

CITY OF SOLEDAD MONTEREY COUNTY, CALIFORNIA

ANNUAL PROGRAM COMPLIANCE REPORT FISCAL YEAR 2022/2023

Prepared: December 27, 2023

ANNUAL PROGRAM COMPLIANCE REPORT

The City of Soledad has implemented and operating a successful cost-share program to assist the City property owners in repairing or replacing old and or damaged sidewalks. This program will continue to operate in the next fiscal year of 2023-2024 in an attempt to further help City property owners.

Additionally, in order to provide a safer and friendlier path of travel for business owners and pedestrians along the Front Street corridor, the City of Soledad is anticipating to begin construction of the Front Street Maintenance Project in Fiscal Year 2023-2024.

The Front Street Maintenance Project involves maintenance activities to rehabilitate Front Street, an existing 2-lane arterial which is a principal corridor within the City of Soledad. Maintenance activities include the repair of concrete curb, gutter, and sidewalk, rehabilitation of existing asphalt pavement, drainage, and utility improvements, improved ADA, and pedestrian accessibility, new and upgraded street lighting, new signing and striping, new trees and landscaping, traffic signal upgrades, and four new Monterey-Salinas Transit (MST) bus stops.

CITY OF SOLEDAD – FISCAL YEAR 2022-2023 BALANCE SHEET

REVENUES	
Carryover from Previous Year	\$3,132,336.00
Measure X Revenues	\$859,672.00
Earning on Interest	\$76,818.00
TOTAL REVENUES:	\$936,490.00
EXPENDITURES	
Streets and Road Maintenance	\$44,360.00
Capital Projects	\$44,100.00
TOTAL EXPENDITURES:	\$90,460
FUND BALANCE, END OF PERIOD:	\$3,978,366.00

As attachments to the Annual Program Compliance Report, the jurisdiction should include the following additional reports:

ATTACHMENT 1: Independent Audit of Financial Statements for Measure X Funds, Prior Fiscal Year ATTACHMENT 2: Five-Year Capital Improvement Program ATTACHMENT 3: Pavement Management Program Report ATTACHMENT 4: Measure X Narrative

ATTACHMENT 1

INDEPENDENT AUDIT OF FINANCIAL STATEMENTS

TRANSPORTATION SAFETY AND INVESTMENT PLAN ACCOUNT FUND WITH INDEPENDENT AUDITORS' REPORT

JUNE 30, 2023

CITY OF SOLEDAD TRANSPORTATION SAFETY AND INVESTMENT PLAN ACCOUNT FUND

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BRYANT L. JOLLEY

CERTIFIED PUBLIC ACCOUNTANTS

Bryant L. Jolley C.P.A. Ryan P. Jolley C.P.A. Darryl L. Smith C.P.A. Luis A. Perez C.P.A. Lan T. Kimoto

INDEPENDENT AUDITORS' REPORT

Honorable Mayor and City Council City of Soledad City of Soledad, California

Opinion

We have audited the accompanying financial statements of the City of Soledad Transportation Safety and Investment Plan Account Fund, as of and for the fiscal year ended June 30, 2023, and the related notes to the financial statements, as listed in the table of contents.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Transportation Safety and Investment Plan Account Fund of the City of Soledad, California, as of June 30, 2023, and the changes in its financial position for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the City of Soledad, California, and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Emphasis of Matter

As discussed in Note 1, the financial statements present only the Transportation Safety and Investment Plan Account Fund and do not purport to, and do not, present fairly the financial position of the City of Soledad, California, as of June 30, 2023, the changes in its financial position for the year then ended in accordance with accounting principles generally accepted in the United States of America. Our opinion is not modified with respect to this matter.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements. In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the City of Soledad, California's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated December 6, 2023, on our consideration of the City of Soledad Transportation Safety and Investment Plan Account Fund's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the City of Soledad Transportation Safety and Investment Plan Account Fund's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the City of Soledad Transportation Safety and Investment Plan Account Fund's internal control over financial reporting or on compliance.

"Level 4 for

December 6, 2023

TRANSPORTATION SAFETY AND INVESTMENT PLAN ACCOUNT FUND BALANCE SHEET JUNE 30, 2023

ASSETS

Cash and investments Accounts receivable	\$ 3,777,248 219,317
Total assets	3,996,565
LIABILITIES AND FUND BALANCE	
Liabilities:	
Accounts payable	18,199
Total Liabilities	18,199
Fund Balance:	
Restricted	3,978,366
Total Fund Balance	3,978,366
Total Liabilities and Fund Balance	\$ 3,996,565

TRANSPORTATION SAFETY AND INVESTMENT PLAN ACCOUNT FUND STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE JUNE 30, 2023

REVENUES

Transportation Safety and Investment Plan Account revenue Intergovernmental Use of money and property	\$ 843,992 15,680 76,818
Total revenues	 936,490
EXPENDITURES	
Streets and roads maintenance Capital outlay	 46,360 44,100
Total Expenditures	 90,460
Net change in fund balance	846,030
Fund balance, beginning of fiscal year	 3,132,336
Fund balance, end of fiscal year	\$ 3,978,366

TRANSPORTATION SAFETY AND INVESTMENT PLAN ACCOUNT FUND STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE – BUDGET TO ACTUAL

JUNE 30, 2023

REVENUES	Budgeted Amounts	Actual Amounts	Variance with Budget Positive (Negative)
Transportation Safety and Investment Plan Account revenue Intergovernmental Use of money and property	\$ 509,706 - 5,000	\$ 843,992 15,680 76,818	\$ 334,286 15,680 71,818
Total revenues	514,706	936,490	421,784
EXPENDITURES			
Streets and roads maintenance Capital outlay	25,000 2,400,000	46,360 44,100	(21,360) 2,355,900
Total Expenditures	2,425,000	90,460	2,334,540
Net change in fund balance	(1,910,294)	846,030	2,756,324
Fund balance, beginning of fiscal year		3,132,336	3,132,336
Fund balance, end of fiscal year	<u>\$ (1,910,294)</u>	<u>\$ 3,978,366</u>	\$ 5,888,660

TRANSPORTATION SAFETY AND INVESTMENT PLAN ACCOUNT FUND NOTES TO THE BASIC FINANCIAL STATEMENTS JUNE 30, 2023

NOTE 1 – SIGNIFICANT ACCOUNTING POLICIES

Basis of Accounting

The accounting and financial reporting treatment applied to a fund is determined by its measurement focus. The Transportation Safety and Investment Plan Account Fund of the City of Soledad (the "City") is a governmental fund type. Governmental funds are accounted for using a current financial resources measurement focus. The application of this measurement focus provides that, in general, only current assets and current liabilities are present on the balance sheet. Operating statements of these funds present revenues and expenditures.

The modified accrual basis of accounting is used for the Transportation Safety and Investment Plan Account Fund. Under the modified accrual basis of accounting, revenues are recognized when they become susceptible to accrual (i.e., both measurable and available). Measurable means that the amount of the transaction can be determined. Available means the funds are collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. For this purpose, the City considers revenues to be available if they are collected within 60 days of the end of the current fiscal period.

Expenditures of governmental funds are generally recognized when the related fund liability is incurred.

Reporting Entity

The financial statements present only the Transportation Safety and Investment Plan Account Fund and do not purport to, and do not present, the City's financial position and changes in financial position. The City of Soledad's basic financial statements are available from the Finance Department at 248 Main Street, Soledad, California 93960 and at www.cityofsoledad.com.

NOTE 2 – CASH DEPOSITS

The City follows the practice of pooling cash and investments for all funds (including the Transportation Safety and Investment Plan Account Fund) under its direct daily control. Interest earned on pooled cash and investments is allocated periodically to the various funds based on average cash balances. Detailed disclosure regarding the City's investments of cash is included in the notes to financial statements of the City.

TRANSPORTATION SAFETY AND INVESTMENT PLAN ACCOUNT FUND NOTES TO THE BASIC FINANCIAL STATEMENTS JUNE 30, 2023

NOTE 3 – MAINTENANCE OF EFFORT

The Measure X Master Programs Funding Agreement between the City of Soledad and the Transportation Agency for Monterey County required that the City must expend each fiscal year from its general fund for street and highway purposes an amount not less than the annual average of its expenditures from its general fund during the preceding three fiscal years, as reported to the Controller pursuant to Streets and Highways Code section 2151 ("Maintenance of Effort"). For purposes of this calculation, an average of the prior three (3) years spent for local transportation purposes will be used. Exemptions from this calculation include one-time capital expenses, and expiration of any voter-approved fund sources that were used for local transportation purposes. In the case of expired voter-approved fund sources, the three-year average baseline would be recalculated in the next annual verification period without said expired fund sources. Revenues from a fee imposed or contribution first received by a local jurisdiction on or after January 1, 2016 which are used on or after July 1, 2016, by that local jurisdiction for maintenance or improvement purposes on its streets and highways shall be considered as general fund expenditures for the purposes of compliance with the provisions of this Section in the fiscal year in which such expenditures are made. The following eligible expenditures were made:

For the fiscal year ended June 30, 2020:	\$ -
For the fiscal year ended June 30, 2021:	\$ -
For the fiscal year ended June 30, 2022:	\$ -
Three-year average of above expenditures:	\$ -

Total expenditures from the general fund for street and highway purposes for the fiscal year ended June 30, 2023 was \$135,000. The City was in compliance with the Maintenance of Effort requirement of the Measure X Master Programs Funding Agreement between the City of Soledad and the Transportation Agency for Monterey County.

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INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE WITH TAMC ORDINANCE NO. 2016- 01 TRANSPORTATION SAFETY AND INVESTMENT PLAN FUND AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Honorable Mayor and City Council City of Soledad City Soledad, California

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to the financial audits contained in the *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the City of Soledad Transportation Safety and Investment Plan Account Fund's (the "City"), as of and for the year ended June 30, 2023, and the related notes to the financial statements, which collectively comprise the City of Soledad Transportation Safety and Investment Plan Account Fund's financial statements, and have issued our report thereon dated December 6, 2023.

We have also audited the City's compliance with the types of compliance requirements described in the Transportation Agency's for Monterey County's (TAMC) Ordinance No. 2016-01 and the Measure X Master Programs Funding Agreement (the Agreement) between TAMC and the City, appliable for the fiscal year ended June 30, 2023.

Management's Responsibility

Management is responsible for compliance with the requirements of laws, regulations, contracts, and grants applicable to the Transportation Safety and Investment Plan Account Fund.

Auditor's Responsibility

Our responsibility is to express an opinion on the City's compliance based on our audit in accordance with the compliance requirements described in the Transportation Agency for Monterey County's (TAMC) Ordinance No. 2016-01 and in the Measure X Master Programs Funding Agreement (the Agreement) between TAMC and the City of Soledad. The Measure X Master Programs Funding Agreement requires that the independent auditor shall perform at least the following tasks: (1) determine whether the recipient expended all Measure X funds received in compliance with Measure X, the Measure X Investment Plan, and the Policies & Project Descriptions, as they may be adopted or amended by TAMC from time to time, and the Agreement, (2) determine whether the Measure X revenues received and expended were accounted for and tracked in its own separate budget and fund titled "Transportation Safety & Investment Plan Account" and were not be comingled with any other funds and that the accounting system provides adequate internal controls and audit trails to facilitate an annual compliance audit for each fund type and the respective usage and application of said funds, and (3) determine whether the City met the Maintenance of Effort requirements imposed by Measure X and State law. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of

America, the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the compliance requirements referred to above that could have a direct and material effect on the state laws and regulations applicable to the City occurred. An audit includes examining, on a test basis, evidence about the City's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance. However, our audit does not provide a legal determination of the City's compliance.

Opinion on Compliance with the Transportation Safety and Investment Plan Account Fund

In our opinion, the funds allocated to and received by the City of Soledad Transportation Safety and Investment Plan Account Fund, complied, in all material respects, with the compliance requirements referred to above that are applicable in accordance to the compliance requirements described in the Transportation Agency for Monterey County's (TAMC) Ordinance No. 2016-01 and in the Measure X Master Programs Funding Agreement between TAMC and the City of Soledad for the fiscal year ended June 30, 2023.

Report on Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered the City's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the City's internal control. Accordingly, we do not express an opinion on the effectiveness of the City's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements, on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or, significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that were not identified.

Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether the City's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of This Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the City's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. This report is intended solely for the information and use of the City Council, management of the Transportation Agency for Monterey County and for filing with the appropriate regulatory agencies and is not intended to be and should not be used by anyone other than these specified parties.

December 6, 2023

ATTACHMENT 2

FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM

CITY OF SOLEDAD MEASURE X FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM FOR YEARS 2023/24 – 2027/28

YEAR 1

Project	Description & Phase	Total Cost	Measure X	PCI
23/24-01	Front Street Maintenance Project	3.4 M	3.4 M	62
23/24-02	Sidewalk Repair Cost Share	40,000	40,000	N/A
23/24-03	Street Maintenance	500,000	500,000	62
	Totals:	3,940,000	3,940,000	

YEAR 2

Project	Description & Phase	Total Cost	Measure X	PCI
24/25-01	Maintenance project	500,000	500,000	TBD
24/25-02	Sidewalk Repair Cost Share	40,000	40,000	N/A
	Totals:	540,000	540,000	

YEAR 3

Project	Description & Phase	Total Cost	Measure X	PCI
25/26-01	Maintenance project	500,000	500,000	TBD
25/26-02	Sidewalk Repair Cost Share	40,000	40,000	N/A
	Totals:	540,000	540,000	540,000

YEAR 4

Project	Description & Phase	Total Cost	Measure X	PCI
26/27-01	Maintenance project	500,000	500,000	TBD
26/27-02	Sidewalk Repair Cost Share	40,000	40,000	N/A
	Totals:	540,000	540,000	540,000

YEAR 5

Project	Description & Phase	Total Cost	Measure X	PCI
27/28-01	Maintenance project	500,000	500,000	TBD
27/28-02	Sidewalk Repair Cost Share	40,000	40,000	N/A
	Totals:	540,000	540,000	540,000

DEFINITIONS OF REQUESTED INFORMATION:

- 1. <u>Project</u>: The title of the project to receive Measure X funding.
- 2. <u>Description & Phase</u>: A general description of the project and the phase (e.g., Environmental; Design; Right-of-Way; or Construction) that will be funded in the given year.
- 3. <u>Total Cost</u>: The total cost of the project.
- 4. <u>Measure X</u>: The amount of Measure X funding that will be expended on the project.

5. <u>PCI</u>: The Pavement Condition Index for the roadway, from the local jurisdiction's Pavement ManagementProgram.

ATTACHMENT 3

PAVEMENT MANAGEMENT PROGRAM REPORT



Date: December 22, 2023

To: Todd Muck Deputy Executive Director Transportation Agency for Monterey County 55-B Plaza Circle Salinas, CA 93901

Re: Pavement Management Program Annual Report Letter

The City of Soledad confirms that it has a Pavement Management Program that conforms to the criteria established by the Transportation Agency for Monterey County and is included in the Measure X Agreement with the Local Agency. An approved Pavement Management Program must be in place to be eligible for Measure X funds.

The Pavement Management Program utilizes a software system developed by:

Metropolitan Transportation Commission StreetSaver, Online Latest Edition

The system was last updated by Pavement Engineering Inc. After this reporting year, Pavement Engineering Inc. shall continue to update and oversee our Pavement Management Program. This program contains, at a minimum, the following elements:

• Inventory of all existing pavements under the local agency jurisdiction:

Centerline miles:	38.14
Total lane miles (or equivalent units):	76.28
The last update of the inventory was completed on:	05/31/2023
Average Pavement Condition Index (PCI)	62

• Identification of sections of roadways brought up to acceptable PCI levels for the current year:

None

PCI = N/A

• Amount spent to rehabilitate or replace deficient sections for the current year:

\$46,360 (Streets and Roads Maintenance) \$44,100 (Capital Projects)

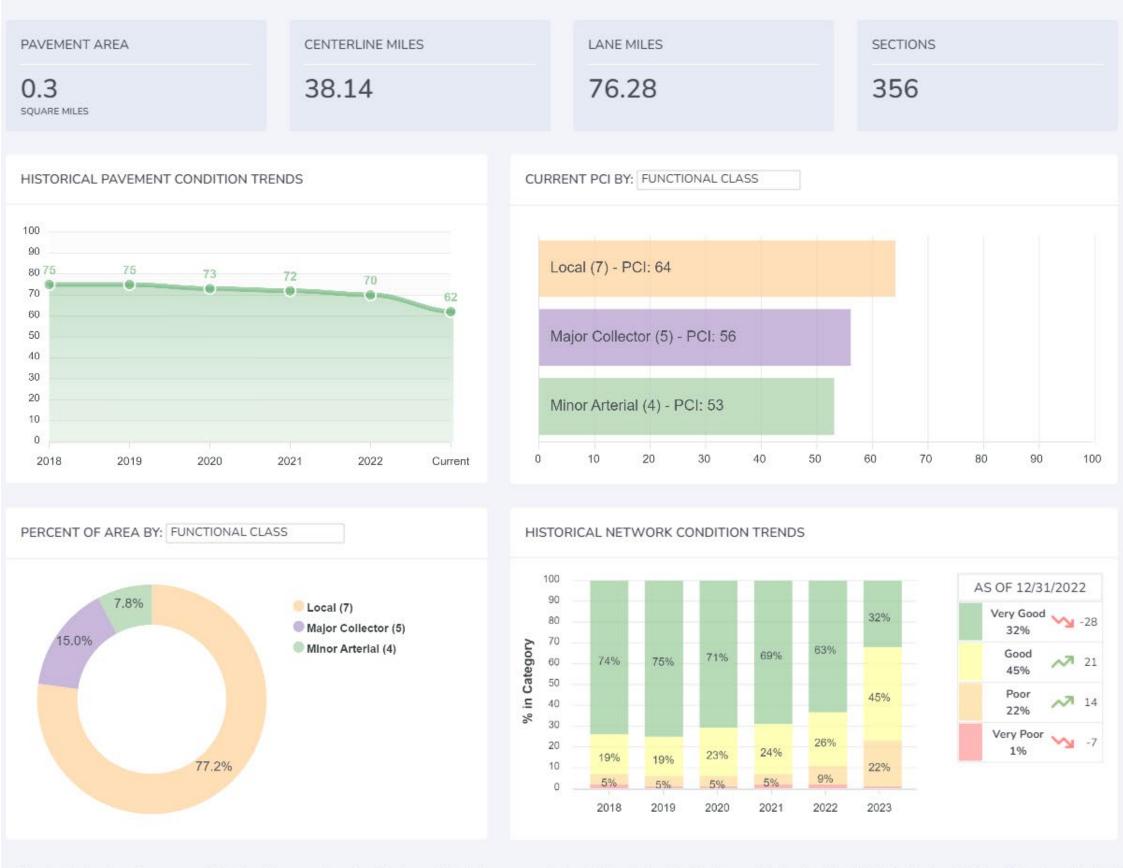
You may direct any questions regarding the system to Alex Ramos at 831-223-5184 or via email at aramos@cityofsoledad.com

Sincerely,

Damon Wasson Acting City Manager

EXECUTIVE DASHBOARD

CITY OF SOLEDAD





ATTACHMENT 4

MEASURE X NARRATIVE

City of Soledad



City of Soledad 248 Main Street Soledad, CA 93960 831-223-5000 www.cityofsoledad.com

Fiscal Year 2022-2023 Measure X Annual Report Narrative

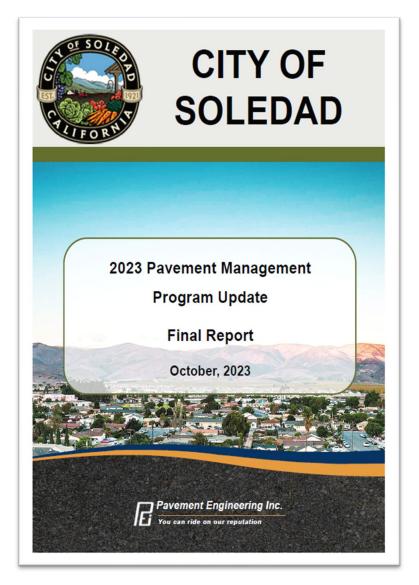
In the Fiscal Year 2022-2023, the City of Soledad performed a variety of maintenance projects in the form of repairs to distressed and cracked road segments. Additionally, the City of Soledad has completed the much-needed Pavement Management Program Update to the StreetSaver Software as well as continued to operate the successful Sidewalk Cost-Share Program.

Pavement Management Program Update:

The City of Soledad and Pavement Engineering Inc. held its Kick-Off Meeting in March 2023 to begin planning the much-needed Pavement Management Program Update Project!

The purpose of this project is to update the Pavement Management Software, StreetSaver, with new and current information regarding our street network through field surveys, perform quality control reviews of new and existing street PCIs, and ultimately develop a Capital Improvement Program (CIP) and decision tree that enables the staff to forecast the next five years maintenance and rehabilitation projects for the City!

This major program update was completed in October 2023!



Street Maintenance:

The City of Soledad had a few instances in FY 22/23 in which the Public Works Department (PW) Staff performed important repairs on the City Streets.

Monterey Street -The first repair took place near the Monterey Street and 8th Street elbow found in the Southeast part of the City. The pavement had begun showing signs of alligator cracking from the accumulation of water seeping through the cracks. As shown on the right, the water had been infiltrating through the cracks and over the years began digging a tunnel-like path under the pavement leading to the curb. Staff followed the extent of the damage to the foundation of the pavement and completed repairs to avoid future foundation failure cracks and distress of the pavement.



Before Picture: Monterey Street - Initial Cut and Attempt of Repair Before Staff Discovered the Tunnel-Like Path Found Under the Existing Pavement.

After Picture: Monterey Street - Post Pavement Repair of the Water Damage on Monterey Street.

Soledad Street - The second repair took place at the intersection of Soledad Street and Ticino Street. PW Staff had noticed there was a depression forming on Soledad Street that was worsening over time. The crack that had formed due to the depression began to have weeds protruding from the pavement. Initial suspicions were a leak may have occurred in the sewer main as the cracks/depression ran along the same alignment. Upon exposing a section of the street, Staff observed another tunnel-like path coming from the manhole leading south toward Front Street. Inspection of the sewer led to no signs of cracks, breaks, or leaks were observed. The source of the water carving out the tunnel found under the pavement had resulted from water seeping in from the unsealed manhole at the intersection. Prior to this repair, work was previously done on Ticino which included the manhole



Before Picture: Soledad Street – Area Around the Manhole That Required Repair.

unfortunately didn't seal the manhole as needed and resulted in the destabilized road section observed on Soledad.



Before Picture: Soledad Street – The Extent of the Tunnel Under the Pavement Causing the Depression and Cracking.

After Picture: Soledad Street – Post Pavement Repair of the Destablized Road Segement

Sidewalk Cost Share Program:

The City of Soledad has implemented a Sidewalk Cost Share Program in hopes of promoting a safer and pedestrian-friendly city to promote walking as a means of transportation. Our municipal code puts the responsibility of the maintenance to the resident owner, so the current program offers 50% or up to \$2,000 to help incentivize resident owners to address unsafe and or damaged sidewalks. Most of the sidewalk replacements are a result of tree roots causing trouble for the sidewalks all over town. Below are some of the sidewalks we've repaired so far:

1200 Palm Ave (Tripping Hazard):



Before: 1200 Palm Ave – Property Owner Replaced Concrete Sidewalk Panels That Were Raised due to Tree Roots





After Picture: 1200 Palm Ave – Sidewalk Closeup

After Picture: 1200 Palm Ave

359 Blueridge Ct (Spalling):



Before Picture: 359 Blueridge Ct – Property Owner Had Severe Cases of Spalling Along the Sidewalk Panels Located Adjacent to the Property.



Before Picture: 359 Blueridge Ct – Spalling Close Up



After Picture: 359 Blueridge Ct – New Concrete Panels.