



---

Regional Transportation Planning Agency - Local Transportation Commission  
Monterey County Service Authority for Freeways and Expressways  
Monterey County Regional Development Impact Fee Joint Powers Agency  
Email: [info@tamcmonterey.org](mailto:info@tamcmonterey.org)

**Executive Committee  
SPECIAL MEETING**

*Members are: Wendy Askew, Chair; Chaps Poduri, 1st Vice Chair; Luis Alejo, 2nd Vice Chair; Chris Lopez, Past Chair; Glenn Church, County Representative; Jose Rios, City Representative*

**Friday, February 7, 2025  
\*\*2:00 PM\*\***

**MEETING LOCATION**

Voting members must attend a physical meeting location to count towards quorum  
*55B Plaza Circle, Salinas, California 93901  
Transportation Agency Conference Room*

**Alternate Locations with Zoom Connection Open to the Public**

*2616 1st Avenue, Marina, California 93933  
Supervisor Wendy Askew's Office*

*599 El Camino Real, Greenfield, 93927  
Supervisor Chris Lopez's Office*

*168 West Alisal Street, 2nd Floor, Salinas, California 93901  
Supervisor Luis Alejo's Office*

*11140 Speegle Street, Castroville, California 95012  
Supervisor Glenn Church's Office*

*147 Fourth Street, Gonzales, California 93926  
Mayor Jose Rios's Office*

**Members of the public & non-voting members may join meeting online at:**  
<https://us02web.zoom.us/j/775161178?pwd=STY4UzZZblpOK0VLdEs3RGZUS3kyUT09>

**OR**

**Via teleconference at +1 669 900 6833**

**Meeting ID: 775 161 178  
Password: 536047**

*Please note: If all committee members are present in person, public participation by Zoom is for convenience only and is not required by law. If the Zoom feed is lost for any reason, the meeting may be paused while a fix is attempted, but the meeting may continue at the discretion of the Chairperson.*

*Please see all the special meeting instructions at the end of this agenda*

Complete agenda packets are on display at the Transportation Agency for Monterey County office and at these public libraries: Carmel, Monterey, Salinas Steinbeck Branch, Seaside, Prunedale, and King City. Any person who has a question concerning an item on this agenda may call the Agency Secretary to make an inquiry concerning the nature of the item described on the agenda. Please recycle this agenda.

**1. QUORUM CHECK - CALL TO ORDER**

**Call to order and self-introductions. If you are unable to attend, please contact Elouise Rodriguez, Senior Administrative Assistant. Your courtesy to the other members to assure a quorum is appreciated.**

**2. PUBLIC COMMENTS**

Any member of the public may address the Board on any item not on the agenda but within the jurisdiction of the Board. Under this item, each member of the public is allowed two minutes to address concerns. Comments in items on this agenda may be given when that agenda item is discussed. Persons who wish to address the Board for public comment or on an item on the agenda are encouraged to submit comments in writing to Maria at [maria@tamcmonterey.org](mailto:maria@tamcmonterey.org) by 5:00 pm the Monday before the meeting, and such comments will be distributed to the Board before the meeting.

Alternative Agenda Format and Auxiliary Aids: If requested, the agenda shall be made available in appropriate alternative formats to persons with a disability, as required by Section 202 of the Americans with Disabilities Act of 1990 (42 USC Sec. 12132), and the federal rules and regulations adopted in implementation thereof. Individuals requesting a disability-related modification or accommodation, including auxiliary aids or services, may contact Transportation Agency staff at 831-775-0903. Auxiliary aids or services include wheelchair accessible facilities, sign language interpreters, Spanish language interpreters, and printed materials in large print, Braille or on disk. These requests may be made by a person with a disability who requires a modification or accommodation in order to participate in the public meeting and should be made at least 72 hours before the meeting. All reasonable efforts will be made to accommodate the request.

**3. CONSENT AGENDA**

Approve the staff recommendations for items listed below by majority vote with one motion. Any member may pull an item off the Consent Agenda to be moved to the end of the **CONSENT AGENDA** for discussion and action.

**3.1. APPROVE** Executive Committee draft minutes of January 13, 2025.

**- Elouise Rodriguez**

**4. Draft Overall Work Program, Budget, and Integrated Funding Strategy:**

1. **RECOMMEND** that the Board authorize the Executive Director to submit the draft fiscal year 25/26 Overall Work Program to Caltrans for initial review;

2. **RECOMMEND** that the Board provide direction and guidance to staff on the three-year budget for fiscal years 25/26 through 27/28, the Overall Work Program for fiscal year 25/26, and the 2025 Integrated Funding Strategy; and
3. **RECOMMEND** that the Board direct the Executive Director to bring the final three-year budget, one-year Overall Work Program, and the 2025 Integrated Funding Strategy back to the Board on May 28, 2025 for approval.

- Jefferson Kise, Michael Zeller

***Authorization to submit the draft Overall Work Program for fiscal year 2025/26 is necessary to meet Caltrans's review deadline. The Agency continues to control expenditures to stay within its current year's budget, and maintains a prudent cash reserve. The annual Transportation Agency for Monterey County Overall Work Program describes the activities that the Agency will undertake during the next fiscal year and provides the basis for the 2025/26 budget.***

5. **RECEIVE** report on draft agenda for February 26, 2025, TAMC Board meeting.

- Todd Muck

6. **ANNOUNCEMENTS** and/or **COMMENTS**

7. **ADJOURN**

#### **ANNOUNCEMENTS**

Next Executive Committee meeting:

**Wednesday, March 5, 2025, at 9:00 a.m.**  
**Transportation Agency for Monterey County**  
**Conference Room**  
**55-B Plaza Circle, Salinas CA 93901**

A quorum of voting members is required to be present to hold this meeting.

There will be a zoom link for hybrid participation by members of the public.

If you have any items for the next agenda, please submit them to:  
Elouise Rodriguez, Clerk of the Board & Senior Administrative Assistant  
[Elouise@tamcmonterey.org](mailto:Elouise@tamcmonterey.org)

#### Important Meeting Information

Agenda Packet and Documents: Any person who has a question concerning an item on this agenda may call or email the Agency office to make inquiry concerning the nature of the item described on the agenda. Complete agenda packets are on display online at the Transportation Agency for Monterey County website. Documents relating to an item on the open session that are distributed to the Committee less than 72 hours prior to the meeting shall be available for public review at the Agency website. Agency contact information is as follows:

Transportation Agency for Monterey County  
[www.tamcmonterey.org](http://www.tamcmonterey.org)  
55B Plaza Circle, Salinas, CA 93901

TEL: 831-775-0903  
EMAIL: [info@tamcmonterey.org](mailto:info@tamcmonterey.org)

Agenda Items: The agenda will be prepared by Agency staff and will close at noon five (5) working days before the regular meeting. Any member of the Board may request in writing an item to appear on the agenda. The request shall be made by the agenda deadline and any support papers must be furnished by that time or be readily available.

## Memorandum

**To:** Executive Committee  
**From:** Elouise Rodriguez, Senior Administrative Assistant & Clerk of the Board  
**Meeting Date:** February 7, 2025  
**Subject:** Executive Committee Draft Minutes

---

### **RECOMMENDED ACTION:**

**APPROVE** Executive Committee draft minutes of January 13, 2025.

### **SUMMARY:**

### **FINANCIAL IMPACT:**

### **DISCUSSION:**

### **ATTACHMENTS:**

1. Exec draft minutes January 13-2025

### **WEB ATTACHMENTS:**

**DRAFT MINUTES**

**TRANSPORTATION AGENCY FOR MONTEREY COUNTY  
SERVICE AUTHORITY FOR FREEWAYS EMERGENCIES AND MONTEREY COUNTY  
REGIONAL DEVELOPMENT IMPACT FEE JOINT POWERS AGENCY**

**EXECUTIVE COMMITTEE SPECIAL MEETING**

*Members: Chris Lopez (Chair), Dave Potter (1<sup>st</sup> Vice Chair),  
Wendy Root Askew (2<sup>nd</sup> Vice Chair), Michael LeBarre (Past Chair),  
Luis Alejo (County representative), Chaps Poduri (City representative)*

**Wednesday, January 13, 2025**

\*\*\* 3:30 p.m. \*\*\*

Transportation Agency Conference Room, 55-B Plaza Circle, Salinas CA

Alternate locations:

*2616 1st Avenue, Marina, CA 93933, Supervisor Askew's Office*

*168 West Alisal Street, 2<sup>nd</sup> Floor, Salinas, CA 93901, Supervisor Alejo's Office*

*599 El Camino Real, Greenfield, CA 93927, Supervisor Lopez's Office*

<b>EXECUTIVE COMMITTEE</b>	<b>FEB 24</b>	<b>MAR 24</b>	<b>APR 24</b>	<b>MAY 24</b>	<b>JUN 24</b>	<b>AUG 24</b>	<b>SEP 24</b>	<b>OCT 24</b>	<b>NOV 24</b>	<b>JAN 25</b>
Chris Lopez, <b>Chair</b> Supr. Dist. 3 (P. Barba)	P(A) (VC)	P (VC)	P (VC)	P (VC)	P (VC)	P(A) (VC)	P (VC)	P	E	P(A) (VC)
Dave Potter, <b>1<sup>st</sup> Vice Chair</b> Carmel-By-The-Sea (J. Baron)	P	A	P	A	P	P	P	P	P	A
Wendy Root Askew, <b>2<sup>nd</sup> Vice Chair</b> Supr. Dist. 4 (Y. Anderson)	P (VC)	P(A) (VC)	P(A) (VC)	P (VC)	P (VC)	P (VC)	P (VC)	P (VC)	P (VC)	P
Michael LeBarre, <b>Past Chair</b> King City (C. DeLeon)	P	P (VC)	P (VC)	P (VC)	P (VC)	P (VC)	P (VC)	P (VC)	P (VC)	P
Luis Alejo, <b>County Representative</b> Supr. Dist. 1 (L. Gonzales; <del>J. Gomez</del> )	P*	P(A) (VC)	P	P	P(A) (VC)	P	P	P(A) (VC)	P	P(A) (VC)
Chaps Poduri, <b>City Representative</b> (Joe Amelio)	P	P	P	P	P	P	P	P	P	P

*TC: via teleconference; VC: via video conference*

P = Present

A = Absent

P(A) = alternate present

E = Excused

P(VC) Video Conference

P\*= New Representative

**1. CALL TO ORDER**

2<sup>nd</sup> Vice Chair Askew called the meeting to order at 3:30 p.m. Roll call was taken, and a quorum was confirmed.

Staff present: Guther, Kise, Muck, Park, Rodriguez, Sambrano, Watson, Wright, and Zeller.

Others present: Shane Strong, TAMC Counsel; Mitch Weiss, Khouri Consulting; Jasmine Mejia Cortez, District 1; Steve Ish, Taylor Farms.

**2. PUBLIC COMMENTS**

None.

**3. CONSENT AGENDA**

On a motion by Committee Member Poduri and seconded by Committee Member LeBarre, the Committee voted 5-0 to approve the consent agenda:

1. Approved the minutes from the Executive Committee meeting of November 6, 2024.
2. Reviewed and recommended the Board of Directors approve changes to the Employment Agreement with Todd Muck.
3. Approved “sustained superior performance” step increase from Transportation Planner Step 2 to Step 3 for Alissa Guther.

**4. LEGISLATIVE UPDATE & FINAL 2025 PROGRAM**

On a motion by Committee Member Poduri and seconded by Committee Member LeBarre, the Committee voted 5-0 to recommend the TAMC Board of Directors adopt the final 2025 legislative program.

Mitch Weiss, Khouri Consulting, reported that the draft budget submitted on January 10 includes a \$4.5 billion surplus and no major changes to transportation funding. He highlighted the erosion of gas tax funding, the state’s primary source of funding for local streets and roads, will likely be a big topic this year to consider alternative revenue options such as a per mile road charge and/or a vehicle registration fee.

Director Muck commented that it is important to start the conversation about options and suggested taking the subject to the Board at a future meeting. Committee Member LeBarre noted that a vehicle miles traveled fee would not be good for rural residents.

Christina Watson, Director of Planning, reviewed federal legislative activities, noting that the transportation appropriations bill is currently in a continuing resolution through March 14 and that the current authorizing legislation expires on September 30, 2026.

Ms. Watson highlighted changes to the draft 2025 legislative program, including wordsmithing of the items pertaining to automated air mobility as requested by the Committee.

## **5. 2024 TRANSPORTATION EXCELLENCE AWARDS**

On a motion by Committee Member LeBarre and seconded by Committee Member Poduri, the Committee voted 5-0 to recommend the 2024 Transportation Excellence Awards to honor individuals, businesses, groups, or projects for their efforts to improve the transportation network in Monterey County and selected four awards recipients for the 23<sup>rd</sup> annual awards ceremony to be held during the January 2025 Transportation Agency Board meeting.

Theresa Wright, Community Outreach Coordinator, reported that the Transportation Agency released a call for nominations for the "23rd Annual Transportation Excellence Awards" in October 2024 to encourage and appreciate the efforts made by Monterey County residents, businesses and employees to improve the transportation network in Monterey County. Seven nominations were submitted to the Agency in December 2024 for consideration for the awards ceremony scheduled during the January 2025 Transportation Agency Board meeting.

## **6. NEW TAMC OFFICE**

The Committee received information and provided direction on the next steps to develop options for TAMC's new office location. The Committee directed staff to move forward with hiring an architectural firm to evaluate space; Director Muck noted that the adopted Agency budget includes \$50,000 for this purpose.

Director Muck reported that the lease on TAMC's current office space expires in January 2028. The current lease specifies there is not an option to extend the lease beyond this date. The agency is considering whether to rent new office space, purchase an existing building, or build a new building on TAMC property in Marina.

Public comment

Steve Ish, Taylor Farms, reported that the site of the former Greyhound building in downtown Salinas is being renovated to include over 13,000 square feet on 3 stories and an underground parking structure, noting that it will be ready in 2-years.



## **7. REVIEW BUDGET ASSUMPTIONS**

The Committee provided direction and guidance to staff on assumptions for the three-year budget for fiscal years 25/26, 26/27, 27/28.

Jeff Kise, Director of Finance & Administration, reported that there are several items on which staff is seeking guidance:

1. Cost of living adjustment
2. Exploring new accounting, grant management, and payroll software
3. Continuing the evaluation process for new office space

Director Kise noted that a salary study is currently being done and hopefully will be done when the final budget is presented to the TAMC Board in May 2025.

## **8. TAMC BOARD DRAFT AGENDA**

Todd Muck, Executive Director, reviewed the draft regular and consent agenda for the TAMC Board meeting of January 22, 2025. After Executive Committee discussion, directions were provided to staff to place the following items for consideration on the regular agenda:

- Election of 2025 Officers
- 2024 Transportation Excellence Awards
- Toro Park Cut-Through Traffic Pilot Project Study

## **9. ANNOUNCEMENTS**

None.

## **10. ADJOURNMENT**

2<sup>nd</sup> Vice Chair Askew adjourned the meeting at 5:14 p.m.

**Memorandum**

**To:** Executive Committee

**From:** Jefferson Kise, Director of Finance & Administration, Michael Zeller, Director of Programming & Project Delivery

**Meeting Date:** February 7, 2025

**Subject:** **Draft Overall Work Program, Budget, and Integrated Funding Strategy**

---

**RECOMMENDED ACTION:****Draft Overall Work Program, Budget, and Integrated Funding Strategy:**

1. **RECOMMEND** that the Board authorize the Executive Director to submit the draft fiscal year 25/26 Overall Work Program to Caltrans for initial review;
2. **RECOMMEND** that the Board provide direction and guidance to staff on the three-year budget for fiscal years 25/26 through 27/28, the Overall Work Program for fiscal year 25/26, and the 2025 Integrated Funding Strategy; and
3. **RECOMMEND** that the Board direct the Executive Director to bring the final three-year budget, one-year Overall Work Program, and the 2025 Integrated Funding Strategy back to the Board on May 28, 2025 for approval.

**SUMMARY:**

Authorization to submit the draft Overall Work Program for fiscal year 2025/26 is necessary to meet Caltrans's review deadline. The Agency continues to control expenditures to stay within its current year's budget, and maintains a prudent cash reserve. The annual Transportation Agency for Monterey County Overall Work Program describes the activities that the Agency will undertake during the next fiscal year and provides the basis for the 2025/26 budget.

**FINANCIAL IMPACT:**

The Transportation Agency gets the majority of its funding from state sources. The funding is usually specific to the project or program for which it is granted and cannot be used to cover expenditures of a different project or program, e.g., the funding received for the call box program can only be used for motorist aid programs. The use of state funding is approved by Caltrans in the annual Overall Work Program.

The Agency's budget separates expenditures into two types: operating and direct programs. Operating expenditures include salaries and benefits, materials and supplies, and equipment. Direct program expenditures for outside consultants, construction contracts, and ongoing project and program delivery with continuous funding, such as Freeway Service Patrol and Call Boxes, are in the Agency's budget and the Overall Work Program. The budgeting process was changed in fiscal year (FY) 2021/22 fiscal year so that regional projects such as the Monterey County Rail Extension and Measure X programs are now listed in the Integrated Funding Strategy. The two documents are intended to complement each other, but not necessarily add up. Agency staff time spent working on regional projects continues to be included in the Agency's budget. Direct expenses for these regional

projects are only included in the Integrated Funding Strategy.

Operating: The proposed fiscal year 2024-2025 operating expenditure budget is \$4,362,573, a net increase over fiscal year 2024-2025 of \$229,811 (5.6%).

Direct Program: The proposed fiscal year current direct program expenditure budget is \$7,670,455, an increase over fiscal year 24/25 of \$1,970,676 (34.6%). This increase is primarily due to Elkhorn Slough Climate Resiliency study and Pajaro/Watsonville Multimodal station.

## **DISCUSSION:**

### **Three-Year Budget:**

**Attachment 1** is the budget for the three-year period from July 1, 2025, to June 30, 2028. Staff proposed several assumptions for the operating budget, which were reviewed by the Executive Committee in January 2025. The Executive Committee approved including a 3.8% Cost of Living Adjustment (COLA) for FY 25/26 in the draft budget. The Consumer Price Index (CPI) inflation number for 2024 came in at 2.8%, and over the past 10 years the TAMC cost of living adjustment has lagged the CPI for All Urban Consumers by 7.6%. Several national forecasts put wage increases in the 3.5% - 3.9% range, and 66% of employers surveyed expect to offer the same increase as last year. Each percentage point change in salary costs \$26,446 in wages and fringe benefits costs in TAMC's budget. A final point, the agency is currently having a compensation study performed, and the consultants expect to have their report completed in time for the May final budget. The final budget will reflect a reconciliation of the compensation study and COLA on the salary table.

The January 2025 Executive Committee meeting continued discussion of long-range administration initiatives regarding computer systems and office space. Allowances for both are included in the Materials and Services, and Capital Outlay schedules of the draft budget.

### **Operating Revenues:**

The Agency receives regular state planning and related operating funds from three primary state sources: Rural Planning Assistance (RPA); Planning, Programming and Monitoring funds; and Local Transportation Funds. Historically, Measure X administrative fees were budgeted at 1% of the originally forecasted revenues of \$20,000,000. The resulting \$200,000 agency forecasted revenue is well below the actual administrative fees collected, resulting in a \$1.5 million unencumbered surplus. Internal staff time audits revealed Measure X administrative activities not being billed to Measure X. For FY25/26 Measure X administrative revenue is budgeted to be \$415,000 reflecting administrative activities anticipated for the year. TAMC receives funding related to specific project and program administration from several sources, which are estimated conservatively: Service Authority for Freeways and Expressways program; state rail project grants; Measure X project/program funds; and railroad lease revenues. Staff will continue to budget staff time for grants, such as the Safe Routes to School and the climate resiliency studies. The RPA revenue is projected increase to \$584,000 from \$422,000 reflecting recent revisions to the state's allocations. Staff time will be billed to all of these revenue sources, and expenditures will be tightly controlled.

Through FY23/24 the Transportation Agency subsidized the activities of the Regional Impact Fee Agency by only charging \$10,000 per year for administration, while incurring nearly double that in expenses. In the FY24/25 budget, the fee was doubled to \$20,000 to pay for operating expenses, which is much closer to the annual cost to the Transportation Agency for this activity.

Potential revenue risks to the agency include a reduction in annual state planning fund allocations. No state planning fund source is forecasted to be reduced over the three-year period covered in this budget. Should major revenue reductions occur, the agency would have to reevaluate its revenues,

costs, and mission to determine essential vs. discretionary activities. Billing staff time to specific projects, when possible, will continue to be a priority.

#### Operating Expenses:

A 3.8% cost of living allowance is proposed for FY 25/26. Merit increases and promotions will continue to be available, subject to performance. The materials & services budget reflects increased costs associated with a new accounting system, an increase in legal bill rates from the county, and costs associated with planning and selecting a new office.

The draft budget position control report reflects the expansion of the Accounting Assistant position from part time (20 hours per week) to a reduced hours position (30 hours per week). This reflects the growing Measure X administrative workload and adds capacity for the anticipated system conversion. The agency has a current open position for the Contracts Officer and continues to budget for internships.

In order to seek ways to restrain rising health care costs, while still providing and protecting quality care, the Agency revised its cafeteria health benefit allowance for its active employees in FY 2011/12. The changes eliminated several variables that existed, permitted the Agency to better forecast its obligation under the cafeteria plan, and reduced the liability for future premium increases. Employees have the flexibility to choose from several plans that are offered by CalPERS. In order to offset continued premium cost increases, a change to TAMC's cafeteria plan health allowance is proposed, which would result in an increase of \$151.98 per month for general employees and \$303.98 per month for management as of FY 2025/26. The cash-out allowance amount will remain at \$375 in order to be in compliance with statutory regulations.

The Agency contribution to CalPERS in FY 2025/26 is projected to be slightly higher than last year. The Agency paid off its side-fund liability in December 2013 and made a sizable payment towards its unfunded liability in June 2016 and will make another payment in the current fiscal year as approved in the FY24/25 budget. These factors help in keeping contributions lower than they would otherwise have been. The Public Employees' Pension Reform Act of 2013 continues to help curtail the agency's costs in the future due to the establishment of a 2nd tier, 3-year averaging, and required sharing of employee contributions with future new members. All Agency employees pay a minimum contribution of 3.5% towards their CalPERS. These contributions help cover increases in CalPERS retirement costs and have brought the member share by employees at the payment percentage recommended in the pension reform law.

The agency's lessor has given notice that the current lease will not be renewed, which means the agency must have new office space by the end of 2027. The FY26/27 and FY27/28 periods of the draft budget reflect the estimated cost of purchasing or building a new office to house the TAMC staff.

#### Direct Program:

Consultant work on projects and programs are funded out of the Direct Program budget. For example, the traffic counts program is funded by the Regional Surface Transportation Program. Public Outreach, and State and Federal legislative costs are funded from the unassigned reserve. Regional Development Impact Fees have been designated by Board action to pay for project costs related to Highway 156 improvements and the Highway 68 Monterey to Salinas Scenic Highway corridor. The budgeting process was changed in FY 21/22 so that large capital expenditures, e.g., the Monterey County Rail Extension project, are incorporated into the Integrated Funding Strategy, while ongoing programs and smaller expenditures, e.g., Freeway Service Patrol (FSP) and the travel demand management program "Go831", remain in the budget. As a result of good fiscal management, the Agency has added to its reserve in past years. As designated in its Governmental Accounting Standards Board (GASB) 54 fund balance policy, the Agency will continue to maintain a

minimum of a six-month operating budget balance in its undesignated reserve. As requested by the Executive Committee, any excess over the six-month level is designated as a “contingency” fund to cover short-term revenue shortfalls or unanticipated expenses. A portion of the undesignated contingency fund is forecast to be used in some of the three budget years for Operating and Direct Program activities.

### **Overall Work Program:**

The annual Agency Overall Work Program (**Attachment 2**) describes the activities to be accomplished during the fiscal year beginning July 1 and ending June 30. After the draft Overall Work Plan is approved by the Transportation Agency Board of Directors at their February meeting, the draft plan will be submitted to Caltrans, who reviews the document and provides comments on the state-funded activities in the plan. Agency staff then incorporates comments from Caltrans, as well as comments received from the Transportation Agency Board, into a final proposed Overall Work Program to be presented to the Board of Directors in May for adoption in conjunction with the fiscal year 2025/26 budget.

### **Integrated Funding Strategy:**

The Agency's initial Integrated Funding Strategy was designed to identify projects and programs that will be strong candidates for specific matching fund programs, and to identify a funding pathway to bring projects to construction over the next five years. The primary sources of funding included in the Integrated Funding Strategy are the regional share of Measure X, Monterey County's share of the State Transportation Improvement Program, and the various Senate Bill 1 formula and grant funding programs.

The draft 2025 Integrated Funding Strategy (**Attachment 3**) provides updates with the latest funding and timing information for the projects and programs. This draft version of the strategy includes a few additional projects to be consistent with staff work identified in the budget and work program.

Project development phases do not naturally follow the Agency's July 1 to June 30 fiscal year calendar. Past Agency budgets included direct project costs, such as property acquisitions for the Monterey County Rail Extension. These costs would often carry over from year-to-year, artificially inflating the Agency's direct budget. The Integrated Funding Strategy covers all expenses associated with a given project. More closely aligning the Integrated Funding Strategy with the Budget and Overall Work Program provides a summary of the project's and program's timing and funding while allowing the Budget and Overall Work Program to focus on the Agency's planning activities and ongoing programs, e.g., Freeway Service Patrol, Call Boxes, and Go 831 traveler information program.

### Draft 2025/26 Overall Work Program & 2025 Integrated Funding Strategy Highlights, by Agency Goal:

#### Deliver Projects (and Programs)

Measure X administration and implementation, including:

- Work with Caltrans on state highway projects:
  1. Monterey to Salinas Highway 68 Corridor: final design and right-of-way for phase 1 improvements, and coordination on adaptive signal controls;
  2. Highway 156/Castroville Boulevard Interchange: funding for construction; and,
  3. US 101 Safety Improvements – South of Salinas: initiate the environmental and preliminary engineering phases of the project.
- Imjin Road Improvements: work with the City of Marina to complete construction and support public information and outreach activities.
- Highway 1 SURF! busway and bus rapid transit project on the Monterey Branch Rail Line:

work with MST on construction and support public outreach activities.

- Fort Ord Regional Trail and Greenway: Continue construction for the Canyon Del Rey/SR 218 segment; coordinate with Federal Highway Administration on the Federal Lands Access Program grant segment; complete final design and begin construction for the California Avenue segment; and pursue grant funding for other Fort Ord Regional Trail and Greenway segments.
- Habitat Preservation/Advance Mitigation: pursue advanced mitigation opportunities based on the Regional Conservation Investment Strategy.
- Safe Routes to School: continue implementing the Salinas Valley Safe Routes to Schools grant as part of a coordinated effort to advance education, enforcement, and engineering improvements to reduce collisions and encourage active transportation to improve the health of school children; and continue work on the North Monterey County Safe Routes to Schools plan.
- Senior and Disabled Mobility program: oversee programs funded in the fourth grant cycle.

#### Non-Measure X Projects:

- Monterey County Rail Extension: Continue the right-of-way acquisition and final design for the layover facility and Gilroy station modifications portions of the project; continue environmental review for the Pajaro Multimodal Station.
- King City Multimodal Transit Center: Provide fiscal administrative services for the city to construct the first phase of the King City train station and work with the city and regional partners to secure full funding for the second phase of the project.
- Active Transportation Support Program (formerly “Bicycle Secure Program”): fund racks, lockers and related secure storage for bicycles, skateboards, and scooters; bicycle safety trainings, and bicycle and pedestrian support kits.
- Highway 1 Elkhorn Slough Climate Resiliency and Monterey County Climate Transportation Vulnerability Assessment: continue developing a Planning and Environmental Linkages study and Project Initiation Documents for multimodal projects that address sea level rise and climate adaptation for the transportation facilities in and adjacent to Elkhorn Slough, and evaluate infrastructure along coastal areas for climate impacts.
- Regional Vision Zero: develop Vision Zero action plans for each jurisdiction in Monterey County without one currently, and engage in public education efforts around traffic safety.
- Regional Development Impact Fee: conduct an update to the regional fee nexus study.

#### Maximize Funding

- Matching grants: work to secure Senate Bill (SB) 1 grants, potential new federal funding, and other matching grants for priority projects.
- Planning grants: evaluate the need for future corridor studies and safe routes to school grants. Begin implementation of any planning grants received in the prior cycle.
- Other agencies: assist Caltrans, Monterey-Salinas Transit, and member agencies in securing funding and delivering transportation improvements.

#### Communicate Early and Often

- Continue high level of public interaction during project development and construction. Projects that will be a focus of agency outreach are:
  1. Imjin Road Widening improvements,

2. US 101 South of Salinas
  3. Segments 1-3 of the Fort Ord Regional Trail and Greenway project,
  4. SR 156 / Castroville Boulevard Interchange project,
  5. The Scenic State Route 68 project,
  6. Regional Vision Zero and Safe Streets Together Monterey County,
  7. North Monterey County Safe Routes to Schools and
  8. Pajaro Station environmental review.
- Prepare Agency and Measure X annual report.
  - Assist member agencies with public outreach.
  - Continue ongoing agency media outreach, staff and Board member education.

Prepare for the Future

- Implement the Agency’s Racial Equity Program.
- Invest in transportation solutions that promote the safe travel of all modes and decrease fatalities and injuries for all travel modes through a Vision Zero strategy.
- Continue developing the 2026 Regional Transportation Plan.
- Participate in state and federal policy discussions advocating for the policies adopted in the Agency's legislative platform.
- Participate in Central Coast Counties efforts to coordinate electric vehicle charging infrastructure for freight and interregional passenger vehicle travel.
- Monitor emerging transportation technologies including autonomous cars and trucks and Urban Air Mobility.
- Complete streets: support local use of bicycle and pedestrian safety improvements as part of a “complete streets” policy.
- Intersection safety and roundabouts: continue to evaluate and support the installation of new engineering designs for intersections to improve safety.
- SAFE Callbox Program: coordinate with CHP to complete the removal of underutilized call boxes.
- Blue Zones: coordinate with the Blue Zone health and longevity program to promote active transportation and related safety improvements as the program expands countywide.

The next steps in the process are to present the draft budget, Overall Work Program, and Integrated Funding Strategy to the Board of Directors in February and in May to bring the final versions of the documents to the Executive Committee for review and the Board of Directors for adoption.

**ATTACHMENTS:**

1. TAMC Budget FY 2025-2026 Draft\_Financial statements
2. FY 25-26 Overall Work Program - Summary
3. 2025 Integrated Funding Strategy - Draft

**WEB ATTACHMENTS:**

**TRANSPORTATION AGENCY  
FOR MONTEREY COUNTY**

**3 YEAR  
BUDGET**

**FISCAL YEARS**

**2025 - 2026**

**to**

**2027 - 2028**



**TAMC-3 YEAR BUDGET JULY 1, 2025 - JUNE 30, 2028**

**TOTAL REVENUE & EXPENDITURES - SUMMARY**

SOURCE OF REVENUE/EXPENDITURE	FY PLAN	FUTURE 3 YR BUDGET			% CHANGE FY 25/26 BUDGET vs FY 24-25 APPROVED
	FY 24/25 Approved	FY 25/26 Estimated	FY 26/27 Estimated	FY 27/28 Estimated	
Operating Revenue	\$4,132,762	\$4,362,573	\$4,448,319	\$4,715,061	5.6%
Direct Program Revenue	\$5,699,779	\$7,670,455	\$6,949,812	\$6,278,612	34.6%
<b>TOTAL REVENUE</b>	<b>\$9,832,541</b>	<b>\$12,033,028</b>	<b>\$11,398,131</b>	<b>\$10,993,673</b>	<b>22.4%</b>
Operating Expenditures	\$4,132,762	\$4,362,573	\$4,448,319	\$4,715,061	5.6%
Direct Program Expenditures	\$5,699,779	\$7,670,455	\$6,949,812	\$6,278,612	34.6%
<b>TOTAL EXPENDITURES</b>	<b>\$9,832,541</b>	<b>\$12,033,028</b>	<b>\$11,398,131</b>	<b>\$10,993,673</b>	<b>22.4%</b>
<b>REVENUE MINUS EXPENDITURES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	

**TAMC-3 YEAR BUDGET JULY 1, 2025 - JUNE 30, 2028**

**OPERATING REVENUE**

SOURCE OF REVENUE/EXPENDITURE	FY PLAN	FUTURE 3 YR BUDGET			% CHANGE	\$ CHANGE
	FY 24/25 Approved	FY 25/26 Budget	FY 26/27 Estimated	FY 27/28 Estimated	FY 25/26 BUDGET vs FY 24-25 APPROVED	FY 25/26 BUDGET vs FY 24-25 APPROVED
<b>OPERATING REVENUE</b>						
<b>FEDERAL PLANNING GRANTS</b>						
Monterey County Regional Vision Zero Plan	\$ 40,000	\$ -	\$ -	\$ -		
<b>SUB TOTAL FEDERAL GRANTS</b>	<b>\$ 40,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>		<b>-\$40,000</b>
<b>STATE PLANNING GRANTS</b>						
Local Transportation Fund	\$ 908,485	\$ 908,484	\$ 908,485	\$ 908,485	0.0%	-\$1
Planning, Programming & Monitoring	\$ 263,954	\$ 226,727	\$ 277,000	\$ 277,000	-14.1%	-\$37,227
Rural Planning Assistance	\$ 374,773	\$ 505,746	\$ 584,308	\$ 584,308	34.9%	\$130,973
Complete Streets Project Implementation/SRTS-RSTP TAMC	\$ 88,000	\$ 129,900	\$ 88,000	\$ 88,000	47.6%	\$41,900
Monterey Cnty Regional Transp Vulnerability Assessment	\$ -	\$ 32,004	\$ 60,000	\$ 100,000		\$32,004
North Monterey County SRTS	\$ 38,798	\$ 38,798	\$ 38,798	\$ 38,798		\$0
Elkhorn Climate Resiliency	\$ 66,667	\$ 66,667	\$ 66,667	\$ 66,667		\$0
Rail Extension to Salinas-Operating	\$ 275,000	\$ 275,000	\$ 275,000	\$ 275,000		\$0
ADA access program	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000		\$0
ATP Cycle 5 Broadway Ave Complete Street Corridor	\$ 37,021	\$ 34,506	\$ 34,506	\$ 34,506		-\$2,515
ATP Cycle 6 Alisal Safe Routes to School	\$ 2,025	\$ 6,150	\$ 6,150	\$ 6,150		\$4,125
ATP Cycle 6 Harden Parkway Safe Routes to School	\$ 20,800	\$ 8,943	\$ 8,943	\$ 8,943		-\$11,857
ATP Cycle 6 San Antonio Path & Safe Routes to School	\$ 41,632	\$ 137,697	\$ 41,632	\$ 41,632		\$96,065
ATP Cycle 6 FORTAG & SRTS	\$ 17,718	\$ -	\$ -	\$ -		-\$17,718
Pajaro/Watsonville Multimodal Station	\$ 62,000	\$ 106,948	\$ 106,948	\$ 106,948		\$44,948
<b>SUB TOTAL STATE GRANTS</b>	<b>\$ 2,205,873</b>	<b>\$ 2,486,570</b>	<b>\$ 2,505,437</b>	<b>\$ 2,545,437</b>	<b>12.7%</b>	<b>\$280,697</b>
<b>LOCAL PLANNING CONTRIBUTIONS</b>						
Regional Transportation Planning Assessment	\$ 243,076	\$ 243,076	\$ 243,076	\$ 243,076	0.0%	\$0
Impact Fee - Program Administration	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	0.0%	\$0
Sales Tax Authority Administration Fees	\$ 200,000	\$ 415,073	\$ 440,000	\$ 380,000	107.5%	\$215,073
Measure X Projects/Programs	\$ 900,000	\$ 769,339	\$ 900,000	\$ 900,000	-14.5%	-\$130,661
TDA 2% Funds	\$ 47,227	\$ 47,227	\$ 47,227	\$ 47,227		\$0
Vision Zero -Measure X match	\$ -	\$ 11,091	\$ 11,091	\$ 11,091		\$11,091
Salinas Valley SRTS-Measure X match	\$ 95,314	\$ -	\$ -	\$ -		-\$95,314
Marina Rec Rail	\$ 3,423	\$ 1,346	\$ 1,500	\$ 3,000		-\$2,077
ATP Cycle 6 FORTAG & SRTS - Match	\$ 4,585	\$ -	\$ -	\$ -	-100.0%	-\$4,585
N. Monterey Cnty SRTS - Measure X Match	\$ 7,390	\$ 7,390	\$ 7,390	\$ 18,475		\$0
<b>SUB TOTAL LOCAL FUNDS</b>	<b>\$ 1,521,015</b>	<b>\$ 1,514,542</b>	<b>\$ 1,670,284</b>	<b>\$ 1,622,869</b>	<b>-0.4%</b>	<b>-\$6,473</b>
<b>OTHER CONTRIBUTIONS</b>						
FSP- Staff Support	\$ 35,000	\$ 23,574	\$ 35,000	\$ 35,000	-32.6%	-\$11,426
SAFE- Staff Support	\$ 40,000	\$ 29,316	\$ 50,000	\$ 50,000	-26.7%	-\$10,684
SAFE- Go831 Staff Support/Vision Zero	\$ 250,000	\$ 332,251	\$ 250,000	\$ 250,000	32.9%	\$82,251
Rail-Monterey Branch Line /Leases Staff Support	\$ 58,000	\$ 140,414	\$ 58,000	\$ 58,000	142.1%	\$82,414
<b>SUB TOTAL STAFF SUPPORT</b>	<b>\$ 393,000</b>	<b>\$ 525,555</b>	<b>\$ 393,000</b>	<b>\$ 393,000</b>	<b>33.7%</b>	<b>\$132,555</b>
<b>Sub Total Operating Revenue</b>	<b>\$ 4,159,888</b>	<b>\$ 4,526,667</b>	<b>\$ 4,568,721</b>	<b>\$ 4,561,306</b>	<b>8.8%</b>	<b>\$366,779</b>
Interest Income	\$ 244,431	\$ 292,233	\$ 300,000	\$ 250,000		
Reserves: Usage / (Contribution)	\$ (271,556)	\$ (456,327)	\$ (420,402)	\$ (96,245)	68.0%	(\$184,771)
<b>TOTAL OPERATING REVENUE</b>	<b>\$ 4,132,763</b>	<b>\$ 4,362,573</b>	<b>\$ 4,448,319</b>	<b>\$ 4,715,061</b>	<b>5.6%</b>	<b>\$229,810</b>

**TAMC-3 YEAR BUDGET JULY 1, 2025 - JUNE 30, 2028**

**OPERATING EXPENSES**

SOURCE OF REVENUE/EXPENDITURE	FY PLAN	FUTURE 3 YR BUDGET			% CHANGE	\$ CHANGE
	FY 24/25 Approved	FY 25/26 Estimated	FY 26/27 Estimated	FY 27/28 Estimated	#REF! #REF! APPROVED	#REF! #REF! APPROVED
<b><u>OPERATING EXPENSES</u></b>						
Salaries	\$2,274,731	\$2,339,230	\$2,409,659	\$2,569,738	2.8%	\$64,499
Fringe Benefits	\$1,153,753	\$1,196,944	\$1,270,126	\$1,371,583	3.7%	\$43,191
Material and Services	\$694,278	\$816,399	\$758,534	\$763,740	17.6%	\$122,121
Depreciation/ Amortization	\$10,000	\$10,000	\$10,000	\$10,000	0.0%	\$0
<b>TOTAL OPERATING EXPENSES</b>	<b>\$4,132,762</b>	<b>\$4,362,573</b>	<b>\$4,448,319</b>	<b>\$4,715,061</b>	<b>5.6%</b>	<b>\$229,811</b>

**TAMC- OPERATING EXPENSE CHANGES  
FY 25-26 BUDGET vs FY 24-25 APPROVED**

<u>Operating Expenses</u>	FY 24-25 APPROVED BUDGET	FY 25-26 PROPOSED BUDGET	FY 25/26 BUDGET vs FY 24-25	
			\$ CHANGE	% CHNG
<b>1 Salaries Changes</b>	\$2,274,731	\$2,339,230	\$64,499	2.8%
Cost of Living Adjustments				
Step increases/Promotions				
Accounting Assistant position expanded				
<b>2 Fringe Benefit Changes</b>	\$1,153,753	\$1,196,944	\$43,191	3.7%
Health benefits and others				
PERS contributions & unfunded liability				
<b>3 Materials and Services Changes</b>	\$694,278	\$816,399	\$122,121	17.6%
Accounting Services- OPEB/GASB 75				
Insurance ( Liability, Crime & Property )				
Rent (Utilities & Janitorial Incl.)				
Software				
<b>4 Depreciation/Amortization Changes</b>	\$ 10,000	\$10,000	\$0	0.0%
<b>OPERATING EXPENSE TOTAL</b>	<b>\$ 4,132,762</b>	<b>\$ 4,362,573</b>	<b>\$ 229,811</b>	<b>5.6%</b>

**TAMC-3 YEAR BUDGET JULY 1, 2025 - JUNE 30, 2028**

**CAPITAL OUTLAY**

<b><u>CAPITAL OUTLAY</u></b>	<b>FY PLAN</b>	<b>FUTURE 3 YR BUDGET</b>			<b>% CHANGE</b>	<b>\$ CHANGE</b>
	<b>FY 24/25 Approved</b>	<b>FY 25/26 Budget</b>	<b>FY 26/27 Estimated</b>	<b>FY 27/28 Estimated</b>	<b>FY 25/26 BUDGET vs FY 24-25 APPROVED</b>	<b>FY 25/26 BUDGET vs FY 24-25 APPROVED</b>
Vehicle Replacement	\$45,000	\$0	\$0	\$0		-\$45,000
Payoff Unfunded Pension Liability	\$1,500,000	\$0	\$0	\$0		-\$1,500,000
TAMC Office	\$50,000	\$100,000	\$3,000,000	\$1,200,000	50%	\$50,000
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$1,595,000</b>	<b>\$100,000</b>	<b>\$3,000,000</b>	<b>\$1,200,000</b>		<b>-\$1,495,000</b>

# TAMC-3 YEAR BUDGET JULY 1, 2025 - JUNE 30, 2028

## Direct Program Revenue- Summary by Funding Source

	<b>FY 24/25</b>	<b>FY 25/26</b>	<b>FY 26/27</b>	<b>FY 27/28</b>	<b>\$ CHANGE</b>
	Approved	Budget	Estimated	Estimated	FY 25/26 BUDGET vs FY 24-25
<b>Federal</b>	\$ 600,000	\$ 300,000	\$ 300,000	\$ -	\$ (300,000)
<b>State</b>	\$ 2,444,905	\$ 4,669,966	\$ 3,795,204	\$ 3,458,450	\$ 2,225,061
<b>Local</b>	\$ 1,253,121	\$ 1,477,629	\$ 1,631,608	\$ 1,597,162	\$ 224,508
<b>RSTP</b>	\$ 1,131,800	\$ 600,000	\$ 600,000	\$ 600,000	\$ (531,800)
<b>Staff Support</b>	\$ (393,000)	\$ -	\$ -	\$ -	\$ 393,000
<b>FSP/SAFE</b>		\$ 344,859	\$ 345,000	\$ 345,000	\$ 344,859
<b>Reserves</b>	\$ 662,953	\$ 278,000	\$ 278,000	\$ 278,000	\$ (384,953)
	<b>\$ 5,699,779</b>	<b>\$ 7,670,455</b>	<b>\$ 6,949,812</b>	<b>\$ 6,278,612</b>	<b>\$ 1,970,676</b>

**TAMC- STAFF POSITION LIST  
FISCAL YEAR 2025-2026**

	<b>FY 2024-2025 AUTHORIZED</b>	<b>FY 2025-2026 PROPOSED</b>	<b>CHANGE</b>
<b><u>Management</u></b>			
Executive Director	1	1	0.0
Director of Planning	1	1	0.0
Director of Programming/Proj. delivery	1	1	0.0
Director of Finance & Administration	1	1	0.0
<b><u>Planning</u></b>			
Transportation Planners	7	7	0.0
<b><u>Engineering</u></b>			
Transportation Engineers	2	2	0.0
<b><u>Support</u></b>			
Finance Officer/Analyst	1	1	0.0
Sr. Administrative Assistant	1	1	0.0
Administrative Assistant	1	1	0.0
Part Time Finance	0.5	0.75	0.25
Contracts Officer	1	1	0.0
<b>Sub-total Regular Full-Time</b>	<b>17.5</b>	<b>17.75</b>	<b>0.25</b>
<b><u>Support</u></b>			
Student Interns (Full Time Equivalent)	1	1	0.0
<b>Sub-total Part-Time</b>	<b>1</b>	<b>1</b>	<b>0.0</b>
<b>TAMC TOTAL</b>	<b>18.5</b>	<b>18.75</b>	<b>0.25</b>

**TAMC-Total Expenditures 3 Year Budget July 1, 2025 - June 30,2028**

	<b>CURRENT FY 24/25 Approved</b>	<b>FY 25/26 Budget</b>	<b>FY 26/27 Estimated</b>	<b>FY 27/28 Estimated</b>
<b><u>PERSONNEL DETAIL:</u></b>				
Employee Salaries	2,274,731	2,339,230	2,409,659	2,569,738
Employee Benefits	1,153,753	1,196,944	1,270,126	1,371,583
<b>Subtotal Personnel</b>	<b>3,428,484</b>	<b>3,536,174</b>	<b>3,679,785</b>	<b>3,941,321</b>
Percent Change: Salaries	4.18%	2.84%	3.01%	6.64%
Percent Change: Benefits	15.22%	3.74%	6.11%	7.99%
<b>    Percent Change: Total Personnel</b>	<b>7.65%</b>	<b>3.14%</b>	<b>4.06%</b>	<b>7.11%</b>
<b><u>MATERIALS &amp; SERVICES DETAIL:</u></b>				
<b>Subtotal Materials &amp; Services</b>	<b>694,278</b>	<b>816,399</b>	<b>758,534</b>	<b>763,740</b>
Percent Change:	17.96%	17.59%	-7.09%	0.69%
Depreciation/ Amortization	10,000	10,000	10,000	10,000
<b>Total Operating Expenses</b>	<b>4,132,762</b>	<b>4,362,573</b>	<b>4,448,319</b>	<b>4,715,061</b>
Percent Change:		5.56%	1.97%	6.00%



**TAMC 3-YEAR BUDGET JULY 1, 2025 - JUNE 30, 2028**  
**MATERIAL & SERVICES**

ACCT #	DESCRIPTION	FY 22/23 Actuals	CURRENT				\$ CHANGE FY 25/26 BUDGET vs FY 24-25 APPROVED	
			FY PLAN		FUTURE 3 YR BUDGET			
			FY 23/24 Actuals	FY 24/25 approved	FY 25/26 estimated	FY 26/27 estimated		FY 27/28 estimated
	<b>Materials &amp; Services:</b>							
5301	Accounting Services	\$31,320	\$32,220	\$32,320	\$36,000	\$38,000	\$40,000	\$3,680
5301	Accounting Services- OPEB/GASB 75		\$500	\$4,500	\$500	\$4,500	\$500	-\$4,000
5301	Accounting Services-GASB 68		\$700	\$2,000	\$2,000	\$2,000	\$2,000	\$0
5301	Accounting Services - software	\$0	\$0	\$37,100	\$100,000	\$30,000	\$30,000	\$62,900
5302	Advertising ( DBE,etc.)	\$0	\$400	\$400	\$400	\$400	\$400	\$0
5303	Audits (County Controller Audit Only )	\$0	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$0
5303	Audits (County Controller Sales Tax )		\$0	\$0	\$0	\$0	\$0	\$0
5303	Audits-Financial TAMC	\$20,560	\$4,950	\$24,000	\$28,000	\$30,000	\$32,000	\$4,000
5303	Audits-Financial ( King City )		\$0	\$0	\$0	\$0	\$0	\$0
5303	Audits-Regional fee implementation	\$2,550	\$2,550	\$0	\$0	\$0	\$0	\$0
5303	Audits-Sales Tax Measure		\$0	\$0	\$0	\$0	\$0	\$0
5304	Meeting services-TAMC	\$0	\$0	\$5,000	\$5,000	\$5,000	\$5,000	\$0
5305	Telecommunications & Video Conference	\$8,183	\$8,514	\$9,000	\$9,000	\$9,000	\$9,000	\$0
5306	Computer Support Services	\$40,809	\$40,154	\$40,000	\$35,903	\$35,903	\$35,903	-\$4,097
5306	Computer Support Services		\$0	\$0	\$3,000	\$3,300	\$3,600	\$3,000
5307	Dues & Subscription ( non legislative )	\$8,410	\$8,003	\$12,000	\$12,000	\$12,000	\$12,000	\$0
5309	Insurance (Liability,Crime & Property )	\$35,536	\$36,607	\$38,000	\$41,000	\$42,000	\$44,000	\$3,000
5309	Insurance Sales Tax Measure			\$0	\$0	\$0	\$0	\$0
5310	Human Resources/Recruitment	\$2,220	\$820	\$25,000	\$2,000	\$2,000	\$2,000	-\$23,000
5311	Legal Services	\$28,241	\$26,578	\$50,000	\$66,000	\$66,000	\$66,000	\$16,000
5311	Legal Services-HR			\$5,000	\$5,000	\$5,000	\$5,000	\$0
5311	Legal Services-Sales Tax Measure			\$0	\$0	\$0	\$0	\$0
5312	TV Broadcast & Sound							\$0
5314	Temporary Clerical Services			\$3,000	\$3,000	\$3,000	\$3,000	\$0
5316	Printing/Postage	\$361	\$337	\$9,345	\$2,500	\$2,500	\$2,500	-\$6,845
5316	Printing/Postage-Sales Tax Measure			\$0	\$0	\$0	\$0	\$0
5317	Rent (Utilities & Janitorial Incl.)	\$104,310	\$106,918	\$127,253	\$113,396	\$116,231	\$119,137	-\$13,857
5318	Supplies Allowable (incl gis software/novus)	\$53,797	\$45,198	\$42,000	\$55,000	\$55,000	\$55,000	\$13,000
5318a	TAMC owned computer equipment			\$10,000	\$10,000	\$10,000	\$10,000	\$0
	Grant Preparation Consultant	\$0		\$50,000	\$50,000	\$50,000	\$50,000	\$0
5319	Staff Dev. & Travel ( Non Legislative )	\$12,872	\$16,114	\$42,000	\$24,000	\$24,000	\$24,000	-\$18,000
5319	Staff Dev. & Travel ( Sales Tax Measure )			\$0	\$0	\$0	\$0	\$0
5320	Vehicles fuel & Maintenance	\$2,275	\$776	\$3,000	\$1,500	\$1,500	\$1,500	-\$1,500
5322	Office Equip. Lease & Maintenance	\$13,882	\$14,521	\$5,000	\$5,000	\$5,000	\$5,000	\$0
5322a	Computer Equipment leasing			\$8,160	\$0	\$0	\$0	-\$8,160
5324	Courier Service			\$1,000				-\$1,000
5335	Section 125 Administration			\$1,400	\$1,400	\$1,400	\$1,400	\$0
5336	Payroll Services/Tsheets			\$2,000	\$2,000	\$2,000	\$2,000	\$0
5337	repairs & maintenance			\$0	\$0	\$0	\$0	\$0
5399	Moving and Remodel Costs	\$0			\$150,000	\$150,000	\$150,000	\$150,000
	Indirect Adjustments			\$0	\$0	\$0	\$0	\$0
xyz	Title VI translation services			\$500	\$500	\$500	\$500	\$0
	<b>Sub Total Allowable Mtl &amp; Srvs</b>	<b>\$365,326</b>	<b>\$348,860</b>	<b>\$591,978</b>	<b>\$767,099</b>	<b>\$709,234</b>	<b>\$714,440</b>	<b>\$175,121</b>
5304	Meeting services-TAMC		\$3,635	\$5,000	\$5,000	\$5,000	\$5,000	\$0
5304	Meeting services-Sales Tax Measure		\$0	\$0	\$0	\$0	\$0	\$0
5307U	Dues & Subscription ( Legislative support )	\$11,344	\$9,439	\$16,000	\$12,000	\$12,000	\$12,000	-\$4,000
5318U	Supplies Unallowable	\$1,028	\$475	\$2,000	\$2,000	\$2,000	\$2,000	\$0
5319U	Staff Dev. & Travel ( Legislative )	\$439	\$550	\$5,000	\$5,000	\$5,000	\$5,000	\$0
5319U	Staff Dev. & Travel (Non-Legislative )			\$5,000	\$5,000	\$5,000	\$5,000	\$0
5330	Board Member Stipend	\$8,600	\$11,000	\$11,300	\$11,300	\$11,300	\$11,300	\$0
5331	Board Member Mileage		\$3,667	\$3,000	\$4,000	\$4,000	\$4,000	\$1,000
5332	Board Member Travel ( Legis. Support )		\$1,028	\$5,000	\$5,000	\$5,000	\$5,000	\$0
5399	Moving and Remodel Costs			\$50,000	\$0	\$0	\$0	-\$50,000
	<b>Sub Total Unallowable Mtl &amp; Srvs</b>	<b>\$21,411</b>	<b>\$29,794</b>	<b>\$102,300</b>	<b>\$49,300</b>	<b>\$49,300</b>	<b>\$49,300</b>	<b>-\$53,000</b>
	<b>TOTAL MTL &amp; SRVS</b>	<b>\$386,736.68</b>	<b>\$378,654</b>	<b>\$694,278</b>	<b>\$816,399</b>	<b>\$758,534</b>	<b>\$763,740</b>	<b>\$122,121</b>

Overall Work Program Summary - Funding & Activities for FY 2025/26



CODE	Work Element	Operating Expenditures	Direct Expenditures	Total Expenditures	Activities
1010	Overall Work Program, Budget and Administration	\$ 103,083	\$ -	\$ 103,083	Prepare billing and quarterly reports, develop and monitor Work Program and budget, oversee agency funding and activities.
1020	Transportation Development Act Administration	\$ 51,659	\$ -	\$ 51,659	Conduct unmet needs process, allocate and manage Local Transportation Funds.
1120	Plans Coordination, Legislation Monitoring, and Interagency Liaison	\$ 276,622	\$ -	\$ 276,622	Coordinate with partner and member agencies on short- and long-range transportation plans; conduct legislative monitoring.
1122	Legislative Advocacy	\$ 48,917	\$ 159,000	\$ 207,917	Prepare legislative program; propose law changes as appropriate; support or oppose legislation or policies.
1130	Public Involvement Program	\$ 190,018	\$ 169,273	\$ 359,291	Issue news releases, conduct public meetings, update website, annual report and awards program.
1770	Freeway Service Patrol	\$ 23,574	\$ 276,426	\$ 300,000	Emergency tow truck services.
1780	Service Authority for Freeway Emergencies	\$ 19,316	\$ 210,684	\$ 230,000	Call-box and motorist aid program.
1790	Vision Zero and Traveler Information Program	\$ 125,043	\$ 135,500	\$ 260,543	Identify and develop transportation solutions that decrease fatalities and injuries for all travel modes through a Vision Zero strategy. Includes traveler information programs such as notices for construction related closures and other activities that educate and improve mobility and safety for Monterey County travelers.
1791	Monterey County Regional Vision Zero Plan	\$ 158,181	\$ 212,910	\$ 371,091	Develop individual Vision Zero Action Plans to be approved by each participating jurisdiction and a regional action plan to be approved by TAMC.
1792	Vision Zero Collision Database	\$ 130,661	\$ 119,339	\$ 250,000	Procure and manage a collision database to support the Regional Vision Zero program.
1795	Access Fund Administration	\$ 13,339	\$ -	\$ 13,339	Administer California Public Utilities Commission mandated program to increase accessibility for persons with disabilities as part of its regulation of Transportation Network Companies.
2310	Data Collection, Uniformity, and Access	\$ 12,103	\$ 43,800	\$ 55,903	Collect traffic data for regional model and planning uses, including data to support the implementation of the Agency's Racial Equity Program.
4110	Environmental Document Review	\$ 14,814	\$ -	\$ 14,814	Review development proposals for transportation impacts, ensure consistency with regional transportation system, propose mitigation measures such as Complete Street features.
6140	Bicycle and Pedestrian Planning, Education, and Improvements	\$ 95,095	\$ -	\$ 95,095	Hold bike committee meetings, review projects for consistency with the Regional Transportation Plan.
6145	Monterey County Bike & Ped Plan / Map Update	\$ 42,644	\$ 41,062	\$ 83,706	Develop strategy and explore grant opportunities to update the 2018 Monterey County Active Transportation Plan.
6148	Active Transportation Education Campaign	\$ 13,936	\$ -	\$ 13,936	Conduct public outreach and education for active transportation during Bike Week and throughout the year.
6220	Regional Transportation Plan	\$ 127,475	\$ 37,500	\$ 164,975	Engage with cities and the County when they are developing circulation elements and other transportation related planning efforts. Coordinate with AMBAG, Caltrans and other regional agencies to implement the 2022 Regional Transportation Plan and initiate development of the 2026 Plan.
6262	Regional Development Impact Fee	\$ 79,172	\$ 100,000	\$ 179,172	Collect fees and allocate funds to fee program projects.
6410	Transportation Improvement Programs	\$ 72,410	\$ -	\$ 72,410	Coordinate with Caltrans and other regional agencies on project programming.
6415	Senate Bill 125 Transit Funding	\$ 42,663	\$ -	\$ 42,663	Coordinate with CalSTA and Monterey-Salinas Transit on programming SB125 transit and rail funding.
6500	Project Development and Grant Implementation	\$ 55,091	\$ -	\$ 55,091	Participate in environmental review, right-of-way acquisition, and engineering for regional projects; apply for fund allocations, amendments or extensions, apply for grant funds, monitor fund sources and assist implementing agencies in utilizing funds.

Overall Work Program Summary - Funding & Activities for FY 2025/26



CODE	Work Element	Operating Expenditures	Direct Expenditures	Total Expenditures	Activities
6550	Complete Street Project Implementation	\$ 46,199	\$ 88,000	\$ 134,199	Conduct activities related to implementing "Complete Streets" projects. Activities include: purchasing bicycle racks and other security devices as part of the Active Transportation Support Program; and assist agencies in incorporating Complete Street features in local and state road projects.
6552	Regional Wayfinding	\$ 71,598	\$ -	\$ 71,598	Fabrication and installation of pedestrian and bicycle wayfinding signs throughout Monterey County.
6710	Corridor Studies and Regional Multi-Modal Planning	\$ 29,511	\$ -	\$ 29,511	Participate in pre-environmental review corridor planning.
6731	Monterey County Regional Transportation Vulnerability Assessment	\$ 84,728	\$ 165,170	\$ 249,898	Identify transportation infrastructure in the coastal areas of the county that are at risk of sea level rise, coastal flooding, and erosion, and create a project prioritization list.
6732	North Monterey County Safe Routes to Schools Plan	\$ 190,509	\$ 270,523	\$ 461,032	Develop Safe Routes for Schools plan for eleven K-12 public schools in the unincorporated communities of Castroville, Pajaro, Las Lomas, Prunedale, Royal Oaks, Oak Hills, Aromas, Moss Landing and Elkhorn.
6733	Highway 1 Elkhorn Slough Climate Resiliency Project	\$ 102,682	\$ 1,040,220	\$ 1,142,902	Evaluate the climate vulnerability of Highway 1 in north Monterey County and develop multimodal and nature-based transportation solutions to address this vulnerability.
6800	Rail Planning	\$ 94,068	\$ -	\$ 94,068	Staff TAMC Rail Policy Committee, Participate in Coast Rail Coordinating Council meetings, and freight facility planning
6803	Salinas Rail Extension Project	\$ 146,640	\$ 1,000,000	\$ 1,146,640	Prepare engineering for stations, layover facility and track improvements; acquire rights-of-way for stations, platforms and layover facility
6804	Monterey Branch Line ROW Leases	\$ 112,408	\$ 210,000	\$ 322,408	Conduct maintenance and operational activities related to real property owned by TAMC; including negotiating new leases or easements for compatible uses.
6805	Railroad Fort Ord Property Planning	\$ 16,922	\$ -	\$ 16,922	Plan for mixed use facility on TAMC land on former Fort Ord base.
6807	Rail to Salinas ROW Leases	\$ 5,542	\$ -	\$ 5,542	Conduct activities related to real property owned by TAMC at the Salinas station and future train layover facility.
6810	Cal Am Water Line Easement	\$ 5,542	\$ -	\$ 5,542	Coordination with Cal Am to execute an easement for their agency to install a water line across TAMC-owned property.
6811	Pajaro/Watsonville Multimodal Station	\$ 106,948	\$ 1,711,115	\$ 1,818,063	Prepare environmental documents for the Pajaro / Watsonville Multimodal Station.
6821	Marina Rec Rail	\$ 1,346	\$ -	\$ 1,346	Manage lease agreement with the City of Marina that allows them to contract with a vendor to run recreational service on the Monterey Branch Line.
7000 series	Measure X Projects and Programs	\$ 1,418,383	\$ 2,166,733	\$ 3,585,116	Implementation of projects and programs in Measure X.
8000	Measure X Administration	\$ 415,073	\$ 45,000	\$ 460,073	Administer Measure X implementation and operation.
		<b>Operating Expenditures</b>	<b>Direct Expenditures</b>	<b>Total Expenditures</b>	
<b>Totals:</b>		<b>\$ 4,543,915</b>	<b>\$ 8,202,255</b>	<b>\$ 12,746,170</b>	

**Transportation Agency for Monterey County**  
**2025 Integrated Funding Strategy - DRAFT**  
(all dollars in \$1,000s)



	Prior	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	Funding
<b>State Route 68 Safety &amp; Traffic Flow - Full Corridor</b>	<b>Env't</b>							
<i>State Transportation Improvement Program</i>	\$ 5,487							\$ 5,487
<i>Highway Infrastructure Program</i>	\$ 3,393							\$ 3,393
<i>Measure X</i>	\$ 640							\$ 640
<i>SB 1 Local Partnership Formula</i>	\$ 1,949							\$ 1,949
<b>State Route 68 Safety &amp; Traffic Flow - Phase 1 (Corral De Tierra / San Benito)</b>	<b>Design</b>	<b>ROW</b>		<b>Con</b>				
<i>State Transportation Improvement Program</i>	\$ 23,516			\$ 6,300				\$ 29,816
<i>Measure X</i>		\$ 14,675		\$ 6,300				\$ 20,975
<i>SB 1 Local Partnership Formula</i>		\$ 1,325						\$ 1,325
<i>SB 1 Solutions for Congested Corridors - Cycle 5 (future)</i>				\$ 57,000				\$ 57,000
	<b>\$ 34,985</b>	<b>\$ 16,000</b>	<b>\$ -</b>	<b>\$ 69,600</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 120,585</b>
<b>State Route 156 - A: Castroville Boulevard Interchange</b>	<b>Design &amp; ROW</b>		<b>ROW &amp; Con</b>					
<i>State Transportation Improvement Program</i>	\$ 25,700							\$ 25,700
<i>Federal DEMO</i>	\$ 312							\$ 312
<i>Measure X</i>			\$ 10,400					\$ 10,400
<i>Developer Fees</i>			\$ 5,000					\$ 5,000
<i>SB 1 Trade Corridors / Local Partnership - Cycle 4 (future)</i>			\$ 80,300					\$ 80,300
	<b>\$ 26,012</b>	<b>\$ -</b>	<b>\$ 95,700</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 121,712</b>
<b>US 101 South of Salinas</b>	<b>Study &amp; Env't</b>		<b>Design</b>					
<i>Measure X</i>	\$ 440		\$ 8,550					\$ 8,990
<i>State Transportation Improvement Program</i>	\$ 9,989		\$ 8,450					\$ 18,439
	<b>\$ 10,429</b>	<b>\$ -</b>	<b>\$ 17,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 27,429</b>
<b>Highway 1 Rapid Bus Corridor</b>	<b>Env't &amp; Design</b>							
<i>Measure X</i>	\$ 7,697							\$ 7,697
<i>SB 1 Local Partnership Formula (MST)</i>	\$ 100							\$ 100
<i>Federal Transit - Section 5307</i>	\$ 69							\$ 69
<b>Highway 1 Rapid Bus Corridor</b>	<b>Con</b>							
<i>Measure X</i>	\$ 19,697							\$ 19,697
<i>MST Capital Reserves</i>	\$ 2,000							\$ 2,000
<i>Federal Transit - Capital Investment Grant</i>	\$ 22,171							\$ 22,171
<i>State Earmark</i>	\$ 2,500							\$ 2,500
<i>SB 125 TIRCP</i>	\$ 25,976							\$ 25,976
<i>SB 1 TIRCP</i>	\$ 25,000							\$ 25,000
	<b>\$ 105,209</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 105,209</b>
<b>Holman Highway 68 - Pacific Grove Roundabout</b>	<b>Env't</b>							
<i>Measure X</i>	\$ 1,000							\$ 1,000
	<b>\$ 1,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,000</b>

Funds showing "---->" indicate a time extension on the use of the funds to shift into the next fiscal year from when the funds were originally programmed.

	Prior	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	Funding
<b>Multimodal Corridor: Imjin Parkway</b>								
	<b>Env't &amp; Design</b>							
State Transportation Improvement Program	\$ 1,650							\$ 1,650
Developer Fees	\$ 1,000							\$ 1,000
<b>Multimodal Corridor: Imjin Parkway</b>								
	<b>Con</b>							
SB 1 Local Partnership Competitive	\$ 19,000							\$ 19,000
SB 1 Local Partnership Formula	\$ 1,250							\$ 1,250
Developer Fees	\$ 2,000							\$ 2,000
Measure X	\$ 18,250							\$ 18,250
	\$ 43,150	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 43,150
<b>Fort Ord Trails and Greenway - Segment 1 (Highway 218)</b>								
	<b>Design &amp; ROW</b>							
Measure X	\$ 1,367							\$ 1,367
SB 1 Local Partnership Formula	\$ 600							\$ 600
Active Transportation Program	\$ 1,198							\$ 1,198
<b>Fort Ord Trails and Greenway - Segment 1 (Highway 218)</b>								
	<b>Con</b>							
Measure X	\$ 11,514							\$ 11,514
Active Transportation Program	\$ 9,181							\$ 9,181
	\$ 23,860	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 23,860
<b>Fort Ord Trails and Greenway - Segment 2 (Jerry Smith Trailhead)</b>								
	<b>Design</b>			<b>Con</b>				
Measure X	\$ 427			\$ 4,663				\$ 5,090
Federal Lands Access Program	\$ 560			\$ 6,588				\$ 7,148
	\$ 987	\$ -		\$ 11,251	\$ -			\$ 12,238
<b>Fort Ord Trails and Greenway - Segment 3 (California Avenue)</b>								
	<b>Design</b>							
Measure X	\$ 800							\$ 800
Active Transportation Program	\$ 528							\$ 528
<b>Fort Ord Trails and Greenway - Segment 3 (California Avenue)</b>								
	<b>Con</b>							
Measure X	\$ 1,441							\$ 1,441
Active Transportation Program	Time Ext --> \$ 6,921							\$ 6,921
Active Transportation Program (Non-Infrastructure)	Time Ext --> \$ 980							\$ 980
	\$ 1,328	\$ 9,342	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,670
<b>Fort Ord Trails and Greenway - Segment 4 (Laguna Grande) + N. Fremont</b>								
	<b>Design</b>			<b>Con</b>				
Measure X			\$ 1,000		\$ 1,500			\$ 2,500
Active Transportation Program (future)			\$ 1,000		\$ 7,000			\$ 8,000
	\$ -	\$ -	\$ 2,000	\$ -	\$ 8,500	\$ -	\$ -	\$ 10,500
<b>Salinas Rail Extension - Kick Start Construction Management</b>								
	<b>Con Mgt</b>							
Traffic Congestion Relief Program	\$ 4,382							\$ 4,382
	\$ 4,382	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,382

Funds showing "-->" indicate a time extension on the use of the funds to shift into the next fiscal year from when the funds were originally programmed.

	Prior	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	Funding
<b>Monterey County Rail Extension - Packages 2 (Layover) &amp; 3 (Gilroy)</b>								
	Design	Con						
<i>Traffic Congestion Relief Program</i>	\$ 5,500	\$ 15,742						\$ 21,242
<i>SB 1 TIRCP</i>		\$ 8,033						\$ 8,033
<i>Regional Surface Transportation Program - Reserve</i>	\$ 437	\$ 2,600						\$ 3,037
<i>Coronavirus Response and Relief Supplemental Appropriations Act</i>		\$ 2,003						\$ 2,003
<i>SB 125 TIRCP</i>		\$ 18,476						\$ 18,476
	\$ 5,937	\$ 46,854	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 52,791
<b>Salinas Rail Extension - Positive Train Control</b>								
		Con						
<i>SB 1 TIRCP</i>		\$ 1,615						\$ 1,615
	\$ -	\$ 1,615	\$ -	\$ -	\$ -			\$ 1,615
<b>King City Multimodal Transit Center</b>								
		Con						
<i>SB 125 TIRCP</i>		\$ 7,500						\$ 7,500
<i>Interregional Transportation Improvement Program</i>		\$ 9,000						\$ 9,000
<i>Amtrak</i>		\$ 5,000						\$ 5,000
<i>SB 1 TIRCP</i>		\$ 25,000						\$ 25,000
	\$ -	\$ 46,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 46,500
<b>Pajaro / Watsonville Multimodal Station</b>								
	Env't		Design					
<i>SB 1 TIRCP</i>	\$ 2,274							\$ 2,274
<i>State Transportation Improvement Program (future)</i>			\$ 8,781					\$ 8,781
	\$ 2,274	\$ -	\$ 8,781	\$ -	\$ -	\$ -	\$ -	\$ 11,055
<b>Highway 1 Elkhorn Slough Climate Resiliency Project</b>								
	Study							
<i>State Member Designated Funding</i>	\$ 1,000							\$ 1,000
<i>Caltrans Planning Grant</i>	\$ 2,250							\$ 2,250
	\$ 3,250	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,250
<b>Habitat Preservation / Advance Mitigation</b>								
	Study		ROW					
<i>Measure X</i>	\$ 96		\$ 4,904					\$ 5,000
<i>SB 1 Adaptation Planning Grant</i>	\$ 376							\$ 376
<i>SB 1 Statewide Habitat Grant</i>			\$ 4,904					\$ 4,904
	\$ 472	\$ -	\$ 9,808	\$ -	\$ -	\$ -	\$ -	\$ 10,280
<b>Regional Wayfinding (Bikeway Signs)</b>								
	Con							
<i>SB 1 Local Partnership Formula</i>	\$ 887							\$ 887
<i>Regional Surface Transportation Program - Reserve</i>	\$ 1,044							\$ 1,044
	\$ 1,931	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,931
<b>Safe Routes to Schools: Measure X Regional Program</b>								
	Con							
<i>Measure X</i>	\$ 3,134	\$ 723	\$ 723	\$ 723	\$ 723	\$ 723	\$ 723	\$ 7,474
	\$ 3,134	\$ 723	\$ 723	\$ 723	\$ 723	\$ 723	\$ 723	\$ 7,474

Funds showing "---->" indicate a time extension on the use of the funds to shift into the next fiscal year from when the funds were originally programmed.

	Prior	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	Funding
<b>Senior and Disabled Transportation: Measure X Regional Program</b>								
<i>Measure X</i>	\$ 2,915	\$ 524	\$ 524	\$ 524	\$ 524	\$ 524	\$ 524	\$ 6,058
	<b>\$ 2,915</b>	<b>\$ 524</b>	<b>\$ 524</b>	<b>\$ 524</b>	<b>\$ 524</b>	<b>\$ 524</b>	<b>\$ 524</b>	<b>\$ 6,058</b>
<b>Commuter Bus, Salinas Valley Transit Centers - B: Salinas Bus O&amp;M Facility</b>								
<i>Measure X</i>	\$ 10,000							\$ 10,000
	<b>\$ 10,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 10,000</b>
<b>Planning, Programming, and Monitoring</b>								
<i>State Transportation Improvement Program - PPM</i>	\$ 1,133	\$ 277	\$ 277	\$ 276	\$ 253	TBD	TBD	\$ 2,216
<b>Total</b>	<b>\$ 1,133</b>	<b>\$ 277</b>	<b>\$ 277</b>	<b>\$ 276</b>	<b>\$ 253</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,216</b>

Funds showing "--->" indicate a time extension on the use of the funds to shift into the next fiscal year from when the funds were originally programmed.