agency's Board on the environmental review program for the calendar year	Annual Board Report on Environmental Document Review program	1/28/2027	Agency Staff

2026 Active Transportation Plan and Level of Traffic Stress Analysis

Work Element Number: **6145**
Project Manager: Janneke Strause

ESTIMATED EXPENDITURE AND ANTICIPATED REVENUE: FY 2026/27

EXPENDITURES			REVENUE		
Agency	**Amount ($)**	**Change**	**Source**	**Amount ($)**	**Change**
TAMC			**TAMC**		
Personnel	120,751	-	Local	146,208	106,269
Contractual	763,039	-	State RPA	67,270	(49,242)
			SB 1 Sustainable Communities	586,485	(77,027)
			RSTP Exchange	63,827	-
			PPM	20,000	20,000
TOTAL	**883,790**	**-**	**TOTAL**	**883,790**	**-**
				% Federal	**0%**

Project Description

This project will conduct a county-wide assessment of the bicycle and pedestrian level of traffic stress on roadways in the 12 cities and unincorporated areas of Monterey County to help Cities and the County build streets that are safe and comfortable for people to bike, walk, and access transit. Bicycle and pedestrian level of traffic stress is a data-driven approach to identify how comfortable a roadway feels to a person biking and walking based on factors such as vehicle speed, vehicle volume, parked cars, existing bicycling facilities, and land use patterns. Whether or not people walk or bike for transportation is heavily influenced by the stresses they encounter on their trip. According to the National Association of City Transportation Officials (NACTO) Urban Bikeway Design Guide, “these stressors impact their physical safety and perceived comfort level.” One study showed “Increasing the percentage of low-stress road segments (LTS 2) can be an effective treatment to promoting the share of bicycle commuters.” (Commuting patterns and bicycle level of traffic stress (LTS): Insights from spatially aggregated data in Franklin County, Ohio - ScienceDirect). The final plan document will support public agencies in applying for grant funding to construct a network comfortable for active transportation users of all ages and abilities. Community engagement throughout the planning process and implementation will be conducted in English and Spanish.

Overall Project Objectives

• Inventory current bicycling and walking facilities in the twelve cities and unincorporated areas of Monterey County.
• Conduct a collaborative, extensive, and accessible public participation process to engage diverse stakeholders and the community.
• Conduct a bicycle and pedestrian level of traffic stress analysis.
• Develop a low-stress bicycling and walking interactive and print map.
• Produce a list of project recommendations that reduce the level of traffic stress on City and County roadways.
• Identify funding sources for project recommendations and develop concept layouts and conduct outreach to position projects for grant proposals.
• Promote and encourage biking, walking, and transit ridership by planning a high-comfort network of active transportation infrastructure serving transportation disadvantaged populations.
• Decrease Greenhouse Gas emissions by advancing mode shift to zero emission travel options such as walking and bicycling.
• Increase accessibility for all potential active transportation users including children, seniors, women, people with disabilities, people of color, and low-income residents.

Previous and Ongoing Work

The Monterey County Bike Map was last updated in 2016 as part of the Regional Pedestrian and Bicyclist Wayfinding Program for Monterey County. The 2022 Bike Map Update added projects completed since 2016, identifed preferred routes, and improved the map's usability.

In FY25/26, the Agency developed a strategy and explore grant opportunities to update the 2018 Monterey County Active Transportation Plan. As part of this process, the Agency was awarded a Senate Bill 1 Sustainable Communities Planning Grant from Caltrans on July 1, 2025. The Agency conducted a competitive solicitation to select a consultant and initiated the update to the Active Transporation Plan as noted below. Work on the grant deliverables must be completed by June 30, 2028.

Steps and Products

Task	*Description*	*Deliverable*	*Date*	*Pary*
01	Project Administration	Kick-off meeting with Caltrans - Meeting Notes, Quarterly Invoices and Reports – invoices and back-up documentation and quarterly progress reports.	Nov 2025 - Jun 2028	Agency Staff
1	Existing Conditions	Results of collected data and planning documents, survey results, and summary of public comments.	Nov 2025 - Sep 2026	Agency Staff / Consultant
2	Level of Traffic Stress Analysis	Technical documentation, summary of analysis, geodatabase file containing a complete shapefile of the result of the LTS analysis, list of project recommendations that reduce level of traffic stress, and link to interactive online map.	Jul 2026 - May 2027	Agency Staff / Consultant
3	Community Engagement	PowerPoint Presentations, flyers, website announcements, sign-in sheets, community surveys, engagement strategy summary, and conceptual drawings.	Nov 2025 - Jun 2028	Agency Staff / Consultant
4	Draft and Final Plan	Draft Plan, Public Review – list of comments, Final Plan that includes a summary of next steps towards implementation, credits FHWA, FTA, and/or Caltrans on the cover or title page, submitted to Caltrans in an ADA accessible electronic copy. Rating mechanism memo, phased implementation strategy summary, jurisdictional maps and lists of recommended improvements, updated TAMC development guidelines, fact sheets for high priority projects, and conceptual design plans.	Jan 2027 - Feb 2028	Agency Staff / Consultant
5	Board Review / Approval	Board Agenda, presentation materials, meeting minutes with board acceptance/approval.	Jan 2028 - Jun 2028	Agency Staff / Consultant

Transportation Improvement Programs

Work Element Number: **6410**
Project Manager: Janneke Strause

ESTIMATED EXPENDITURE AND ANTICIPATED REVENUE: FY 2026/27

EXPENDITURES			REVENUE		
Agency	**Amount ($)**	**Change**	**Source**	**Amount ($)**	**Change**
TAMC			**TAMC**		
Personnel	84,433	-	State RPA	23,438	-
Contractual	-	-	PPM	40,995	(20,000)
			State RPA Carroy over	20,000	20,000
TOTAL	**84,433**	**-**	**TOTAL**	**84,433**	**-**
				% Federal	**0%**

Project Description

Develop, adopt, and maintain programming documents required to receive federal and state transportation funds. Documents include the Regional Transportation Improvement Program for Monterey County, and content for the Metropolitan Transportation Improvement Program.

Previous and Ongoing Work

The Transportation Agency must prepare, adopt, and submit a countywide Regional Transportation Improvement Program to the California Transportation Commission by December 15 of every odd-numbered year. The California Transportation Commission selects projects from this regional program and from the California Department of Transportation proposed Interregional Transportation Improvement Program and adopts this program of projects generally in March of every even year as the State Transportation Improvement Program. TAMC adopted its current Regional Transportation Improvement Program in December 2025. Recent Regional Transportation Improvement Programming has focused on funding high priority major projects, including the Highway 68 Safety and Traffic Flow, the US 101 Safety Improvements South of Salinas, and the Highway 156 Improvement project, and receiving programming allocations from the California Transportation Commission. Future efforts will seek to maintain funding and to program any new monies to other high priority highway and transit projects. Regular contact is maintained with local jurisdictions to incorporate projects into programming documents.

Steps and Products

Task	*Description*	*Deliverable*	*Date*	*Party*
1	Create or revise Project Programming Request (PPR) forms for potential new State Transportation Improvement Program funding	Project Programming Request forms for State Transportation Improvement Program projects, as funding and project schedule updates require	Ongoing	Agency Staff
2	Track projects in the State Transportation Improvement Program and assist project sponsors in processing amendments.	Project Tracking Log, as funding and project schedule updates require	Ongoing	Agency Staff
3	Provide Association of Monterey Bay Area Governments programming information for new and updated projects for inclusion in the Metropolitan Transportation Improvement Program	Up to date programming information, as funding and project schedule updates require	Ongoing	Agency Staff
4	Consultation and coordination between California Department of Transportation, other Regional Transportation Planning Agencies, and local agencies for project programming	Information to Association of Monterey Bay Area Governments, state and federal agencies, as funding and project schedule updates require	Ongoing	Agency Staff
5	Participation in Regional Transportation Planning Agencies Group, California-Federal Programming Group, California Transportation Commission, and California Council of Governments and other programming related meetings	Accurate and up-to-date information on State and federal programming requirements, determined by meeting schedules	Ongoing	Agency Staff
6	Coordinate Transportation Improvement Program amendments with Association of Monterey Bay Area Governments for the Federal Transportation Improvement Program and with Caltrans and the California Transportation Commission for the State Transportation Improvement Program	Metropolitan Transportation Improvement Program/State Transportation Improvement Program Amendments, as funding and project schedule updates require	Ongoing	Agency Staff

Highway 1 Elkhorn Slough Climate Resiliency Project

Work Element Number: **6733**
Project Manager: Alissa Guther

ESTIMATED EXPENDITURE AND ANTICIPATED REVENUE: FY 2026/27

EXPENDITURES			REVENUE		
Agency	**Amount ($)**	**Change**	**Source**	**Amount ($)**	**Change**
TAMC			**TAMC**		
Personnel	127,928	-	SHA-CAP	1,442,612	1,159,307
Contractual	2,105,377	-	State Member Designated	790,693	(1,159,307)
TOTAL	**2,233,305**	**-**	**TOTAL**	**2,233,305**	**-**
				% Federal	**0%**

Project Description

The Transportation Agency for Monterey County (TAMC), working collaboratively with The Nature Conservancy (TNC) will evaluate the climate vulnerability of a key transportation corridor, Highway 1 in north Monterey County, and develop multimodal and nature-based transportation solutions to address this vulnerability. This project, the Highway 1 Elkhorn Slough Climate Resiliency Project, will focus on an eight-mile stretch of Highway 1 through the disadvantaged community of Moss Landing and the parallel rail tracks traversing the Elkhorn Slough. The corridor is vulnerable to coastal climate change impacts like sea level rise and storm surge, as evidenced in the 2021 Caltrans District 5 Adaptation Priorities report and the 2020 Central Coast Highway 1 Climate Resiliency Study, led by the Association of Monterey Bay Area Governments (AMBAG). The Highway 1 Elkhorn Slough Resiliency Project is in the planning phase. This effort will be used to prepare a Planning and Environmental Linkages (PEL) study utilizing and expanding upon existing feasibility studies that have analyzed nature-based and multimodal solutions to climate change impacts on the corridor. This will further evaluate the viability of options, support project design, and engage partners and the communities throughout the process. The Nature Conservancy will provide science support on nature-based solutions, participate in, and help convene the Advisory Committee, provide support to TAMC in public outreach and development of communication products and virtual reality, and contribute to plan development.

Overall Project Objectives:

- To ensure and increase sustainability, preservation, economic benefits, social equity, health and safety of the corridor.
- Planning and Environmental Linkages Study Objectives:
  a Agency, Stakeholder and Public Engagement
  b. Define vision, purpose and need.
  c. Existing Conditions
  d. Preliminary screening of alternatives and elimination of unreasonable alternatives
  e. Alternatives evaluation criteria tool developed in collaboration with PEL stakeholders.
  f. Reduction of duplication by elimination of alternatives from detailed analysis and Identification of Preferred alternative
  g. Implementation plan
- Integration of transportation, ecosystem and sea level rise adaptation into one design.
- Increasing corridor resiliency to storm surges and sea level rise
- Improvement of mobility across all modes, maintenance of public access to coastal resources
- Address roadway rehabilitation requirements
- Identification of mitigation opportunities
- Equitable transportation solution for all populations to secure access to services, recreation and jobs
- Planning studies, planning information and analysis, programmatic mitigation plan, prepare project for implementation.
- Initial pre-Project Approval and Environmental Review analysis objectives:
  a. Prepare project for Project Approval and Environmental Design Phase through Planning and Environmental Linkages Study

Previous and Ongoing Work

Work in the prior fiscal year included broad administrative, grant management, outreach, and technical activities ranging from coordinating funding and partner meetings to developing surveys, preparing public engagement materials, and refining technical analyses. Work in FY26/27 will align with the task outlined below. Some of the previously awarded State funding will be used for future phases of work.

Steps and Products				
Task	***Description***	***Deliverable***	***Date***	***Pary***
1. Project Administration	Schedule kick-off meeting to review scope and schedule, and prepare quarterly reports.	Coordination and Information sharing, Kick-off meeting with Caltrans - Meeting Notes, quarterly invoices and progress, Working Group(s) assembly, Project Management Plan, Meeting Agendas (draft and final)	Nov 2024 - Jun 2027	Agency Staff
5. Public Outreach	Identify, reach out to, and include the perspectives of climate-vulnerable, under resourced, and underserved communities.	Survey; Interactive mapping tool; PowerPoint presentations; Flyers; Receipts for snacks; Translation services; Sign in sheets; Project workshop agendas; Notes from each meeting; Stakeholder Outreach and Public Involvement Plan, Communication Plan	May 2025 - Nov 2026	Agency Staff / Consultant
6. Advisory Committee Meetings	Hold meetings with Clatrans, Steering Committee, and Consultants.	Agendas; Meeting notes; Lists of Attendees; Lists of action items; Recordings of meetings; Meeting agendas.	Sept 2025 - Nov 2026	Agency Staff / Consultant
7. Draft and Final Plan	Complete PEL, and Develop schedule for PA&ED.	Draft Planning and Environmental Linkages Document following organization and content recommendations identified in FHWA Environmental Review Toolkit for Planning and Environmental Linkages ; Public Review-List of comments; Planning and Environmental Linkages documents - that includes a summary of next steps towards implementation, credits FHWA, FTA, and /or Caltrans on the cover of title page, submitteed to Caltrans in an ADA accessible electronic copy; 30% Conceptual Design Plans, FHWA PEL Questionnaire	Nov 2026 - April 2027	Agency Staff / Consultant
8. Board Review / Approval	Present the final document to the Board for approval.	Board agenda staff report, presentation materials, meeting minutes with Board approval.	4/28/2027	Agency Staff

TRANSPORTATION AGENCY FOR MONTEREY COUNTY

Memorandum

To: Board of Directors

From: Ariana Green, Principal Transportation Planner

Meeting Date: December 2, 2026

Subject: **King City Office of Traffic Safety Contract**

RECOMMENDED ACTION:

King City Office of Traffic Safety Agreement:

1. **APPROVE** and **AUTHORIZE** the Executive Director, or their designee, to execute an agreement with County of Monterey Health Department, subject to approval by Agency Counsel, in an amount not to exceed $31,104, to provide safe routes to school programming for the period ending September 30, 2027;
2. **APPROVE** the use of Office of Traffic Safety funds budgeted to this project; and
3. **AUTHORIZE** the Executive Director, or their designee, to take such other further actions as may be necessary to fulfill the intent of the agreement, including approvals of future modifications or amendments that do not significantly alter the scope of work, or change the approved agreement term or amount.

SUMMARY:

The County of Monterey Health Department and TAMC partnered on an Office of Traffic Safety (OTS) grant to provide safety programming in King City. TAMC will facilitate a youth-led art contest that promotes safe walking and bicycling and ties into the countywide Safe Streets Together Campaign.

FINANCIAL IMPACT:

The project is fully funded with an Office of Traffic Safety grant secured by the Monterey County Health Department. The Transportation Agency is a contractor for the project with a budget not-to-exceed $31,104.

DISCUSSION:

The Monterey County Health Department secured an Office of Traffic Safety grant to provide traffic safety education in King City. TAMC is a contractor for the project and will plan and execute a youth-led pedestrian and bicycle safety artwork campaign. TAMC will be responsible for delivering the following:

- 10 Coordination Meetings
- Develop a youth-focused Call for Art centered on pedestrian and bicycle safety education
- Implement a safety campaign using the youth-developed artwork
- Conduct safety campaign surveys

This project is intended to enhance the Safe Streets Together Monterey County Campaign in King City, adding youth perspectives and leadership. The project will commence in December 2026 (pending Board approval), and will conclude on September 30, 2027.

ATTACHMENTS:

None

WEB ATTACHMENTS:

- Draft King City OTS SOW_Budget
- Draft King City OTS_Agreement

TRANSPORTATION AGENCY FOR MONTEREY COUNTY

Memorandum

To: Board of Directors

From: Laurie Williamson, Senior Engineer

Meeting Date: December 2, 2026

Subject: **Pavement Management Program - NCE Contract Amendment 1**

RECOMMENDED ACTION:

Pavement Management Program Update 2025 - NCE Contract Amendment #1:

1. **APPROVE** and **AUTHORIZE** the Executive Director, or their designee, to execute contract amendment #1 with Nichols Consulting Engineers, subject to approval by Agency Counsel, to extend the term from December 31, 2026 to December 31, 2027;
2. **FIND** that this amendment is justified as a sole source due to the efficiencies that support extending the contract with the existing consultant as a logical follow-on to work already in progress under a competitively awarded contract; and
3. **AUTHORIZE** the Executive Director, or their designee, to take such other further actions as may be necessary to fulfill the intent of the contract, including approval of future modifications or amendments that do not significantly alter the scope of work, or change the approved contract term or amount.

SUMMARY:

Measure X requires local agencies to maintain a Pavement Management Program and re-inspect pavement conditions every 3-6 years to remain eligible for funding. Agency staff coordinated a joint procurement for these services, but reimbursement agreements with participating agencies took longer than anticipated. Staff is therefore seeking to extend the Nichols Consulting Engineers agreement by one year, from December 31, 2026, to December 31, 2027.

FINANCIAL IMPACT:

Extending the term of the agreement with Nichols Consulting Engineers does not alter the not-to-exceed contract amount.

DISCUSSION:

In 2018, the Agency initiated a regional effort to help jurisdictions establish Pavement Management Programs (PMPs) under Measure X. This included acquiring StreetSaver software through a technical support agreement with the Metropolitan Transportation Commission and hiring consultants to assess roadway conditions and develop pavement management programs. Measure X requires jurisdictions to regularly report road conditions and re-inspect pavement every three to six years, depending on road type, in order to remain eligible for Measure X funding. Jurisdictions may conduct inspections independently or participate in a joint procurement coordinated by TAMC.

In early 2025, the Agency surveyed interest in a joint procurement for PMP updates. Nine of thirteen

jurisdictions elected to participate, including Carmel, Del Rey Oaks, Gonzales, Greenfield, King City, Marina, Pacific Grove, Sand City, and Monterey County. Additional services requested by participating jurisdictions include database updates, maintenance strategy revisions, and staff training. At its October 22, 2025 meeting, the Board authorized execution of an agreement with Nichols Consulting Engineers, Chtd. (NCE) to provide these services.

Work under the agreement has already begun and is currently underway. NCE has initiated project coordination, data collection, and pavement management update activities for participating agencies. Participating jurisdictions will reimburse the Agency for their share of consultant costs based on estimates included in the consultant agreement and reflected in individual reimbursement agreements executed with each participating agency.

Execution of the reimbursement agreements took longer than anticipated, resulting in a need to extend the term of the NCE agreement to allow sufficient time to complete all authorized work. Agency staff is therefore requesting a one-year extension of the agreement term, from December 31, 2026, to December 31, 2027. The requested amendment does not increase the contract amount, does not affect the scope of work, and will not impact any jurisdiction's eligibility for or distribution of Measure X funding. The extension is solely an administrative adjustment to ensure completion of the ongoing regional pavement management program update effort.

ATTACHMENTS:

1. PMP Update 2025 Agmt - NCE Amend 1 Draft

WEB ATTACHMENTS:

AMENDMENT #1 TO THE AGREEMENT FOR PROFESSIONAL SERVICES
BETWEEN
THE TRANSPORTATION AGENCY FOR MONTEREY COUNTY
AND
NICHOLS CONSULTING ENGINEERS

THIS AMENDMENT NO. 1 to the agreement dated December 1, 2025, between the Transportation Agency for Monterey County, hereinafter referred to as "TAMC," and Nichols Consulting Engineers, CHTD, hereinafter referred to as "Consultant," is hereby entered into between TAMC and Consultant.

R E C I T A L S :

A. **WHEREAS**, TAMC and Consultant entered into an agreement for professional services on December 1, 2025, hereinafter referred to as "Agreement;" and

B. **WHEREAS,** the Agreement relates to providing Pavement Management Program Update 2025 Consulting services; and

C. **WHEREAS,** TAMC and Consultant desire to amend the Agreement to extend the term of the agreement from December 31, 2026 to December 31, 2027;

NOW, THEREFORE, the parties agree to amend the Agreement as follows:

1. **TERM OF AGREEMENT**
Paragraph 1 of the Agreement is amended as follows (changes in strikeout and underline):

The term of this Agreement shall begin upon October 27, 2025, contingent upon approval by the TAMC Board, and Consultant shall commence work only after a Notice to Proceed has been issued by TAMC's Project Manager specified in Paragraph 36. Unless earlier terminated as provided herein, this Agreement shall remain in force until ~~December 31, 2026~~ December 31, 2027. Consultant acknowledges that this Agreement is not binding until it is fully executed and approved by TAMC

2. **REMAINDER OF TERMS UNCHANGED**

All other terms of the Agreement, as amended, remain in full effect.

An executed copy of this Amendment No. 1 shall be attached to the Agreement and shall be incorporated as if fully set forth therein.

IN WITNESS WHEREOF, the parties hereto have executed this Amendment No. 1 to the Agreement with MNS ENGINEERS.

NICHOLS CONSULTING ENGINEERS, CHTD

By: _____
Margo Yapp
President

Dated: _____

By: _____
Gregory Fasiano
Vice President

Dated: _____

TAMC

By: _____
Todd A. Muck
Executive Director

Dated: _____

INSTRUCTIONS: If Consultant is a corporation (including limited liability and nonprofit corporations), the full legal name of the corporation shall be set forth together with the signatures of two specified officers. If Consultant is a partnership, the name of the partnership shall be set forth together with the signature of a partner with authority to execute this Agreement on behalf of the partnership. If Consultant is contracting in an individual capacity, the individual shall set forth the name of his or her business, if any, and shall personally sign the Agreement.

* *

Approved as to form:

_____
TAMC Counsel

Dated: _____

TRANSPORTATION AGENCY FOR MONTEREY COUNTY

Memorandum

To: Board of Directors

From: Laurie Williamson, Senior Engineer

Meeting Date: December 2, 2026

Subject: **FORTAG Canyon Del Rey - MNS Construction Management Contract Amendment 2**

RECOMMENDED ACTION:

FORTAG Canyon Del Rey Construction Management - MNS Contract Amendment #2:

1. **APPROVE** and **AUTHORIZE** the Executive Director, or their designee, to execute contract amendment #2 with MNS Engineers, subject to approval by Agency Counsel, to extend the term from December 31, 2026, to February 28, 2027;
2. **FIND** that this amendment is justified as a sole source due to the efficiencies that support extending the contract with the existing consultant as a logical follow-on to work already in progress under a competitively awarded contract; and
3. **AUTHORIZE** the Executive Director, or their designee, to take such other further actions as may be necessary to fulfill the intent of the contract, including approval of future modifications or amendments that do not significantly alter the scope of work, or change the approved contract term or amount.

SUMMARY:

The current agreement with MNS Engineers for construction management services on the Canyon Del Rey segment of the FORTAG project expires on December 31, 2026. Agency staff recommends a two-month extension of the contract term through February 28, 2027, to maintain continuity of services while negotiating the rates and scope for a longer-term extension anticipated to be necessary for project completion and closeout. Sufficient funding is available within the existing project budget to cover the proposed two-month extension, and staff expects to return to the Board in January 2027 with a recommendation for a longer-term amendment and any associated budget adjustments.

FINANCIAL IMPACT:

The proposed two-month extension does not increase the contract's not-to-exceed amount. Sufficient funds are available within the existing project budget to cover the services anticipated during the extension period. Agency staff will return to the Board in January 2027 with a recommendation regarding any additional budget authority that may be necessary in connection with a longer-term contract extension.

DISCUSSION:

The vision for the Fort Ord Regional Trail & Greenway (FORTAG) project is to create a multimodal route designated to accommodate people of all ages and abilities that connects communities in and

around the former Fort Ord to each other and to education, employment, community and recreation centers. It will serve as a safe pedestrian and bicycle corridor connecting the cities of Seaside, Marina, Del Rey Oaks, Monterey and unincorporated community residents to California State University Monterey Bay, the Fort Ord National Monument, and the Monterey Bay Sanctuary Scenic Trail.

The first segment of the Fort Ord Regional Trail and Greenway (FORTAG) project is known as the Canyon Del Rey segment. It includes construction of the trail through the City of Del Rey Oaks from Fremont Boulevard to Del Rey Woods Elementary School in the City of Seaside. An underpass is proposed under Canyon Del Rey Boulevard (SR 218) between Del Rey Oaks City Hall and the Frog Pond Wetland Preserve. A 12-foot wide raised pathway will be constructed to connect trail users from the underpass to Carlton Drive at an accessible grade. Along Carlton Drive, the trail will consist of a new 12-foot wide multi-use sidewalk with a 5-foot wide buffer on the west side of the road and will continue along the south side of Plumas Avenue to the Del Rey Woods Elementary School.

On June 28, 2023, the Agency Board of Directors approved the Request for Proposals (RFP) to provide construction management services for the Canyon Del Rey segment of the FORTAG project. Based on the criteria specified in the RFP, the review committee and agency staff recommend selecting the MNS Engineers team to perform the work. The Agency approved the recommendation and an agreement was executed with MNS in October 2023.

Construction was anticipated to take approximately two years to complete, starting in Spring 2024 and ending by Spring 2026. Pre-construction utility relocations were anticipated to be completed by April 2024. Due to delays with this work, project construction did not begin until August 2024. Additional utility-related delays, restricted environmental work windows, and weather impacts have extended the overall project schedule.

Agency staff is currently evaluating the remaining construction management needs for the project and negotiating rates with MNS Engineers for a longer-term contract extension. To allow sufficient time for those negotiations while ensuring continuity of construction management services, staff recommends extending the agreement term for two months, through February 28, 2027. Staff expects to return to the Board in January 2027 with a recommendation for a longer-term amendment and any associated budget adjustments necessary to complete the project and closeout activities.

ATTACHMENTS:

1. FORTAG Canyon Del Rey - Construction Management - MNS Agreement Amendment 2

WEB ATTACHMENTS:

AMENDMENT #2 TO THE AGREEMENT FOR PROFESSIONAL SERVICES
BETWEEN
THE TRANSPORTATION AGENCY FOR MONTEREY COUNTY
AND
MNS ENGINEERS, INC.

THIS AMENDMENT NO. 2 to the agreement dated October 16, 2023, between the Transportation Agency for Monterey County, hereinafter referred to as "TAMC," and MNS Engineers, Inc., hereinafter referred to as "Consultant," is hereby entered into between TAMC and Consultant.

R E C I T A L S :

A. **WHEREAS**, TAMC and Consultant entered into an agreement for professional services on October 16, 2023, hereinafter referred to as "Agreement;" and

B. **WHEREAS,** the Agreement relates to Construction Management of the Canyon Del Rey segment of the Fort Ord Regional Trail and Greenway (FORTAG) project; and

C. **WHEREAS,** the Agreement contains a not-to-exceed amount, which may be amended only by written agreement of the parties, and which establishes the maximum amount of costs which may be incurred under the Agreement; and

D. **WHEREAS,** on April 27, 2026, TAMC and Consultant executed Amendment 1 to increase the budget to cover an increased construction duration;

E. **WHEREAS,** TAMC and Consultant desire to amend the Agreement to extend the term of the agreement from December 31, 2026 to February 28, 2027;

NOW, THEREFORE, the parties agree to amend the Agreement as follows:

1. **TERM OF AGREEMENT**
Paragraph 1 of the Agreement is amended as follows (changes in strikeout and underline):

The term of this Agreement shall begin upon October 1, 2023, contingent upon approval by the TAMC Board, and Consultant shall commence work only after a Notice to Proceed has been issued by TAMC's Project Manager specified in Paragraph 35. Unless earlier terminated as provided herein, this Agreement shall remain in force until ~~December 31, 2026~~ February 28, 2027. Consultant acknowledges that this Agreement is not binding until it is fully executed and approved by TAMC.

2. **REMAINDER OF TERMS UNCHANGED**

All other terms of the Agreement, as amended, remain in full effect.

An executed copy of this Amendment No. 2 shall be attached to the Agreement and shall be incorporated as if fully set forth therein.

IN WITNESS WHEREOF, the parties hereto have executed this Amendment No. 2 to the Agreement with MNS ENGINEERS, INC.

MNS ENGINEERS, INC.

By: _____
Greg Chelini
Vice President

Dated: _____

By: _____
Tanya Belezikjian
Secretary

Dated: _____

TAMC

By: _____
Todd A. Muck
Executive Director

Dated: _____

INSTRUCTIONS: If Consultant is a corporation (including limited liability and nonprofit corporations), the full legal name of the corporation shall be set forth together with the signatures of two specified officers. If Consultant is a partnership, the name of the partnership shall be set forth together with the signature of a partner with authority to execute this Agreement on behalf of the partnership. If Consultant is contracting in an individual capacity, the individual shall set forth the name of his or her business, if any, and shall personally sign the Agreement.

* *

Approved as to form:

_____
TAMC Counsel

Dated: _____

TRANSPORTATION AGENCY FOR MONTEREY COUNTY

Memorandum

To: Board of Directors

From: Christina Watson, Director of Planning

Meeting Date: December 2, 2026

Subject: **Salinas Rail Project - HDR Final Design Contract Amendment 6**

RECOMMENDED ACTION:

Salinas Rail Project Packages 2 & 3 - HDR Engineering Contract Amendment #6:

1. **APPROVE** and **AUTHORIZE** the Executive Director, or their designee, to execute contract amendment #6 with HDR Engineering Inc., subject to approval by Agency Counsel and Caltrans, to add $1,519,153 for a new not-to-exceed budget of $6,150,512 and to extend the deadline on the contract from December 31, 2026, to June 30, 2029, to continue the design work for Package 2, Salinas layover facility, and Package 3, Gilroy track connections;
2. **AUTHORIZE** the use of funding secured for this project in the rail program budget;
3. **FIND** that this amendment is justified as a sole source due to the efficiencies that support award to the existing consultant as a logical follow-on to work already in progress under a competitively awarded contract; and
4. **AUTHORIZE** the Executive Director, or their designee, to take such other further actions as may be necessary to fulfill the intent of the contract, including approvals of future modifications or amendments that do not significantly alter the scope of work, or change the approved contract term or amount.

SUMMARY:

Staff recommends approval of a contract amendment with HDR Engineering, Inc. to add funds and to extend the deadline for final design services for the Salinas Rail Extension Kick Start Project Packages 2 and 3, from December 31, 2026, to June 30, 2029. The extension will allow HDR to provide design refinements, bid support, and construction assistance to maintain project momentum and ensure continuity.

FINANCIAL IMPACT:

The proposed contract amendment adds funding to the current budget for the contract, increasing the not-to-exceed amount from $4,631,359 to $6,150,512.

DISCUSSION:

The Monterey County Rail Extension Phase 1 – Kick Start Project is a major regional initiative to extend passenger rail service from Gilroy to Salinas, improving connectivity between Monterey County and the Bay Area, reducing congestion on US 101, and providing sustainable transportation alternatives. Phase 1 includes three major construction packages:

- Package 1: Track and signal improvements in Salinas (completed).

- Package 2: Construction of the Salinas layover facility, designed to accommodate up to six trains, including tracks, utilities, and support buildings.
- Package 3: Gilroy track connections, including roadway and pedestrian crossings and integration with Union Pacific Railroad infrastructure.

HDR Engineering, Inc. was selected through a competitive Request for Proposals process in April 2020 to complete the final design for Packages 2 and 3. Since then, HDR has delivered 100% final design for both packages, including:

- Detailed plans for the Salinas layover facility (tracks, buildings, utilities, and site improvements).
- Design of Gilroy track connections and associated roadway and pedestrian crossings.
- Coordination with Union Pacific Railroad and Caltrain for operational compatibility.
- Right-of-way acquisition support and environmental compliance documentation.

Previous contract amendments added tasks for building design, crossings, and extended timelines to maintain momentum and prepare bid-ready documents. The requested extension will allow HDR to address design refinements requested by Union Pacific and Caltrain, keeping momentum on the project toward the eventual goal of putting it out to bid for construction. Packages 2 and 3 are at 100% design by HDR Engineering, and current activities are focused on Union Pacific Railroad review of the plans. The design schedule currently anticipates final plans, specifications & estimates (PS&E) in summer 2027, bid documents in winter 2027, and completion of construction in spring 2029.

This work is critical to ensure a smooth transition from design to construction and maintain project continuity. A sole source finding is justified because HDR is uniquely positioned to provide continuity and efficiency as the original designer of Packages 2 and 3. Restarting this work with a new consultant would result in significant delays and additional costs. The proposed Amendment #6, scope of work, schedule, and budget are online as a **web attachment**.

ATTACHMENTS:

None

WEB ATTACHMENTS:

- HDR Contract Amendment #6 with Scope, Schedule & Budget

TRANSPORTATION AGENCY FOR MONTEREY COUNTY

Memorandum

To: Board of Directors

From: Christina Watson, Director of Planning

Meeting Date: December 2, 2026

Subject: **Salinas Rail Project - MNS Construction Mgmt Contract Amendment 6**

RECOMMENDED ACTION:

Salinas Rail Project - MNS Construction Management Contract Amendment #6:

1. **APPROVE** and **AUTHORIZE** the Executive Director, or their designee, to execute contract amendment #6 with MNS Engineers, subject to approval by Agency Counsel, to extend the deadline on the contract from December 31, 2026, to December 31, 2027, to provide construction management support for the Salinas Rail Kick Start project, as the design work proceeds towards bidding the project;
2. **FIND** that this amendment is justified as a sole source due to the efficiencies that support award to the existing consultant as a logical follow-on to work already in progress under a competitively awarded contract; and
3. **AUTHORIZE** the Executive Director, or their designee, to take such other further actions as may be necessary to fulfill the intent of the contract, including approvals of future modifications or amendments that do not significantly alter the scope of work, or change the approved contract term or amount.

SUMMARY:

Staff recommends approval of a contract amendment with MNS Engineers to extend the deadline for construction management services for the Salinas Rail Extension Kick Start Project, from December 31, 2026, to December 31, 2027. The extension will allow MNS to provide design review to maintain project momentum and ensure continuity. This amendment does not include additional funding beyond the current contract budget.

FINANCIAL IMPACT:

The proposed contract amendment does not reflect an increase in the current budget for the contract, $6,085,141. A portion of that amount has been expended on the construction of Package 1 (the Salinas train station parking and Lincoln Avenue extension), and on supporting the design team on package 2 (Salinas layover facility) and Package 3 (Gilroy track connections).The contract is funded through state Traffic Congestion Relief Program (TCRP) and Transit and Intercity Rail Capital Program (TIRCP) funds allocated to the construction phase.

DISCUSSION:

The Monterey County Rail Extension Phase 1 – Kick Start Project is a major regional initiative to extend passenger rail service from Gilroy to Salinas, improving connectivity between Monterey County and the Bay Area, reducing congestion on US 101, and providing sustainable transportation

alternatives. Phase 1 includes three major construction packages:

- Package 1: Track and signal improvements in Salinas (completed).
- Package 2: Construction of the Salinas layover facility, designed to accommodate up to six trains, including tracks, utilities, and support buildings.
- Package 3: Gilroy track connections, including roadway and pedestrian crossings and integration with Union Pacific Railroad infrastructure.

MNS Engineers was originally hired to conduct construction management for all three packages of the Kick Start project in December 2017 after a formal Request for Proposals process. Package 1, now constructed by Monterey Peninsula Engineering (MPE), includes circulation improvements along West Market Street/ State Route 183 and via an extension of Lincoln Avenue, which previously terminated at West Market Street from the south. MNS oversaw MPE's construction of these improvements, with a satisfactory conclusion of all change order negotiations. Package 1 won numerous awards, including from the American Public Works Association and American Society of Civil Engineers.

Packages 2 and 3 are at 100% design by HDR Engineering, and current activities are focused on Union Pacific Railroad review of the plans. The design schedule currently anticipates final plans, specifications & estimates (PS&E) in summer 2027, bid documents in winter 2027, and completing construction in spring 2029. Staff recommends extending the MNS contract to December 31, 2027, to enable MNS to continue providing design review support.

A sole source finding is justified because MNS is uniquely positioned to provide continuity and efficiency. Restarting this work with a new consultant would result in delays and additional costs. The proposed Amendment #6 is **attached** to this report.

ATTACHMENTS:

1. MNS_Salinas_Rail_CM_Amend_6

WEB ATTACHMENTS:

AMENDMENT #6 TO AGREEMENT FOR PROFESSIONAL SERVICES
BETWEEN
THE TRANSPORTATION AGENCY FOR MONTEREY COUNTY
AND
MNS ENGINEERS, INC

Contract #6803.2-03

THIS AMENDMENT NO. 6 to the agreement dated December 6, 2017, between the Transportation Agency for Monterey County, hereinafter referred to as "TAMC," and MNS Engineers, Inc., hereinafter referred to as "Consultant," is hereby entered into between TAMC and the Consultant.

R E C I T A L S :

A. **WHEREAS**, TAMC and Consultant entered into an agreement for Salinas Rail Kick-Start project construction management services on December 6, 2017, hereinafter referred to as "Agreement;"

B. **WHEREAS,** on August 26, 2020, TAMC and Consultant executed Amendment 1 to increase the budget to cover increased construction management work due to an approved increase in workdays and a higher than anticipated number of construction change orders;

C. **WHEREAS,** on January 27, 2021, TAMC and Consultant executed Amendment 2 to increase the budget to cover additional working days and additional change orders to complete Package 1 construction management;

D. **WHEREAS,** on December 1, 2021, TAMC and Consultant executed Amendment 3 to extend the term of the agreement from December 31, 2021, to December 31, 2022;

E. **WHEREAS,** on December 7, 2022, TAMC and Consultant executed Amendment 4 to extend the term of the agreement from December 31, 2022, to December 31, 2023, and revise the budget to accommodate an updated salary schedule; and

F. **WHEREAS,** on April 26, 2023, TAMC and Consultant executed Amendment 5 to amend the term of the agreement from December 31, 2023, to December 31, 2026, and to increase the maximum amount payable;

G. **WHEREAS,** TAMC and Consultant wish to amend the term of the agreement from December 31, 2026, to December 31, 2027, to provide construction management for the project, as Packages 2 and 3 proceed towards bidding the project;

NOW, THEREFORE, the parties agree to amend the Agreement as follows:

1. **TERM OF AGREEMENT**

Paragraph 2 of the Agreement is amended as follows (changes in strikeout and underline): "The term of this Agreement shall begin upon December 6, 2017, contingent upon approval by the TAMC Board, and Consultant shall commence work only after a Notice to Proceed has been issued by TAMC's Project Manager specified in Paragraph 34. Unless earlier terminated as provided herein, this Agreement shall remain in force until December 31, ~~2026~~ 2027. Consultant acknowledges that this Agreement is not binding until it is fully executed and approved by TAMC."

2. **REMAINDER OF TERMS UNCHANGED**

All other terms of the Agreement remain in full effect.

An executed copy of this Amendment No. 6 shall be attached to the Agreement and shall be incorporated as if fully set forth therein.

IN WITNESS WHEREOF, the parties hereto have executed this Amendment #6 to the Agreement with MNS Engineers, Inc.

TAMC:	MNS Engineers:
By: _____	By: _____
Todd A. Muck Executive Director	Greg Chelini Vice President
Dated: _____	Dated: _____
	By: _____
	Tanya Bilezikjian Secretary
	Dated: _____

INSTRUCTIONS: If Consultant is a corporation (including limited liability and nonprofit corporations), the full legal name of the corporation shall be set forth together with the signatures of two specified officers. If Consultant is a partnership, the name of the partnership shall be set forth together with the signature of a partner with authority to execute this Agreement on behalf of the partnership. If Consultant is contracting in an individual capacity, the individual shall set forth the name of his or her business, if any, and shall personally sign the Agreement.

* *

Approved as to form:

_____ _____

TAMC Counsel (date)

TRANSPORTATION AGENCY FOR MONTEREY COUNTY

Memorandum

To: Board of Directors

From: Aaron Hernandez, Associate Transportation Planner

Meeting Date: December 2, 2026

Subject: **Kimley-Horn - 2026 Nexus Study Update Contract Amendment #2**

RECOMMENDED ACTION:

Kimley-Horn - 2026 Nexus Study Update Contract Amendment #2

1. **APPROVE** and **AUTHORIZE** the Executive Director to execute contract amendment #2 with Kimley-Horn & Associates for the 2026 Regional Development Impact Fee Nexus Study Update contract to extend the contract term date to June 30, 2027 to allow for consultant to complete remaining tasks under the existing Scope of Work;
2. **FIND** that this amendment is justified as a sole source due to the efficiencies that support award to the existing consultant as a logical follow-on to work already in progress under a competitively awarded contract; and
3. **AUTHORIZE** the Executive Director to take such further actions as may be necessary to fulfill the intent of the contract, including approvals of future modifications or amendments that do not significantly alter the scope of work, or change the approved contract term or amount.

SUMMARY:

The Transportation Agency contracted with Kimley-Horn & Associates to conduct the 2026 Regional Development Impact Fee Nexus Study Update following a competitive process in 2025. The Agency is seeking to extend the contract term to allow the consultant to complete the draft and final materials for the nexus study update.

FINANCIAL IMPACT:

The current not-to-exceed amount for the contract ending in December 31, 2026 is $117,980. This amendment #2 does not seek additional increases to the contract budget.

DISCUSSION:

On February 26, 2025 the Transportation Agency Board approved a contract with Kimley-Horn and Associates, Inc to conduct the Regional Development Impact Fee Nexus Study Update. The original contract included a series of tasks for the consultant to evaluate and update the agency's Regional Development Impact Fee Program. To conduct the nexus study, the consultant analyzed regional system deficiencies of the roadway network using the Regional Travel Demand Model and update infrastructure projects funded by the fee program to establish an updated cost estimate. These two components allow for the consultant to conduct a nexus evaluation which then provides data to update the fee schedule to charge new developments on the regional traffic impacts that they will impose. This update also includes an evaluation to ensure that the nexus study adheres to new state laws such as AB 602.

On August 26, 2026, the board approved Amendment No.1 that expanded the scope of work and budget to allow for Kimley-Horn to conduct additional fee analysis and meet more frequently with staff and the board. Since then, the board formed an ad-hoc committee to develop policy recommendations (Item 4 of the Agenda) for the greater board to consider. The additional meetings and discussion pushes the nexus study update timeline into 2027, which would pass Kimley-Horn's current term date of December 31, 2026. Amendment #2 (**attached**) extends the term date to June 30, 2027, and does not make any changes to the contract budget amount. With this new timeline, staff expects the draft nexus study and fees to be first read at the January 2027 board meeting, with final adoption at the February 2027 TAMC Board meeting.

ATTACHMENTS:

1. KimleyHornNexusStudy_Amendment2

WEB ATTACHMENTS:

AMENDMENT #2 TO THE AGREEMENT FOR PROFESSIONAL SERVICES
BETWEEN
THE TRANSPORTATION AGENCY FOR MONTEREY COUNTY
AND
KIMLEY-HORN AND ASSOCIATES, INC.

THIS AMENDMENT NO. 2 to the agreement dated February 26, 2025, between the Transportation Agency for Monterey County, hereinafter referred to as "TAMC," and Kimley-Horn and Assocaites, Inc., a North Carolina Stock Corporation, hereinafter referred to as "Consultant," is hereby entered into between TAMC and Consultant.

R E C I T A L S :

A. **WHEREAS**, TAMC and Consultant entered into an agreement for professional services on February 26, 2025, hereinafter referred to as "Agreement;" and

B. **WHEREAS**, on August 26, 2026, TAMC and Consultant entered in Amendment No. 1 to expand the scope of work and budget to cover additional costs to reevaluate the administrative draft cost per trip including costs to attend additional meetings

C. **WHEREAS,** TAMC and Consultant desire to amend the Agreement to extend the term of the agreement to June 30, 2027 to allow additional time for consultant to complete remaining tasks under the existing scope of work.

NOW, THEREFORE, the parties agree to amend the Agreement as follows:

1. **TERM OF AGREEMENT**

Paragraph 1 of the Agreement is amended as follows (changes in strikeout and underline): "The term of this Agreement shall begin upon February 26, 2025, contingent upon approval by the TAMC Board, and Consultant shall commence work only after a Notice to Proceed has been issued by TAMC's Project Manager specified in Paragraph 36. Unless earlier terminated as provided herein, this Agreement shall remain in force until ~~DECEMBER 31, 2026~~ JUNE 30, 2027. Consultant acknowledges that this Agreement is not binding until it is fully executed and approved by TAMC.

2. **REMAINDER OF TERMS UNCHANGED**

All other terms of the Agreement, as amended, remain in full effect.

An executed copy of this Amendment No. 2 shall be attached to the Agreement and shall be

incorporated as if fully set forth therein.

IN WITNESS WHEREOF, the parties hereto have executed this Amendment No. 2 to the Agreement with Kimley-Horn and Associates, Inc.

Kimley-Horn and Associates, Inc.	TAMC
By: _____	By: _____
Frederik Venter, PE	Todd A. Muck
Senior Vice President	Executive Director
Dated: _____	Dated: _____

By: _____
Michael Schmitt, AICP CTP, PTP, RSP_{2B}
Secretary

Dated: _____

INSTRUCTIONS: If Consultant is a corporation (including limited liability and nonprofit corporations), the full legal name of the corporation shall be set forth together with the signatures of two specified officers. If Consultant is a partnership, the name of the partnership shall be set forth together with the signature of a partner with authority to execute this Agreement on behalf of the partnership. If Consultant is contracting in an individual capacity, the individual shall set forth the name of his or her business, if any, and shall personally sign the Agreement.

* *

Approved as to form:

_____ Dated: _____
TAMC Counsel

TRANSPORTATION AGENCY FOR MONTEREY COUNTY

Memorandum

To: Board of Directors

From: Elouise Rodriguez, Senior Administrative Assistant & Clerk of the Board

Meeting Date: December 2, 2026

Subject: **MINUTES**

RECOMMENDED ACTION:

ACCEPT draft minutes of the Transportation Agency Committees:

- Rail Policy Committee - draft minutes of November 2, 2026
- Executive Committee - draft minutes of November 4, 2026
- Bicycle and Pedestrian Facilities Advisory Committee — draft minutes of November 4, 2026
- Technical Advisory Committee - draft minutes of November 5, 2026
- Measure X Citizens Oversight Committee - No Meeting

SUMMARY:

FINANCIAL IMPACT:

DISCUSSION:

ATTACHMENTS:

1. Exec draft minutes 11-4-2026
2. Draft_RPC_Minutes_November_2026_Meeting

WEB ATTACHMENTS:

DRAFT MINUTES

TRANSPORTATION AGENCY FOR MONTEREY COUNTY
SERVICE AUTHORITY FOR FREEWAYS EMERGENCIES AND MONTEREY COUNTY
REGIONAL DEVELOPMENT IMPACT FEE JOINT POWERS AGENCY

EXECUTIVE COMMITTEE MEETING

Members: Chaps Poduri (Chair), Luis Alejo (1st Vice Chair), Jose Rios (2nd Vice Chair), Wendy Root Askew (Past Chair), Glenn Church (County representative), Dennis Donohue (City representative)

Wednesday, November 4, 2026
***** 9:00 a.m. *****
Transportation Agency Conference Room, 55-B Plaza Circle, Salinas CA

EXECUTIVE COMMITTEE	JAN 26	FEB 26	MAR 26	APR 26	MAY 26	JUN 26	AUG 26	SEP 26	OCT 26	NOV 26
Chaps Poduri, Chair, Pacific Grove (Joe Amelio)	P (VC)	P (VC)	P (VC)	P (VC)	P (VC)	P (VC)	P (VC)	P (VC)	P (VC)	P (VC)
Luis Alejo, 1st Vice Chair, Supervisor District 1, (Linda Gonzales; Javier Gomez~~)~~	P	P	P(A) (VC)	P	P(A) (VC	P(A) (VC	P (VC)	P	P	P
Jose Rios, 2nd Vice Chair, Gonzales (Lorraine Worthy)	P (VC)	P (VC)	P (VC)	P (VC)	P (VC)	P (VC)	P (VC)	P (VC)	P (VC)	P (VC)
Wendy Root Askew, Past Chair, Supervisor District 4, (~~Yuri Anderson~~, Kera Abraham Panni)	P (VC)	P (VC)	P (VC)	P (VC)	P(A) (VC	P(A) (VC	P (VC)	P(A) (VC)	E	P(A) (VC)
Glenn Church, County Representative, Supervisor District 2, (Marilyn Vierra, Leonie Gray)	P(A)	P(A)	P	P	P (VC)	P(A) (VC)	P (VC)	P (VC)	P (VC)	P
Dennis Donohue, City Representative, City of Salinas (Margaret D'Arrigo)	P (VC)	*P	P	P	P	A	P	P	A	P

P = Present	A = Absent
P(A) = Alternate present	E = Excused
*= New Representative	(VC) Video Conference
(TC) = Teleconference	

1. CALL TO ORDER

Chair Poduri called the meeting to order at 9:02 a.m. Roll call was taken, and a quorum was confirmed.

Staff present: Kise, Montiel, Muck, Park, Strause, Watson, and Zeller.

Others present: Linda Gonzales, Javier Gomez, and Jasmine Mejia Cortez, Monterey County District 1; Agency Counsel Shane Strong.

2. PUBLIC COMMENTS

None

3. CONSENT AGENDA

On a motion by Committee Member Donohue and seconded by Committee Member Church, the Committee voted 6-0 to approve the consent agenda as follows:

Approved the minutes from the Executive Committee meeting of October 7, 2026.

Recommended that the Transportation Agency for Monterey County Board approve an amendment to the Agency Human Resources Rules and Regulations to add the Juneteenth holiday.

4. 2027 CALENDAR

On a motion by Committee Alternate Panni and seconded by Committee Member Donohue, the Committee voted 6-0 to approve the calendar year 2027 schedule of meetings for the Agency Board of Directors and Executive Committee.

Director Muck noted that due to the Board of Supervisors schedule in December 2027, that the TAMC Board meeting be rescheduled to the second Wednesday of the month.

Committee Member Church noted that the second Wednesday of the month conflicts with the Board of Supervisors Fund Management meeting.

Chair Poduri noted that this item should be furthered discussed at the Board Meeting.

5. NOMINATING COMMITTEE

On a motion by Committee Member Alejo and seconded by Committee Member Church, the Committee voted 6-0 to recommend that the Transportation Agency for Monterey County Board appoint Chair Poduri and Past Chair Askew as the Nominating Committee to meet and return to Board of Directors on January 27, 2027 with recommendations for Board Chair, 1st Vice Chair, 2nd Vice Chair, and Executive Committee Members to serve one-year terms beginning upon their election through the next election of officers at the beginning of the January 26, 2028 Board meeting.

Executive Director Muck noted that Board Member Velazquez had questioned the process of the nominating committee and reviewed the current process. The Committee noted that the Nominating Committee also considers the additional time commitment and member availability.

6. TAMC BOARD AGENDA

Todd Muck, Executive Director, reviewed the draft regular and consent agenda for the TAMC Board meeting of December 2, 2026. After the Executive Committee discussion, directions were provided to staff to place the following items for consideration on the regular agenda:

- Presentation to Outgoing Board Members
- Regional Development Impact Fee 2026 Nexus Study Update
- Highway 1 Elkhorn Slough Corridor Climate Resiliency Project
- Safe Routes to School Program Guidelines and Annual Report
- Closed Session

7. ANNOUNCEMENTS

Executive Director Muck announced that the California Transportation Commission draft Active Transportation Program grant awards included both of TAMC's applications for the Gateway Monterey Bay and Soledad projects, as well as a project in Watsonville, pending confirmation by the CTC in December.

8. ADJOURNMENT

Chair Poduri adjourned the meeting at 9:49 a.m.

TRANSPORTATION AGENCY FOR MONTEREY COUNTY (TAMC)

RAIL POLICY COMMITTEE MEETING

Draft Minutes of November 2, 2026

55-B Plaza Circle, Salinas, California 93901 - Transportation Agency Conference Room

	OCT 25	NOV 25	JAN 26	FEB 26	MAR 26	APR 26	MAY 26	JUN 26	AUG 26	SEP 26	OCT 26	NOV 26
L. Alejo, Dist. 1 (L. Gonzalez, ~~J. Gomez~~)	P(A) (VC)	P	P	C	P	P	P(A) (VC)	E	P	P(A) (VC)	C	P
G. Church, Dist. 2 (~~M. Vierra~~, L. Gray)	P(A) (VC)	P (VC)	P (VC)	A	P (VC)	P (VC)	P (VC)	P (VC)	P (VC)	P (VC)	A	P(A) (VC)
W. Askew, Dist. 4 (~~Y. Anderson~~, K. Panni)	P(A) (VC)	P(A) (VC)	P(A) (VC)	N	P(A) (VC)	P(A) (VC)	P(A) (VC)	P(A) (VC)	P(A) (VC)	P(A) (VC)	N	A
K. Daniels, Dist. 5, (K. Craig)	P(A) (VC)	P (VC)	P (VC)	C	P	P (VC)	P (VC)	P (VC)	E	P(A)	C	P(A) (VC
M. LeBarre, King City, Chair (C. DeLeon)	P	P	P	E	P	P	P	P	P	P	E	E
B. Delgado, Marina (J. McAdams L. Visscher)	P (VC)	A	P(A) (VC)	L	P (VC)	P (VC)	A	P (VC)	P	P (VC)	L	A
E. Smith, Monterey (G. Garcia~~, M. Garcia, A. Easterling~~)	P	A	P	L	E	P	P(A) (VC)	A	E	P	L	P
D. Donohue, Salinas, (M. D'Arrigo)	P	A	P	E	P	P	P	P	P	P	E	P
M. Carbone, Sand City (J. Blackwelder)	P (VC)	P(A) (VC)	E	D	P (VC)	P	P	P	P	P (VC)	D	P
I. Oglesby, Seaside (D. Pacheco)	P	A	P		P	P	P	P	P	P		P
A. Velazquez, Soledad (F. Ansaldo-Sanchez)	E	A	P (VC)		P (VC)	P (VC)	E	P (VC)	P (VC)	P (VC)		A
M. Twomey, AMBAG (~~H. Adamson~~, P. Hierling)	P(A) (VC)	P(A) (VC)	P(A) (VC)		A	P(A) (VC)	P(A) (VC)	P(A) (VC)	P(A) (VC)	E		P(A) (VC)
A. Fukushima, Caltrans District 5	A	A	A		A	A	P* (VC)	P (VC)	P (VC)	P (VC)		P (VC)
C. Sedoryk, MST (~~L. Rheinheimer/~~ M. Overmeyer)	P(A) (VC)	P(A) (VC)	P(A) (VC)		A	P(A) (VC)	P(A) (VC)	P(A) (VC)	P(A) (VC)	P(A) (VC)		P(A) (VC)
STAFF	**OCT 25**	**NOV 25**	**JAN 26**	**FEB 26**	**MAR 26**	**APR 26**	**MAY 26**	**JUN 26**	**AUG 26**	**SEP 26**	**OCT 26**	**NOV 26**
O. Barajas, Transportation Planner	-	-	-	C	P*	A	A	A	A	A	C	A
A. Cook, Principal Planner	-	-	-	A	-	P*	P	P	P	P	A	P
A. Guther, Assoc. Transp. Planner	P	P	P	N	P	E	E	P	P (VC)	A	N	P
A. Hernandez, Transp. Planner	A	A	P (VC)	C	A	A	A	P (VC)	E	A	C	A
J. Kise, Director of Finance and Admin	P (VC)	A	A	E	P (VC)	A	P	A	E	A	E	P (VC)
M. Montiel Admin Assistant	E	P	P	L	P	P	P	P	P	P	L	P

S. Linnevers Transp. Planner	-	-	-	**L**	-	P*	A	A	E	A	**L**	A
T. Muck, Executive Director	P	P	P	**E**	P	A	P	P	P	P	**E**	P
M. Park, Finance Officer/ Analyst	P (VC)	P (VC)	A	**D**	A	P (VC)	P (VC)	P (VC)	P	P (VC)	**D**	A
M. Sheehan, Accounting Assistant	-	-	-		-	-	P (VC)	A	E	A		A
J. Strause, Senior Transp. Planner	A	P (VC)	P (VC)		P (VC)	P (VC)	P (VC)	P (VC)	E	A		A
C. Watson, Director of Planning	P	P	P		P	P	P	P	P	P		P
B. Wilson Transp Planning Intern	-	-	-		-	-	-	P*	E	A		A
L. Williamson, Senior Engineer	E	P	P (VC)		A	P	P	A	P	P		A
M. Zeller, Director of Programming & Project Delivery	P	P	P (VC)		P (VC)	E	P	P	P (VC)	P (VC)		P (VC)

P = Present A = Absent P(A) = Alternate Present E = Excused (VC) = Video Conference * = New representative

1. QUORUM CHECK AND CALL TO ORDER

Chair LeBarre called the meeting to order at 2:00 p.m. Maria Montiel, Administrative Assistant, called the roll and confirmed a quorum was established.

OTHERS PRESENT

Alex Lopez	RailPros	Roland LeBrun	Public
Brianna Goodman	SCCRTC	Lani Faulkner	Public
Linda Gonzalez	District 1 Office		

2. PUBLIC COMMENTS

Roland LeBrun expressed that Transportation Agency staff should discuss with Caltrain the challenges with the Battery Electric Multiple Unit trains including charging issues and insufficient seats for peninsula service.

3. CONSENT AGENDA

M/S/C Smith / Oglesby / unanimous

3.1 Approved minutes of September 14, 2026, Rail Policy Committee meeting.

3.2 Received media clippings attached online.

3.3 Received correspondence.

3.4 Approved the 2027 schedule of Rail Policy Committee meetings.

3.5 Received the call for nominations for the 25th Annual Transportation Excellence awards to honor individuals, businesses, group or projects for their efforts to improve the transportation system in Monterey County.

3.6 Received update on the Salinas Rail Kick Start project.

3.7 Received update on the Pajaro-Watsonville Multimodal Station project.

3.8 Received an update on Coastal Rail Coordinating Council plans for implementing and improving intercity passenger rail service in the Central Coast Rail Corridor between the San Francisco Bay Area and Los Angeles.

3.9 Received update on the King City Multimodal Transportation Center project.

END OF CONSENT AGENDA

4. SALINAS RAPID BUS ANDTRANSIT CENTER RELOCATION STUDY

The Committee received a presentation from Monterey-Salinas Transit (MST) on the Salinas Rapid Bus and Transit Center Relocation Study.

Michelle Overmeyer, Monterey-Salinas Transit Director of Planning and Innovation, presented an update on the Salinas Rapid Bus and Transit Center Relocation Study and share feedback received from the public during two rounds of outreach. Ms. Overmeyer noted that Salinas serves as the primary transit hub for many residents travelling throughout the region. She stated that improving the efficiency, capacity and connectivity of transit in Salinas has become a key priority for meeting both current and future mobility needs across Monterey County. Ms. Overmeyer noted that a number of studies have focused on the downtown area East Alisal community, but aside from noting increased transit service as an important step for revitalizing these communities, none have focused on implementing Bus Rapid Transit (BRT) service or identifying a site to relocate the Salinas Transit Center in order to better serve the surrounding priority populations and facilitate future increases in transit service.

Committee Members asked the following questions and made the following remarks:

- Keeping the bus center downtown near the Intermodal Transit Center is preferable over the other two options studied.
- It is important for MST to be near public services.
- Consider other locations for relocating MST's center keeping in mind that internal mobility within city Salinas is evolving, recognizing that the next phase of work needs new grant to evaluate new locations, environmentally review, design, and construct a project.

Public Comment:

- Roland LeBrun, public, noted that transit needs to be close to the Amtrak Station. He noted the importance of ensuring sufficient parking at the Salinas Transit Center for planned rail service to San Francisco.

5. HIGHWAY 1 ELKHORN SLOUGH CORRIDOR CLIMATE RESILIENCY PROJECT

The Committee received a presentation on the Highway 1 Elkhorn Slough Corridor Climate Resiliency project activities.

Alissa Guther, Associate Transportation Planner, reported that this project focuses on eight miles of rail tracks traversing Elkhorn Slough, as well as the parallel Highway 1. The Planning and Environmental Linkages study includes technical analysis of existing data, creates new models, expands and adds to alternatives, gathers input, and builds consensus among internal and external stakeholders to shape the proposed corridor transportation vision. Ms. Guther noted that since the last Rail Policy Committee meeting, the project team has held two meetings with the Steering Committee and one Technical Working Group meeting to discuss the final proposed alternatives.

Ms. Guther noted that the next milestone will be the public comment open house where alternatives will be presented to the public on December 3. She noted that TAMC staff will continue to meet on a one-on one basis with partners as needed to gain insight and receive resources needed to further the alternatives development and selection.

Committee Member Carbone asked if the tracks are elevated. Ms. Guther replied that Union Pacific Railroad recently added rocks under the tracks to lift up tracks about three feet, but that improvement is only temporary.

Committee Member Smith noted that the 2100 scenario shows significant water intrusion south of Dolan Road and asked if the analysis factors in loss to agricultural uses. Ms. Guther replied that farmers west of highway 1 have regularly experienced flooding and that the project team is coordinating with agricultural representatives.

6. DRAFT 2027 LEGISLATIVE PROGRAM

The Committee reviewed and provided comments on the draft 2027 Legislative Program.

Christina Watson, Director of Planning, reported that the purpose of the legislative program is to set general principals to guide staff and Board responses to legislative or budgetary proposals. Ms. Watson noted that the draft legislative program continues to focus on transportation funding and is limited to priorities that are likely to come up in the 2027 legislative session.

7. ANNOUNCEMENTS AND/OR COMMENTS FROM COMMITTEE MEMBERS

Christina Watson, Director of Planning, announced the next meeting is scheduled for January 11, 2027.

8. ADJOURN

Chair LeBarre adjourned the meeting at 3:15 p.m.

TRANSPORTATION AGENCY FOR MONTEREY COUNTY

Memorandum

To: Board of Directors

From: Elouise Rodriguez, Senior Administrative Assistant & Clerk of the Board

Meeting Date: December 2, 2026

Subject: **CORRESPONDENCE**

RECOMMENDED ACTION:

RECEIVE TAMC Correspondence for November 2026.

SUMMARY:

FINANCIAL IMPACT:

DISCUSSION:

ATTACHMENTS:

None

WEB ATTACHMENTS:

- November 18, 2026, letter to Ms. Tanisha Taylor, Executive Director, California Transportation Commission regarding: Strong support for Transportation Agency of Monterey County (TAMC) and Caltrans' 2026, Senate Bill (SB) 1 Solutions for Congested Corridors Program (SCCP) and Local Partnership Program (LPP) applications for the Scenic State Route (SR) 68 Corridor Improvement Project Phase 1 (Project) from Jimmy Panetta, U.S. Representative, 19th Congressional District, California.
- November 13, 2026, letter to Audrey M Zagazeta, Circlepoint regarding: Notice to Proceed — King City Multimodal Transportation Center Environmental Review from TAMC Executive Director Todd Muck.
- October 26, 2026, letter to Erik J. Reitz, Program Manager Low Carbon Transit Operation Program (LCTOP) Office of Transit Grants and Contracts Department of Transportation (Caltrans) regarding: Monterey-Salinas Transit District's Submissions to the Low Carbon Transit Operations Program (LCTOP) from TAMC Executive Director Todd Muck.

TRANSPORTATION AGENCY FOR MONTEREY COUNTY

TRANSPORTATION AGENCY FOR MONTEREY COUNTY

Memorandum

To: Board of Directors

From: Todd Muck, Executive Director

Meeting Date: December 2, 2026

Subject: **Presentation to outgoing Board members**

RECOMMENDED ACTION:

PRESENT Certificates of Appreciation to outgoing Board Members Anna Velazquez, Bruce Delgado, Ed Smith, Jeff Baron, and Jose Rios.

SUMMARY:

The Transportation Agency would like to thank our outgoing Board members for their time, commitment and years of dedicated work to improve regional transportation throughout Monterey County.

FINANCIAL IMPACT:

DISCUSSION:

ATTACHMENTS:

1. Certificates for Outgoing Board Members

WEB ATTACHMENTS:

TRANSPORTATION AGENCY FOR MONTEREY COUNTY
55-B PLAZA CIRCLE, SALINAS, CA, 93901
(831) 775-0903
TAMCMONTEREY.ORG

CERTIFICATE OF APPRECIATION

for

THE HONORABLE ANNA VELAZQUEZ

CITY OF SOLEDAD

WHEREAS, Mayor Velazquez served on the Board of Directors of the Transportation Agency for Monterey County, including the Rail Policy Committee, for nearly two (2) years, from January 2025 through December 2026; and

WHEREAS, Mayor Velazquez is hereby commended for her guidance and direction to plan, fund, and deliver transportation improvements, particularly for her focus on equitably serving residents throughout Monterey County, helping our communities thrive and grow; and

NOW, THEREFORE, BE IT DECLARED on this 2nd day of December 2026, that the Transportation Agency for Monterey County sincerely appreciates Board Member Anna Velazquez's dedicated work to improve regional transportation throughout Monterey County.

_____

Chaps Poduri
Chair

_____

Todd A. Muck
Executive Director

TRANSPORTATION AGENCY FOR MONTEREY COUNTY
55-B PLAZA CIRCLE, SALINAS, CA, 93901
(831) 775-0903
TAMCMONTEREY.ORG

CERTIFICATE OF APPRECIATION

for

THE HONORABLE BRUCE DELGADO
CITY OF MARINA

WHEREAS, Mayor Delgado served on the Board of Directors of the Transportation Agency for Monterey County representing the City of Marina for nearly sixteen (16) years, from January 2010 through December 2026, including on the Rail Policy Committee; and

WHEREAS, Mayor Delgado has been a staunch supporter of the Fort Ord Regional Trail and Greenway and safety improvements to provide safe and comfortable connections for bicyclists and pedestrians between the coast and Fort Ord National Monument; and

WHEREAS, Mayor Delgado has been an advocate for the safety and traffic mobility benefits of modern roundabouts; resulting in projects such as the Imjin Parkway Widening and Roundabout project, one of the first regional Measure X projects to be constructed; and

WHEREAS, Mayor Delgado is hereby commended for his guidance and direction to plan, fund, and deliver transportation improvements throughout Monterey County, helping build connections so that our communities thrive and grow;

NOW, THEREFORE, BE IT DECLARED on this 2nd, day of December 2026, that the Transportation Agency for Monterey County sincerely appreciates Board Member Bruce Delgado's 16 years of dedicated work to improve regional transportation throughout Monterey County.

_____

Chaps Poduri
Chair

_____

Todd A. Muck
Executive Director

TRANSPORTATION AGENCY FOR MONTEREY COUNTY
55-B PLAZA CIRCLE, SALINAS, CA, 93901
(831) 775-0903
TAMCMONTEREY.ORG

CERTIFICATE OF APPRECIATION

for

THE HONORABLE ED SMITH

CITY OF MONTEREY

WHEREAS, Councilmember Smith served on the Board of Directors of the Transportation Agency for Monterey County for nearly twelve (12) years, from January 2015 through December 2026, including the Executive Committee and the Rail Policy Committee, representing City of Monterey; and

WHEREAS, Councilmember Smith has been a leader within the Agency, having served on the Executive Committee 2017 to 2022, serving as Chair in 2021; and

WHEREAS, Councilmember Smith helped lead the charge for the Transportation Agency to become a self-help county to assure that the region obtained its fair share of state and federal matching funds, and was a key player on the team that secured passage of Measure X; and

WHEREAS, Councilmember Smith is hereby commended for his guidance and direction to plan, fund, and deliver transportation improvements throughout Monterey County, helping build connections so that our communities thrive and grow;

NOW, THEREFORE, BE IT DECLARED on this 2nd, day of December 2026, that the Transportation Agency for Monterey County sincerely appreciates Board Member Ed Smith's 12 years of dedicated work to improve regional transportation throughout Monterey County.

_____

Chaps Poduri
Chair

_____

Todd A. Muck
Executive Director

TRANSPORTATION AGENCY FOR MONTEREY COUNTY
55-B PLAZA CIRCLE, SALINAS, CA, 93901
(831) 775-0903
TAMCMONTEREY.ORG

CERTIFICATE OF APPRECIATION

for

THE HONORABLE JEFF BARON
CITY OF CARMEL BY-THE-SEA

WHEREAS, Councilmember Baron served on the Board of Directors of the Transportation Agency for Monterey County, for nearly two (2) years, representing the City of Carmel By-The Sea from March 2025 through December 2026; and

WHEREAS, Councilmember Baron is hereby commended for his guidance and direction to plan, fund, and deliver transportation improvements throughout Monterey County, helping build connections so that our communities thrive and grow; and

NOW, THEREFORE, BE IT DECLARED on this 2nd day of December 2026, that the Transportation Agency for Monterey County sincerely appreciates Board Member Jeff Baron's dedicated work to improve regional transportation throughout Monterey County.

_____

Chaps Poduri
Chair

_____

Todd A. Muck
Executive Director

TRANSPORTATION AGENCY FOR MONTEREY COUNTY
55-B PLAZA CIRCLE, SALINAS, CA, 93901
(831) 775-0903
TAMCMONTEREY.ORG

CERTIFICATE OF APPRECIATION

for

THE HONORABLE JOSE RIOS
CITY OF GONZALES

WHEREAS, Mayor Rios served on the Board of Directors of the Transportation Agency for Monterey County for nearly six (6) years, representing the City of Gonzales from January 2021 through December 2026, including on the Executive Committee serving as City representative in 2025 and as 2nd Vice Chair in 2026; and

WHEREAS, Mayor Rios is hereby commended for his guidance and direction to plan, fund, and deliver transportation improvements throughout Monterey County, helping build connections so that our communities thrive and grow; and

WHEREAS, Mayor Rios provided valuable assistance helping Transportation Agency staff and Caltrans work with Pacific Gas & Electric when the State Route 156 Castroville Boulevard project was stalled due to utility conflicts;

NOW, THEREFORE, BE IT DECLARED on this 2nd day of December 2026, that the Transportation Agency for Monterey County sincerely appreciates Board Member Jose Rios's six years of dedicated work to improve regional transportation throughout Monterey County.

_____

Chaps Poduri
Chair

_____

Todd A. Muck
Executive Director

TRANSPORTATION AGENCY FOR MONTEREY COUNTY

TRANSPORTATION AGENCY FOR MONTEREY COUNTY

Memorandum

To: Board of Directors

From: Aaron Hernandez, Associate Transportation Planner

Meeting Date: December 2, 2026

Subject: **Regional Development Impact Fee 2026 Nexus Study Update**

RECOMMENDED ACTION:

Regional Development Impact Fee 2026 Nexus Study Update

1. **RECEIVE** presentation on the draft 2026 Nexus Study Update; and
2. **APPROVE** the following policy direction for incorporation into the final Nexus Study and fee schedule:
    1. Establish a residential fee structure designed to achieve approximately $3 million in annual fee revenue;
    2. Implement a single countywide fee for all residential land uses;
    3. Maintain the existing four-zone fee structure for non-residential land uses;
    4. Maintain the existing non-residential fee methodology and fee categories;
    5. Calculate residential development impact fees on a square-foot basis;
    6. Eliminate square-foot exemptions applicable to primary residential units;
    7. Modify the accessory dwelling unit (ADU) fee policy to apply fees to the portion of an ADU exceeding 750 square feet, using the proportional fee calculation methodology presented in the draft Nexus Study;

SUMMARY:

The Transportation Agency is required to update the Regional Development Impact Fee every eight years. This process includes reviewing the land use and population assumption in the regional travel demand model, forecasting future travel demands, updating the project list as necessary to meet those demands, revising project costs, and developing an updated fee schedule. An ad-hoc committee was formed to develop policy recommendations that would make changes to the existing Regional Development Impact Fee program. These policy changes must be considered before the draft nexus study and fee schedule can be adopted.

FINANCIAL IMPACT:

Kimley-Horn was originally awarded a contract amount of $98,979.90 to conduct the 2026 Regional Impact Fee Nexus Study Update. In August 2026, the board approved amendment to increase the overall not-to-exceed amount for Kimley-Horn to $117,980. This work is being funded by existing Regional Development Impact Fee revenues allocated to administrative expenses.

DISCUSSION:

The Transportation Agency's Regional Development Impact Fee Program has been undergoing a nexus study update. In accordance with state law, the nexus study update is required every eight

years to maintain a strong and accurate nexus of transportation impact fees being charged to new development. In February 2025, the TAMC Board selected Kimley-Horn to lead the technical update and has since been working with TAMC staff and the Board of Directors on the nexus study update process.

The TAMC Board has so far received updates on the nexus study update at their June and August meetings. At these meetings, the board discussed considerations of charging fees from a multi-benefit to a single-benefit zone structure and determining the maximum amount of eligible project cost that could be collected by fees. At the August 2026 meeting, the board took action to form an ad-hoc committee that would further explore what policy changes are possible under the fee program and state law. The ad-hoc committee consists of seven of the following board members who met to draft policy recommendations in a series of 3 ad-hoc meetings. The ad-hoc committee was also formed with the intention of having representation from each of the regional benefit zones that are in the existing fee program.

- Supervisor District 2, Glenn Church
- Supervisor District 4, Wendy Root Askew
- City of Salinas, Dennis Donohue, Mayor
- City of King City, Michael LeBarre, Mayor
- City of Monterey, Ed Smith, Councilmember
- City of Seaside, Ian Oglesby, Mayor
- City of Soledad, Anna Velazquez, Mayor

Ad-hoc committee members met with TAMC staff and Kimley-Horn to get a deeper understanding of the functions of the fee program. The ad-hoc committee looked at different scenarios of how fees would be charged in different circumstances, such as housing development on a square footage basis, applicable discount scenarios, and the impacts of fee collections from multi and single benefit zone structures. **Attached** is an Executive Summary which provides additional details on the ad-hoc committee's discussions and considerations as well as their policy recommendations. The ad-hoc committee was able to come to a consensus and draft the following policy recommendations for the board's consideration. These policy recommendations are consistent with the latest legislation that influences the fee program.

- Establish a residential fee structure designed to achieve approximately $3 million in annual fee revenue.
- Implement a single countywide fee for all residential land uses.
- Maintain the existing four-zone fee structure for non-residential land uses.
- Maintain the existing non-residential fee methodology and fee categories.
- Calculate residential development impact fees on a square-foot basis.
- Eliminate square-foot exemptions applicable to primary residential units.
- Modify the accessory dwelling unit (ADU) fee policy to apply fees to the portion of an ADU exceeding 750 square feet, using the proportional fee calculation methodology presented in the draft Nexus Study.

Should the board approve of the ad-hoc committee's recommendations, this action will allow Kimley-Horn to proceed with completing the draft nexus study in time for the January 2027 board meeting, along with a public hearing for the draft fee schedule. The final adoption of the fees and nexus study is estimated for February 2027 with approval from each jurisdiction thereafter.

ATTACHMENTS:

1. Ad Hoc Committee Summary

WEB ATTACHMENTS:

Kimley»Horn

Memorandum

To: Aaron Hernandez, Michael Zeller, Todd Muck
Transportation Agency for Monterey County

From: Chris Gregerson, P.E., T.E., AICP
Frederik Venter, PE

Re: ***2026 Regional Development Impact Fee Update***
December 2026 Board of Directors Meeting – RDIF Ad Hoc Committee Summary

Date: November 18, 2026

At its August 26, 2026 meeting, the TAMC Board considered the proposed update to the Regional Development Impact Fee (RDIF) program, including potential changes to fee levels and the benefit zone structure. After the Board was unable to reach consensus on staff's recommendations, it established an Ad Hoc committee consisting of seven Board members, with at least one representative from each of the four benefit zones. The committee was tasked with studying the proposed update to the RDIF Program and developing recommendations for the Board's consideration to provide staff with direction to finalize the update to the RDIF Program.

The committee met three times: first on September 30, next on October 12, and finally on November 3, 2026. At the first meeting, the committee reviewed the purpose of the RDIF program, changes in applicable legal and legislative requirements for fee programs, updated land use and vehicle trip growth projections for Monterey County, the significant update to costs of the projects included in the RDIF Program, and the implications of setting fees below the calculated maximum. Discussion focused on consolidating benefit zones, residential fee exemptions, and potential fee increases compared to existing fee rates. At the second meeting, the Ad Hoc committee further evaluated a countywide fee structure, square-footage-based and tiered residential fees, treatment of accessory dwelling units (ADUs), and infill and transit-related reductions. Members also reviewed revenue scenarios, project cost assumptions, and the RDIF Program's role in providing matching funds for transportation grants.

At the Ad Hoc committee third meeting, the committee reviewed additional information requested during its earlier discussions, including average residential unit sizes, how fees apply to reuse projects, and historical annual fee collections. The committee compared residential fee scenarios that either exempted a certain amount of residential square-feet or assessed fees on the entire residence, under both the existing four-zone structure and a single countywide structure. These scenarios maintained the same residential revenue target to illustrate how exemptions and geographic structure would affect fee rates. The committee then developed its final recommendations for the Board.

The committee recommends targeting $3 million in annual RDIF collections based on recent annual average fee collections, establishing a single countywide fee for residential uses, retaining the four existing benefit zones and current fee levels for non-residential uses, and assessing residential fees on a per-square-foot basis, with no square-footage exemption for primary residences. The committee also recommends modifying the policy for ADUs larger than 750 square feet so that the proportional fee calculation applies only to the square footage exceeding 750 square feet.

TRANSPORTATION AGENCY FOR MONTEREY COUNTY

TRANSPORTATION AGENCY FOR MONTEREY COUNTY

Memorandum

To: Board of Directors

From: Alissa Guther, Associate Transportation Planner

Meeting Date: December 2, 2026

Subject: **Highway 1 Elkhorn Slough Corridor Climate Resiliency Project**

RECOMMENDED ACTION:

RECEIVE presentation on the Highway 1 Elkhorn Slough Corridor Climate Resiliency Planning and Environmental Linkages study.

SUMMARY:

The Highway 1 Elkhorn Slough Corridor Climate Resiliency Planning and Environmental Linkages study is currently in the Alternatives Screening phase, with alternatives being presented to permitting agencies, local jurisdictions, community organizations, and the public. Staff will provide a verbal presentation at the meeting.

FINANCIAL IMPACT:

TAMC received $2,250,000 from a Caltrans Climate Adapation program grant to prepare a Planning and Environmental Linkages (PEL) study and related documents, expanding on existing feasibility studies on nature-based and multimodal solutions to climate change impacts on the corridor. This money will be used to pay TAMC, The Nature Conservancy (TNC), the Elkhorn Slough National Estuarine Research Reserve (ESNERR), and consultant expenses. The match funds are from California Legislature member designated funding.

DISCUSSION:

The Transportation Agency for Monterey County (TAMC), The Nature Conservancy (TNC), and the Elkhorn Slough National Estuarine Research Reserve (ESNERR), are evaluating the risk of sea level rise impacting a key transportation corridor in north Monterey County to develop recommendations for multimodal and nature-based transportation adaptation solutions to address this vulnerability. This project focuses on an eight-mile stretch of Highway 1 through the disadvantaged community of Moss Landing and the parallel five miles of rail tracks traversing Elkhorn Slough. The PEL study includes technical analysis of existing data, creates new models, expands and adds to alternatives, gathers input, and builds consensus among internal and external partners to shape the proposed corridor transportation vision. Highway 1 is the official Caltrans coastal bikeway route, with no nearby parallel options, but this segment has narrow shoulders and heavy, intimidating traffic levels with many at-grade crossings and driveways that pose a hazard to bicyclists and pedestrians. Nearby roads, like Elkhorn Road, flood currently, even on sunny days.

Providing multimodal options and integrating nature-based solutions are top priorities for this project. The corridor traverses Elkhorn Slough, a major estuary located in Monterey Bay, California, that provides valuable habitat area for hundreds of aquatic birds, fish, marine mammals, and invertebrate species. The main channels of the Elkhorn Slough fall under the Monterey Bay National Marine

Sanctuary jurisdiction. With nearly 2,700 acres of intact habitat, including 1,700 acres in the Elkhorn Slough National Estuarine Research Reserve, Elkhorn Slough is critical to regional biodiversity. Tidal estuarine habitats within the Slough, and the ecosystem services they provide, are at risk of substantial degradation and losses from sea level rise. Coastal Resilience Monterey predicts sea level rise to be 5.2 feet by 2100. Presently, the Elkhorn Slough holds the third-largest extent of estuarine marsh in California. However, about 85% of this marsh is projected to be degraded or converted to tidal flats or open water with sea level rise absent concerted restoration and conservation efforts. Ensuring that Elkhorn Slough will perpetually host healthy salt marshes into the future is a high priority for the region.

The parallel rail tracks through Elkhorn Slough, owned by Union Pacific railroad, carry freight rail traffic and Amtrak Coast Starlight passengers. Future rail expansion plans call for an increase in passenger rail traffic on that line, including an extension of commuter rail from Gilroy to Salinas, an extension of intercity passenger rail from San Jose to San Luis Obispo, and long-term plans for round-the-bay passenger service between Santa Cruz and Monterey. Even in the most ambitious scenario of frequent passenger rail service, there will not be a need to double-track the rail corridor, according to the 2021 Monterey Bay Area Rail Network Integration Study. The Vision Service identified in the Monterey Bay Network Integration Study allows for four passenger trains per hour, making timed connections while allowing for freight. The 2020 Central Coast Highway 1 Climate Resiliency study, led by the Association of Monterey Bay Area Governments (AMBAG), examined the climate impacts on the rail corridor and recommended an elevated trestle through the slough, work that is being furthered and expanded upon with the current study.

A key component of the PEL study is to gather input and build consensus among internal and external partners to shape the proposed corridor transportation vision. The PEL is a comprehensive approach that involves resource and regulatory agencies, tribes, local partners, and engaging the public on an ongoing basis in meetings, workshops, and public hearings and notices. A Steering Committee made up of partners and permitting agencies has been convening on a regular basis throughout the 1.5 years of the project's progress. The project team has finalized the existing conditions and hydrologic modeling that led to four alternatives.

The Highway 1 Elkhorn Slough Corridor Climate Resiliency Project’s public engagement strategy aims to inform the public of the project and alternatives selection and screening work. TAMC is hosting two public meetings on December 2 (virtual) and 3 (in person), as opportunities for the public to hear about the four alternatives, their benefits and impacts, and rank their preferences. TAMC will be engaging with the public through community-based organization representatives and via an online interactive map and survey. Following this outreach, the final screening of the four alternatives will conclude in March 2027.

The project website is online as a **web attachment**.

ATTACHMENTS:

None

WEB ATTACHMENTS:

- Elkhorn Slough project website

TRANSPORTATION AGENCY FOR MONTEREY COUNTY

TRANSPORTATION AGENCY FOR MONTEREY COUNTY

Memorandum

To: Board of Directors

From: Ariana Green, Principal Transportation Planner

Meeting Date: December 2, 2026

Subject: **Safe Routes to School Program Guidelines Update**

RECOMMENDED ACTION:

PROVIDE feedback on the Draft Safe Routes to School Program Guidelines Update.

SUMMARY:

The Measure X Safe Routes to School Program Guidelines were adopted by the TAMC Board in February 2018. Since then, the program has experienced tremendous growth through the acquisition of State funding and through the development of community partnerships. The 2026 update to the Measure X Safe Routes to School Program Guidelines reflect a renewed commitment to ensuring that every child in Monterey County can safely and confidently navigate their community, whether walking, biking, rolling, carpooling, or taking the bus to school.

FINANCIAL IMPACT:

There is no financial impact associated with the recommended action.

DISCUSSION:

The TAMC Board of Directors adopted Measure X Safe Route to School (SRTS) program guidelines on February 28, 2018. These guidelines set a vision for the program and identify goals, objectives, and types of projects and activities that can be funded. Since 2018, the program has experienced tremendous growth through the acquisition of State funding and through the development of community partnerships. The 2026 update to the Measure X Safe Routes to School Program Guidelines reflects a renewed commitment to ensuring that every child in Monterey County can safely and confidently navigate their community, whether walking, biking, rolling, carpooling, or taking the bus to school.

Led by TAMC, the Safe Routes to School Program is funded by Measure X and delivered in partnership with cities, school districts, the Monterey County Health Department, and local community-based organizations. Together, these partners support the development of safe, healthy, and equitable transportation options for students across the region.

The program is structured around six key pillars, Engagement, Equity, Engineering, Encouragement, Education, and Evaluation & Planning, to ensure a holistic, inclusive, and data-driven approach to improving school-area transportation. Ultimately, the Safe Routes to School Program is about more than getting to school, it's about giving every child the freedom to move through their community with confidence, safety, and independence.

This 2026 update marks a new era for Safe Routes to School in Monterey County. It expands the

program's reach to:

- Build community ownership through Safe Routes Steering Committees, participatory budgeting, and youth leadership.
- Prioritize equity by focusing investments in underserved communities and supporting families with safety gear, resources, and targeted outreach.
- Deliver more on-the-ground improvements through quick-build projects, pilot projects, and long-term infrastructure investments.
- Strengthen programming that makes walking, biking, and carpooling fun and rewarding, with Walk & Roll Events, Walking School Buses, School Pools, and sidewalk art.
- Provide age-appropriate pedestrian and bicycle education from preschool through high school, while also engaging drivers and crossing guards.
- Evaluate and plan systematically through school and community-wide Safe Routes to School Plans, program and infrastructure evaluation, crash data analysis, and annual reporting.

Measure X provides a consistent source of funding for the Program over the next 20 years, approximately $723,000 annually. To date, $2.07 million of Measure X money has leveraged $110.31 million of state and federal grant dollars to plan and build safe routes to school infrastructure projects, and fund education and encouragement programs. Grant writing support continues to be a strong component of the Safe Routes to School Program. One of the primary grants is from the State's Active Transportation Program (ATP). The table below lists projects funded to date:

Project	**Grant Award**	**Measure X Match/Leverage**
Seaside Marina SRTS Plan	$361,000	$41,000
Salinas SRTS Plan	$995,000	$169,000
Salinas Valley SRTS Plan	$664,000	$127,000
North County SRTS Plan	$665,000	$127,000
ATP Every Child Grant	$2,143,000	$0
Clean CA Salinas Alisal Greening	$2,150,000	$150,000
ATP Broadway Complete Street (Seaside)	$12,000,000	$0
ATP Fort Ord Regional Trail & Greenway (FORTAG) California Avenue Segment	$8,430,000	$541,000
ATP Salinas Alisal SRTS	$998,000	$0
ATP Salinas Harden Pkwy SRTS	$8,080,000	$0
ATP Salinas John St/Williams Rd	$7,900,000	$0
King City Office of Traffic Safety Grant	$31,104	$0
ATP Safe Streets for Soledad (pending award)	*$31,464,000*	$915,000
ATP Gateway to Monterey Bay (pending award)	*$34,430,000*	$0
TOTAL	**$110,311,104 ($65,894,000 pending award)**	**$2,070,000 ($915,000 pending award)**

Staff requests feedback on the Draft Safe Routes to School Guidelines (see **web attachment**). This feedback will be incorporated into the Draft Guidelines, which will then be presented to the Measure X Oversight Committee in February 2027 before coming back to the Transportation Agency Board for

adoption in Spring 2027.

ATTACHMENTS:

None

WEB ATTACHMENTS:

- Draft Safe Routes to School Guidelines 2026

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CONSTRUCTION PROJECTS									
	Project	Location & Post Mile (PM)	Description	Estimated Construction Timeline	Construction Capital Cost	Funding Source	Project Manager	Contractor	Comments
C1	**Mud Creek (2A300)**	In Monterey County on Route 1, from 2 to 0.5 miles South of Gorda (MON-1-8.5/9.5)	Realign roadway. Rockfall mitigation. Geotechnical instrumentation.	July 2026 – July 2027	$6.154 million	SHOPP MAJOR	Victor Devens	Granite Construction Company	Construction in progress. One-way reversing traffic control.
C2	**SR 1 Paul's Slide Catchment Cleanout (1T230)**	On Route 1 one Mile North of the Limekiln Creek Bridge. (MON-1-22/22.2)	Clean catchment	Oct 2025 – Dec 2026	$370,000	SHOPP	Victor Devens	Souza Construction	Construction in progress
C3	**SR 1 Big Creek Tieback Wall (1K010)**	Near Lucia south of Big Creek Bridge (MON-1-27.5/27.7)	Construct tieback wall, restore roadway and facilities, place Water Pollution Control BMPs, and erosion control	June 2026 – Jan 2029	$7.3 million	SHOPP	Meg Henry	Granite Construction Company	PDT Preconstruction meeting held 8/3/26. Construction start is delayed due to issues obtaining construction materials.
C4	**SR 1 Regent's Slide (1R640)**	In Monterey County 0.3 mile south of the Big Creek Bridge (MON-1-27.8)	Remove slide material. Restore roadway.	Jan 2024 – March 2027	$31 million	SHOPP	Victor Devens	Papich Construction	HWY 1 access restored. Core construction is complete, with minor activates ongoing. Intermittent 1-way reversing traffic control.
C5	**SR 1 Coastlands II Wall Permanent Restoration (1P210)**	Near Big Sur at 1.1 Miles south of Pfeiffer Canyon Bridge (MON-1-44.34)	Construct soldier pile wall	Jan 2026 – Nov 2027	$3.2 million	SHOPP	Ryan Caldera	Granite Rock Construction	Construction in progress. Temporary one-way traffic signal in place.
C6	**SR 1 Pfeiffer Canyon Mitigation (1K080)**	At Pfeiffer Canyon Bridge (MON-1-45.4)	Environmental mitigation (planting, erosion control) for project EA 05-1J130.	April 2023 – Jan 2027	$200,000	SHOPP	Aaron Wolfram	BF Contracting Engineering	**Contractor has abandoned the project. Required mitigation has not been achieved, alternatives to achieve the required mitigation are in development.**

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	Project	Location & Post Mile (PM)	Description	Estimated Construction Timeline	Construction Capital Cost	Funding Source	Project Manager	Contractor	Comments
C7	**Timber Fire (2A560)**	In Monterey County on Route 1, from .3 mile south of Partington Cove to Coast Road (MON-1-37.5/51.21)	Timber Fire response. Replacing existing rockfall protection systems, installing new rockfall protection systems where needed, and preparing drainages for potential debris flows	Sep 2026 – July 2027	$9.54 million	SHOPP MAJOR	Victor Devens	Myers & Sons Construction, LLC	Construction in progress.
C8	**SR 1 Big Sur North (1Q800)**	In Monterey County, Near Big Sur, From 0.9 Mile south of Castro Canyon Bridge to 0.3 Mile south of Carmel River Bridge (MON-1-44.7/69.81)	Storm Damage Repairs	Jan 2023 – March 2027	$25.4 million	SHOPP	Victor Devens	Granite Rock Construction	Construction in progress. Intermittent one-way reversing traffic control.
C9	**SR 1 Point Sur Drainage Repairs (1T210)**	In Monterey County on Route 1 From 2 to 6 miles South of the Little Sur River Bridge (MON-1-50/54)	Replace four culverts	Oct 2025 – Oct 2026	$461,000	SHOPP	Victor Devens	Granite Rock Construction	Construction complete. To be removed after the December Board Meeting.
C10	**SR 1 Point Sur Embankment Failure (2A050)**	In Monterey County 0.5 to 1.9 miles north of the Little Sur River Bridge (MON-1-54.2/55.6)	Traffic control, temporary slope stabilization	Feb 2026 – March 2027	$2,179,000	SHOPP	Victor Devens	Top Tier Grading	Construction in progress. Temporary one-way traffic signal in place.
C11	**SR 1 Rocky Creek Bridge ECE (1Q160)**	In Monterey County at Rocky Creek Bridge (MON-1-60.0)	Bridge Preventative Maintenance	Jan 2026 – May 2028	$9.1 million	SHOPP	Aaron Wolfram	American Civil Constructors West Coast (ACC)	Construction in progress. Temporary one-way traffic signal in place.

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	Project	Location & Post Mile (PM)	Description	Estimated Construction Timeline	Construction Capital Cost	Funding Source	Project Manager	Contractor	Comments
C12	**SR 1 Castroville Embankment Repair (2A120)**	In Monterey County near Castroville (MON-1-R90.38/R90.84)	Repair erosion. Clear/replace/inst all down drains. Replace dike. Clear debris from recreational trail.	May 2026-Dec 2026	$350,000	SHOPP	Victor Devens	Top Tier Grading	Construction in progress.
C13	**SR 1 Flooding Response (1Q960)**	In Monterey and Santa Cruz Counties from Approximatly1 mile North and South of the Pajaro River Bridge (MON-1-100.5/R102.032)	Storm Damage Repairs	March 2023-Apr 2027	$1.85 million	SHOPP	Victor Devens	Teichert Construction	Construction in progress.
C14	**SR 68 Drainage Improvements (1J880)**	From west of Sunset Dr to Toro Park (MON-68-0.2/15.7)	Drainage improvement, replace lighting, and install count stations	March 2026 – Aug 2028	$8 million	SHOPP	Mark Leichtfuss	PS&E	Construction in progress.
C15	**US 101 Market Street (2A170)**	In Salinas on Route 101 at the Southbound East Market Onramp (MON-101-87.2/87.3)	Modify drainage to resolve low spot, repair embankment and traffic control.	May 2026 - Dec 2026	$360,000	SHOPP	Victor Devens	Precision Grading	Construction in progress.
C16	**US 101 Monterey Drainage (1J890)**	In and near King City, Greenfield, Soledad, Gonzales, and Salinas, from Paris Valley Road Overcrossing to Dunbarton Road (MON-101-R28.23/100.3)	Rehabilitate drainage systems, replace overhead signs and structures, and update TMS elements	Jan 2026 – Feb 2027	$14.1 Million	SHOPP MAJOR	Mark Leichtfuss	A. Teichert & Sons, INC.	Construction in progress.
C17	**US 101 King City CAPM (1K440)**	Near King City from Jolon Road undercrossing to Lagomarsino Ave (MON-101-R41.9/R49.8)	Pavement Preservation, TMS Elements, Lighting, and Drainage	Feb 2026 – Mar 2028	$27 million	SHOPP	Mark Leichtfuss	Granite Construction Company	Construction in progress.

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	Project	Location & Post Mile (PM)	Description	Estimated Construction Timeline	Construction Capital Cost	Funding Source	Project Manager	Contractor	Comments
C18	**US 101 South of Salinas Access Management Project (1S590)**	On US 101 between Main Street in Chualar and Airport Blvd in Salinas (MON-101-77.858/84.371)	Implement access management to reduce the number of crossing and left-turn movements	Dec 2026 - Fall 2027	$5 million	SHOPP 010 Safety Project	Meg Henry	Graniterock	Contract awarded to Graniterock. Construction schedule finalization ongoing. Public messaging via email blast and social media posts started in April 2026 and will continue monthly until the median closure in early 2027.
C19	**US 101 Prunedale Drainage (1H691)**	At and near Prunedale between 0.4 mile north of Crazy Horse Canyon Overcrossing and 1.1 mile south of San Juan Road Overcrossing (MON-101-98.8/100.3)	Drainage System Rehabilitation	June 2025 – April 2026	$6.8 million	SHOPP MAJOR	Aaron Wolfram	Precision Grade Construction	Construction site work completed. **Plant establishment complete at the end of January 2027.**
C20	**SR 183 Castroville Improvement Project (1H650)**	Community of Castroville from Del Monte Ave. to Washington St (MON-183-R8.3/9.98)	Rehabilitate pavements, repair bridge, and improve pedestrians & bicycle and ADA facilities	May 2025 – Dec 2027	$20.3 million	SHOPP	Jackson Ho	Granite Construction Company	Construction in progress. Ongoing traffic control in place. **Ribbon Cutting planned for December 11th.**
C21	**SR 218 FORTAG Bike Trail (1M570)**	Located in the City of Seaside (MON-218- 0.1/1.5)	Construct Bicycle and Pedestrian Trail. The project provides a safe alternative to Hwy 218 from Del Rey Woods Elementary to Laguna Grande Regional Park	May 2024 – Jan 2027	$1.2 million	100% Locally Funded	Kelli Hill	Granite Rock	Construction in progress.

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	Project	Location & Post Mile (PM)	Description	Estimated Construction Timeline	Construction Capital Cost	Funding Source	Project Manager	Contractor	Comments
C22	**SR 1 Point Sur Wall (2A060)**	In Monterey County 0.5 to 1.9 miles north of the Little Sur River Bridge	Traffic control, construct soldier pile wall	Feb 2026 – March 2027	$10.697 million	SHOPP	Victor Devens	Golden State Bridge	Traffic control modified to optimize timing for vehicles and cyclist; it will be necessary to expand the segment when construction of the soldier pile wall begins.
C23	**Plaskett Fire (2A570)**	In Monterey County from 0.73 Mile North of the Villa Creek Bridge to 0.33 Mile North of the Prewitt Creek Bridge. (MON-1-7.8/15.3)	Repair fire damage. Prepare drainage for debris flows. Traffic control.	Oct 2026 – Apr 2027	$3.1 million	SHOPP	Victor Devens	Granite Construction Company	Construction in progress
C24	**Trafton Road Drainage Repair (1T380)**	In Monterey County at the Trafton Road Undercrossing (MON-1-101.5/101.6)	Clear drainage. Line culverts. Generate access road. Traffic control.	Oct 2026 – March 2027	$1.572 million	SHOPP	Victor Devens	Top Tier Grading LLC	Construction in progress. El Nino Resiliency project
C25	**MON-101 Chualar Drainage Restoration (2A600)**	In Monterey County Near Chualar (MON-101-75.8/81.1)	Clear and regrade drainage channels. Clear culverts. Repair culverts. Off haul debris. Traffic control.	Oct 2026 – March 2027	$640,000	SHOPP	Victor Devens	Top Tier Grading LLC	Construction in progress. El Nino Resiliency project

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PROJECTS IN DEVELOPMENT									
	Project	Location & Post Mile (PM)	Description	Estimated Construction Timeline	Constructi-on Capital Cost	Funding Source	Project Manager	Phase	Comments
D1	**SR 1 Quigil Viaduct Permanent Restoration (1R600)**	In Monterey County, near Lucia, at 0.1 mile south of the Limekiln Creek Bridge (MON-001-20.8/20.8)	Construct viaduct and replace guardrail to meet Manual for Assessing Safety Hardware (MASH) standards	Summer 2028 – Summer 2030	$14.7 million	SHOPP	Ryan Caldera	PS&E	Viaduct design is underway. Project team submitted CDP application to Monterey County and waiting on comments.
D2	**SR 1 Limekiln Creek Bridge Replacement (1F510)**	In Monterey County from south of Limekiln Creek Bridge to just north of Limekiln Creek Bridge (MON-1-20.9-21.3)	Replace bridge	Fall 2028 – Winter 2030/31	$96.2 million	SHOPP	Ryan Caldera	PS&E	Design continues. Geotechnical investigations have mobilized and anticipated completion in November.
D3	**SR 1 Castro Canyon Bridge Rail Upgrade (1H490)**	At Castro Canyon Bridge (MON-1-43.12)	Replace bridge rail	TBD	$2.5 million	SHOPP	**Aaron Wolfram**	PS&E/RW	Still on hold due to legal issues with ATT. CT legal has determined the trial will restart in Monterey court. Date TBD.
D4	**Rocky Creek Bridge Rail Replacement (1Q140)**	Near Carmel-By-The-Sea at Rocky Creek Bridge (MON-1-60/60.1)	Replace bridge rail	Summer 2029 – Fall 2030	$13.1 million	SHOPP	Aaron Wolfram	PA&ED	Project team is developing the Draft Environmental Document and Draft Project Report for public circulation. **NOP expected to be released Feb. 2026.**
D5	**SR 1 Garrapata Creek Bridge Rail Replacement (1H800)**	At Garrapata Creek Bridge (MON-1-63)	Bridge rail rehabilitation	Winter 2030/31 - Winter 31/32	$13.1 million	SHOPP	Aaron Wolfram	PS&E	Project was re-programmed and will follow the Rocky Creek Bridge rail replacement; the team is working on revising project materials to reflect updated railing type. CDP application submitted to Mon Co for review and waiting on comments.
D6	**SR 1 Jack's Peak CAPM (1N850)**	On SR 1 from San Luis Ave. Intersection to the Sloat Ave. Undercrossing (MON-1-74.6/R77.6)	Preserve 11.815 lane miles of Class 2 pavement, rehab sign structure, replace sign panels, and roadside safety.	Spring 2028 – Spring 2029	$17 million	SHOPP	Kristen Langager	PS&E	The 95% Constructability Review is planned for mid-December. CCC CDP application materials were submitted and waiting on comments.

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PROJECTS IN DEVELOPMENT									
	Project	Location & Post Mile (PM)	Description	Estimated Construction Timeline	Constructi-on Capital Cost	Funding Source	Project Manager	Phase	Comments
D7	**SR 1 Marina to Castroville CAPM (1N160)**	In Monterey County from .028 miles south of the S. Marina OH (44-211L) to the Hwy 1/156 Junction.	Pavement Preservation	Summer 2027-Spring 2029	$18 Million	SHOPP	Aaron Wolfram	PS&E	Project is delayed for delivery and will be combined with 1K870. Construction to begin Summer 2027.
D8	**SR 1 Moss Landing CAPM (1K870)**	In Monterey County, from 0.1 miles south of Molera Rd interchange to the MON/SCr county line (MON-1-R90.98/R102.031)	Pavement Preservation	Summer 2027-Spring 2029	$26 million	SHOPP	Aaron Wolfram	PS&E	Project was delayed, aligning with 1N160. The team intends to combine the 1N160 and 1K870 projects together at RTL to provide cost savings and less disruption during construction. Project team coordinating with CCC on draft CDP conditions.
D9	**SR 68 Corridor Improvements (1J791)**	On State Route 68 from Josselyn Canyon Road to San Benancio Road. (MON-68-4.87-13.7)	Operational Improvements	Fall 2028 – Spring 2031	$52.5 million	STIP & AUTHORIZED	Ryan Caldera	PS&E	Design and right of way coordination continues. **CMCP meeting was held in early November. SCCP grant has been submitted.**
D10	**US 101 Bradley CAPM (1K880)**	In Monterey County near Bradley, Nacimiento and San Miguel, from south of East Garrison Overcrossing to Jolon Road. (MON-101-R1.9/R9.7)	Replace bridges, rehabilitate pavement, reconstruct guardrail and drainage systems, and replace Transportation Management System (TMS) elements and signs.	Spring 2029 – Summer 2032	$57.8 million	SHOPP	Mark Leichtfuss	PS&E	PS&E began Feb 2026.
D11	**US 101 Bradley-San Ardo CAPM (1K490)**	Near Bradley from 0.5 mile south of Jolon Road Undercrossing to San Ardo Undercrossing	Pavement preservation	Spring 2030 - Spring 2031	$49.8 million	SHOPP	Mark Leichtfuss	PS&E	Project to be combined with 1M350; team working towards 95% constructability in Spring 2027.

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PROJECTS IN DEVELOPMENT

	Project	Location & Post Mile (PM)	Description	Estimated Construction Timeline	Constructi-on Capital Cost	Funding Source	Project Manager	Phase	Comments
D12	**US 101 North San Ardo Rehab (1M350)**	In Monterey County on Route 101 from the San Ardo Undercrossing to 0.1 miles south of Paris Valley Road Overcrossing. (MON-101-R30.6/R36.9	Isolated slab replacement over 23.996 LM of Class 1 pavement and grind and replace AC shoulders. Replace 1 culvert at PM 26.28.	Spring 2030 - Spring 2031	$38.6 million	SHOPP	Mark Leichtfuss	PS&E	Project to be combined with 1K490; team working towards 95% constructability in Spring 2027.
D13	**US 101 South of Salinas Corridor Improvement Project (0H330)**	On US 101 between Main Street in Chualar and Airport Blvd in Salinas (MON-101-77/85.6)	Upgrade existing expressway to freeway, relocate two interchanges and create frontage road system for corridor.	Summer 2031- Summer 2034	TBD	SHOPP	Meg Henry	PA&ED	Environmental studies ongoing. Hydraulics study **completed.** Advanced Planning Studies for preliminary structural design was prepared for Chualar bridges and Abbott bridges. **Granite Construction Company identified as top ranked CMGC candidate. SB1 cycle 5 application submitted on Nov 12**
D14	**SR 156 Castroville Boulevard Interchange (31601)**	Castroville Boulevard and Highway 156 (MON-156-R1.6/1.4)	Construct a new interchange	Spring 2027 – Summer 2029	$54.5 million	STIP, Measure X, Federal Demo	Chad Stoehr	PS&E/RW	**Construction bid advertisement concluded on 11/19/26. Bids in review.**

PILOT PROJECT

	Project	Location & Post Mile (PM)	Description	Pilot Period	Fund Source	Amount	Project Manager	Comments
P1	**SR 68 Adaptive Traffic Signal Control Pilot Project**	On State Route 68 from Josselyn Canyon Road to San Benancio Road. (MON-68-4.87-13.7)	Convert nine signals to adaptive traffic signal control and study effectiveness	May 2026 – May 2031	Measure X	$1.2 million	Ryan Caldera	The ATSC system is fully operational as of May 2026. The project team continues to evaluate the system and respond to customer service requests. **To report operational issues, please visit csr.dot.ca.gov.**

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ACRONYMS USED IN THIS REPORT

ADA	Americans With Disabilities Act
ATSC	Adaptive Traffic Signal Control
CCC	California Coastal Commission
CCO	Contract Change Order
CCSD	Castroville Community Service District
CDP	Costal Development Permit
CMCP	Comprehensive Multimodal Corridor Plan
CMGC	Construction Manager/General Contractor
CTC	California Transportation Commission
CT	Caltrans
DED	Draft Environmental Document
EIR	Environmental Impact Report
EP	Encroachment Permit
FED	Final Environmental Document
OE	Office of Engineering
MASH	Manual for Assessing Safety Hardware
PA&ED	Project Approval and Environmental Document
PR/ED	Project Report and Environmental Document
PDT	Project Development Team
PID	Project Initiation Document
PS&E	Plans, Specifications, and Estimates
SB1	Senate Bill, the Road Repair and Accountability Act of 2017
SCCP	Solutions for Congested Corridors Program
SCL	Santa Clara County Line
SHOPP	Statewide Highway Operation and Protection Program
SR	State Route
RFQ	Request for Qualifications
RTL	Ready To List
R/W or ROW	Right of Way
TCE	Temporary Construction Easement
TMS	Traffic Management System
TSA	Traffic Safety Alliance
UC	Under Crossing