Transportation Agency
for
Monterey County

FINAL
FY 2026/27
OVERALL WORK PROGRAM

July 1, 2026 – June 30, 2027

May 27, 2026

Table of Contents

	Pages
Introduction	1
Transportation Agency for Monterey County's Organizational Structure	6
Highlights of the FY 2026/27 Overall Work Program	7
Glossary of funding sources listed in the Overall Work Program	10
Overall Work Program Summary - Funding & Activities for FY 2026/27	12
Revenue Budget Summary for Work Elements with Overall Work Program Agreement Funds: FY 2026/27	15
Federal Planning Factors and Work Element Correspondence	16
Work Element 1010: Overall Work Program, Budget and Administration	17
Work Element 1020: Transportation Development Act Administration	19
Work Element 1120: Plans Coordination, Legislation Monitoring, and Interagency Liaison	22
Work Element 1122: Legislative Advocacy	24
Work Element 1130: Public Involvement Program	25
Work Element 1770: Freeway Service Patrol	29
Work Element 1780: Service Authority for Freeway Emergencies	31
Work Element 1790: Vision Zero and Traveler Information Program	33
Work Element 1791: Monterey County Regional Vision Zero Plan	35
Work Element 1792: Vision Zero Collision Database	37
Work Element 1795: Access Fund Administration	38
Work Element 2310: Data Collection, Uniformity, and Access	40
Work Element 4110: Environmental Document Review	42
Work Element 6140: Bicycle and Pedestrian Planning, Education, and Improvements	46
Work Element 6145: 2026 Active Transportation Plan and Level of Traffic Stress Analysis	48
Work Element 6148: Active Transportation Education Campaign	51
Work Element 6220: Regional Transportation Plan	52
Work Element 6262: Regional Development Impact Fee	54
Work Element 6410: Transportation Improvement Programs	56
Work Element 6415: Senate Bill 125 Transit Funding	58
Work Element 6500: Project Development and Grant Implementation	60

Work Element 6550: Complete Street Project Implementation 62
Work Element 6553: Hilltop Road Pilot Project 64
Work Element 6733: Highway 1 Elkhorn Slough Climate Resiliency Project 65
Work Element 6800: Rail Planning 68
Work Element 6803: Salinas Rail Extension Project 70
Work Element 6804: Monterey Branch Line ROW Leases 72
Work Element 6805: Railroad Fort Ord Property Planning 74
Work Element 6807: Rail to Salinas ROW Leases 76
Work Element 6811: Pajaro/Watsonville Multimodal Station 78
Work Element 6822: King City Multimodal Transportation Center 80
Work Element 7000 series: Measure X Projects and Programs 82
Work Element 8000: Measure X Administration 84

Introduction

Mission and Strategic Direction

The Transportation Agency for Monterey County's mission is to *build connections so communities thrive and grow* , a mission advanced through four strategic goals: delivering projects and programs, maximizing funding, communicating early and often, and preparing for the future. These principles guide all planning, programming, and engagement activities and ensure that transportation investments improve safety, mobility, equity, environmental quality, and economic vitality for Monterey County residents, businesses, and visitors.

Organizational Structure and Interagency Coordination

TAMC serves as the Regional Transportation Planning Agency (RTPA) for Monterey County and collaborates with the Association of Monterey Bay Area Governments (AMBAG), the region's Metropolitan Planning Organization, on federally required metropolitan planning activities. The Agency maintains interagency agreements with Caltrans, Monterey Salinas Transit (MST), AMBAG, local jurisdictions, and other partners to support coordinated planning, data sharing, project development, and financial stewardship.

Policy decisions are made by TAMC's Board of Directors, which is composed of elected officials from the County and each member city. The Board is responsible for setting agency priorities, adopting plans and programs, approving budgets, authorizing funding allocations, and providing overall policy direction. Board decisions are supported by a structured advisory process that integrates technical analysis, community input, and fiscal oversight.

The Technical Advisory Committee (TAC), made up of professional staff from member jurisdictions, Monterey-Salinas Transit, Caltrans, and partner agencies, provides technical review and recommendations on planning, programming, and project development activities to ensure consistency with regional, state, and federal requirements. The Rail Policy Committee advises the Board on passenger and freight rail planning, rail project development, funding strategies, and coordination with state and regional rail partners. The Bicycle and Pedestrian Facilities Advisory Committee provides guidance on active transportation planning, safety, equity, and project prioritization, and serves as a key forum for public input on bicycle and pedestrian issues.

Fiscal accountability and voter oversight for the voter approved Measure X transportation sales tax are provided by the Measure X Citizens Oversight Committee, which reviews expenditures, monitors compliance with the Measure X ordinance, and reports its findings to the Board and the public. In addition, the Executive Committee, composed of a subset of Board members, provides interim policy guidance, oversees administrative and contractual matters, and advances time sensitive or procedural items to the full Board for final action.

Through this tiered decision making structure with the advisory committees providing technical, community, modal, and fiscal input; the Executive Committee supporting efficient administration; and final policy action by the Board, TAMC ensures that decisions are transparent, technically sound, fiscally responsible, and responsive to community and voter priorities.

Regional Characteristics and Context

Monterey County covers 3,324 square miles of coastline, valleys, and mountain ranges, with a population of approximately 435,000. The region's economy is anchored by agriculture, tourism, education, and research, creating diverse mobility needs across urban, suburban, rural, and unincorporated areas. Geographic and demographic diversity including significant low income, farmworker, zero car, and limited English proficient communities shapes TAMC's planning priorities and equity centered approach.

Purpose of the Overall Work Program

The FY 2026/27 Overall Work Program (OWP) is TAMC's annual blueprint for planning, programming, and project development for the fiscal year. It identifies each work element, expected deliverables, resources, and schedules, and serves as the foundation for TAMC's annual budget. Developed in cooperation with Caltrans, Monterey Salinas Transit, the Association of Monterey Bay Area Governments (AMBAG), and local jurisdictions, the OWP fulfills federal and state planning requirements and aligns regional work with available transportation funding programs.

Regional Planning Priorities and Issues

The OWP responds to Monterey County's most pressing transportation needs, including improving roadway safety, maintaining aging infrastructure, expanding multimodal access, advancing climate resilience, supporting goods movement, and ensuring equitable outcomes for transportation disadvantaged communities. Planning priorities are grounded in the Agency's strategic goals and informed by performance based planning, climate and land use considerations, and the needs of urban, rural, unincorporated, and coastal communities across the County.

Connecting the Work Program to the Mission

Through the FY 2026/27 OWP, TAMC advances a unified, cooperative, and forward looking planning program that supports its mission to build the connections that allow Monterey County's communities to thrive and grow. By aligning regional priorities, community input, statewide plans, and funding strategies, the Agency positions the region to deliver safer streets, enhanced transit and rail access, resilient infrastructure, and multimodal networks that strengthen mobility and opportunity for all.

Use of Statewide and District Plans

Statewide and district plans guide TAMC's planning efforts, including the California Transportation Plan, the California State Rail Plan, and Caltrans District 5 multimodal corridor and transit plans. These plans inform project prioritization, performance measures, climate and equity objectives, and multimodal strategies embedded throughout the OWP.

Cooperation With the State and Transit Operators

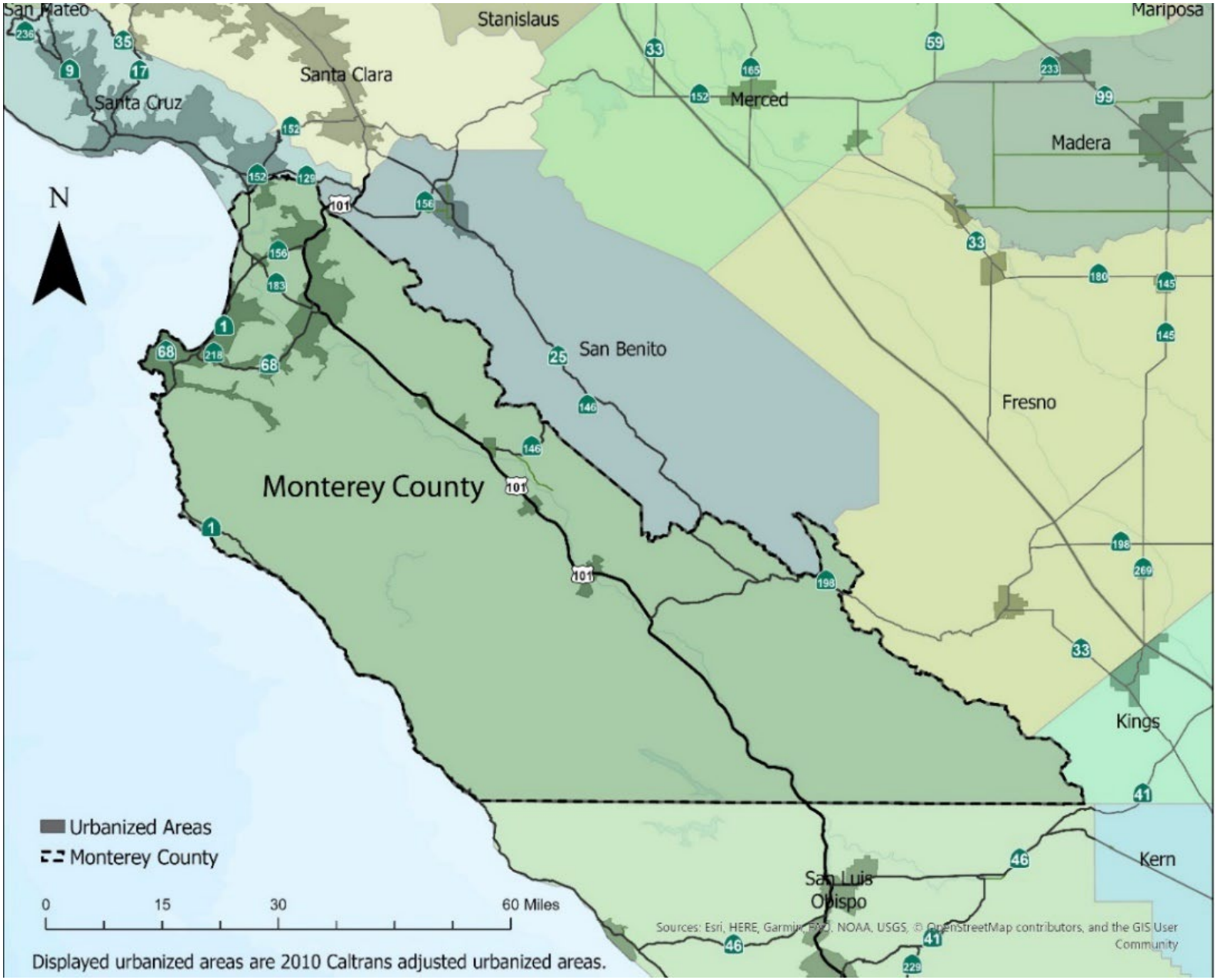
The OWP is developed in cooperation with Caltrans District 5 and Headquarters, Monterey Salinas Transit, AMBAG, and all local jurisdictions. This collaboration supports coordinated scopes, modeling and data support, alignment with statewide initiatives, transit integration, the development of grant applications, and consistency with the Federal Transportation Improvement Program (FTIP) and State Transportation Improvement Program (STIP).

Public Participation, Tribal Consultation, and Federal Land Management Agency Coordination

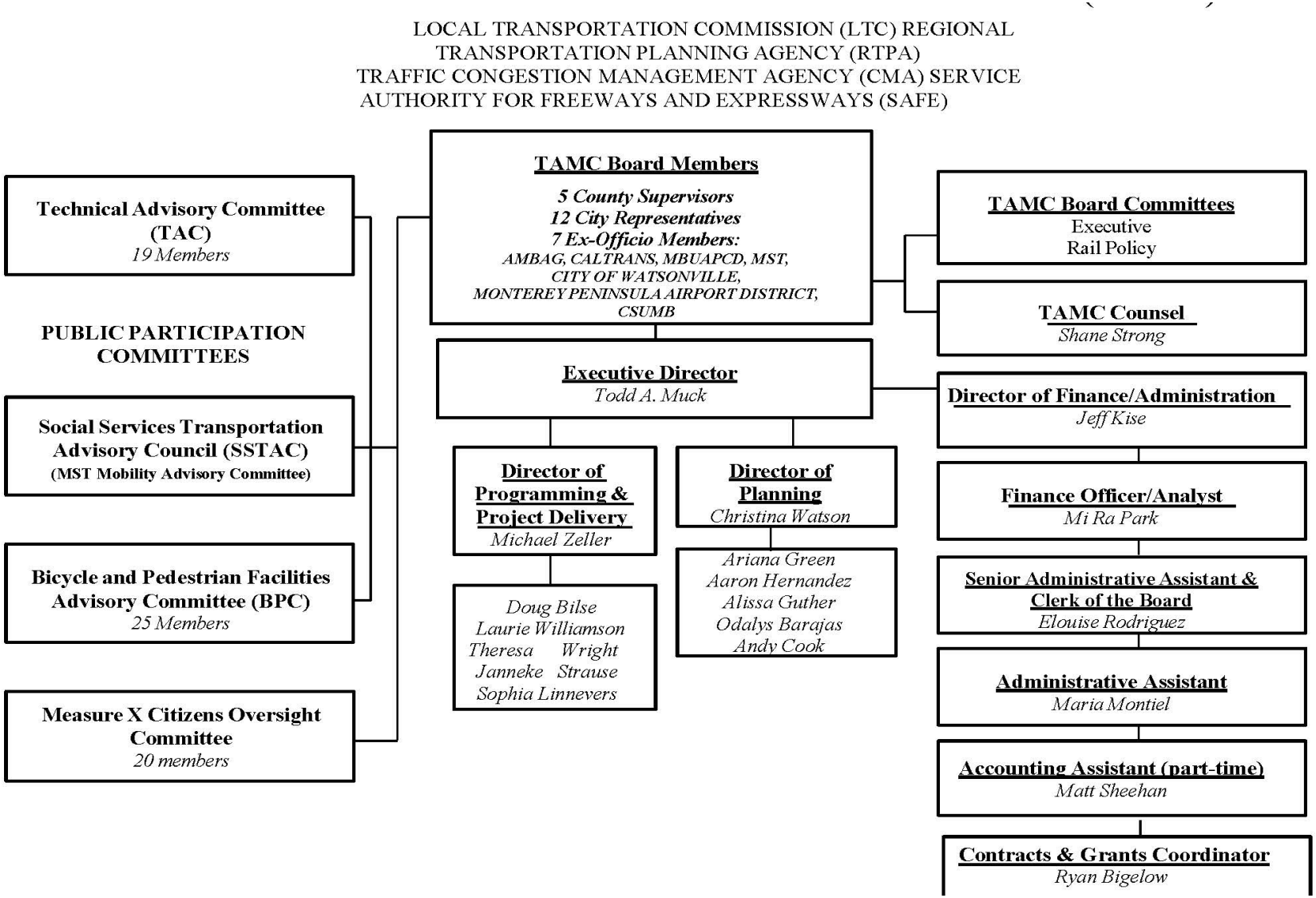
Meaningful, inclusive engagement is central to TAMC's planning process and is carried out through a combination of public participation, Tribal consultation, and coordination with Federal Land Management Agencies. TAMC's Public Participation Plan guides a multilingual and equity focused outreach strategy that uses hybrid public meetings, community workshops, school based programs, online tools, and partnerships with community based organizations to ensure that residents across urban, rural, and unincorporated areas can participate in regional transportation decision making. Consistent with federal and state requirements, TAMC maintains consultation with Tribal Governments and organizations with ancestral ties to Monterey County, including the Esselen Tribe and the Ohlone Costanoan Esselen Nation. The Agency also collaborates with Federal Land Management Agencies including the U.S. Forest Service, Bureau of Land Management, NOAA's Monterey Bay National Marine Sanctuary, and the U.S. Fish & Wildlife Service to address transportation access, safety, resource protection, and climate resilience in and around federally managed lands and coastal resources. Together, these activities ensure that transportation planning is informed by community voices, Tribal perspectives, and federal land management priorities, resulting in projects and programs that support equitable mobility, environmental stewardship, and long term regional resilience.

Relationship to Certification Review

As the MPO, AMBAG undergoes periodic Federal Certification Review. While TAMC is not the MPO, it works closely with AMBAG to address any findings or recommendations that influence regional planning activities or Monterey County work elements. Relevant corrective actions or improvements are incorporated into the OWP as needed.


San Mateo
Stanislaus
Mariposa
Santa Clara
Santa Cruz
Merced
Madera
N
San Benito
Fresno
Monterey County
Kings
Kern
San Luis Obispo
Urbanized Areas
Monterey County
0
15
30
60 Miles
Sources: Esri, HERE, Garmin, FAO, NOAA, USGS, © OpenStreetMap contributors, and the GIS User Community
Displayed urbanized areas are 2010 Caltrans adjusted urbanized areas.

Transportation Agency for Monterey County's Organizational Structure



Highlights of the FY 2026/27 Overall Work Program

TAMC Goal #1: Deliver Projects and Programs

Measure X administration and implementation including:

Coordination with Caltrans on State highway projects:

Monterey to Salinas Highway 68 Corridor : final design and right-of-way for phase 1 improvements, and coordination on adaptive signal controls;

Highway 156/Castroville Boulevard Interchange : coordinate on the start of construction; and,

US 101 Safety Improvements – South of Salinas : continue the environmental and preliminary engineering phases of the project.

Highway 1 SURF! Busway and Bus Rapid Transit Project on the Monterey Branch Rail Line: coordinate with MST on construction and support public outreach activities.

Fort Ord Regional Trail and Greenway : Complete construction for the Canyon Del Rey/SR 218 segment; coordinate with Federal Highway Administration on the Jerry Smith Trailhead segment; complete final design and begin construction for the California Avenue segment; and pursue grant funding for other Fort Ord Regional Trail and Greenway segments.

Habitat Preservation/Advance Mitigation : pursue advance mitigation opportunities based on the on the Regional Conservation Investment Strategy.

Safe Routes to School : continue implementing projects identified in the plans as part of a coordinated effort to advance education, enforcement, and engineering improvements to reduce collisions and encourage active transportation to improve the health of school children.

Senior and Disabled Mobility Program : oversee grant funded programs and coordinate the next grant cycle.

Non-Measure X Projects:

Salinas Rail Extension Project : Continue the right-of-way acquisition and final design for the layover facility and Gilroy station portions of the project; continue environmental review for the Pajaro Multimodal Station

King City Multimodal Transit Center : Provide fiscal administrative and/or project management services for the city to construct the first phase of the King City train station and work with the city and regional partners to secure full funding for the second phase.

Active Transportation Support Program : fund racks, lockers and related secure storage for bicycles, skateboards, and scooters; bicycle safety trainings, and bicycle and pedestrian support kits.

Highway 1 Elkhorn Slough Climate Resiliency : continue developing a Planning and Environmental Linkages study for multimodal projects that address sea level rise and climate adaptation for the transportation facilities in and adjacent to Elkhorn Slough.

Regional Vision Zero : implement Vision Zero action plans in coordination with jurisdictions, and engage in public education efforts around traffic safety.

Regional Development Impact Fee : complete the update to the regional fee nexus study

TAMC Goal #2: Maximize Funding

Matching grants : work to secure SB 1 grants, potential new federal funding, and other matching grants for priority projects.

Planning grants : evaluate the need for future corridor studies and safe routes to school grants. Begin implementation of any planning grants received in the prior cycle.

Other agencies : assist Caltrans, Monterey-Salinas Transit, and member agencies in securing funding and delivering transportation improvements.

TAMC Goal #3: Communicate Early and Often

Continue high level of public interactions during project development and construction. Projects that will be a focus of agency outreach are:

- Scenic State Route 68 project
- US 101 South of Salinas
- Regional Vision Zero and Safe Streets Together Monterey County
- SR 156 / Castroville Boulevard Interchange Project
- Segments 1-3 of the Fort Ord Regional Trail and Greenway project
- Highway 1 Elkhorn Slough
- Pajaro Station Environmental Review.

Prepare Agency and Measure X annual report.

Assist member agencies with public outreach.

Continue ongoing agency media outreach, staff and Board member education.

TAMC Goal #4: Prepare for the Future

Implement the Agency's Racial Equity Program.

Invest in transportation solutions that promote the safe travel of all modes and decrease fatalities and injuries for all travel modes through a Vision Zero strategy.

Participate in state and federal policy discussions advocating for the policies adopted in the Agency's legislative platform.

Participate in Central Coast Counties efforts to coordinate electric vehicle charging infrastructure for freight and interregional passenger vehicle travel.

Monitor emerging transportation technologies including autonomous cars and trucks and Urban Air Mobility.

Complete streets: support local use of bicycle and pedestrian safety improvements as part of a "complete streets" policy.

Intersection safety and roundabouts: continue to evaluate and support the installation of new engineering designs for intersections to improve safety.

SAFE Callbox Program: coordinate with CHP to complete the removal of underutilized call boxes.

Blue Zones: coordinate with the Blue Zone health and longevity program to promote active transportation and related safety improvements as the program expands countywide.

Glossary of funding sources listed in the Overall Work Program

ATP – Active Transportation Program is a combination of mostly state and some federal funding for bicycle and pedestrian projects.

CPUC - TAMC serves as the Local Access Fund Administrator for Monterey County and is responsible for distributing funds under the California Public Utilities Comission (CPUC). This program is a result of Senate Bill 1476, which directed the CPUC to establish a program relating to the accessibility of Transportation Net Company services for persons with disabilities, including wheelchair users who need a wheelchair accessible vehicle (WAV).

FSP - Freeway Service Patrol, funded from the Service Authority for Freeways and Expressways (SAFE) funds.

FTA 5304 - Federal Transit Administration Section 5304, which is a fund source for the Caltrans Sustainable Planning Grants. Funds multi-modal planning studies, with a focus on transit, in partnership with Caltrans, of regional, interregional and statewide significance.

Local - Agency funds generated locally from non-State and non-federal sources, primarily from an assessment from member jurisdictions, Agency reserves, and local transportation funds.

LPP – Local Partnership Program is a subset of SB 1 funding allocated to counties that have a local transportation sales tax.

Measure X – Monterey County's 3/8 percent sales tax for transportation, approved by 2/3rds of the voters in 2016.

PPM – Derived from state gasoline excise taxes, Planning, Programming and Monitoring funds may be used for those purposes.

Prop 116 – State bond funding for intercity rail passenger service approved by the voters in 1990.

RDIF – Regional Development Impact Fee is local funding assessed to cover the cumulative traffic impacts of new development.

RSTP or now **STBG** - Regional Surface Transportation Program, renamed Surface Transportation Block Grants, provides federal funds that are sub-allocated to regional planning agencies for use on a wide variety of transportation projects. California allows "rural agencies", such as TAMC, to exchange these federal funds for more flexible and less administratively cumbersome state funds.

Office of Traffic Safety (OTS) - These grants, provided by the California Office of Traffic Safety, are used to purchase hardware and software to establish or improve traffic records data reporting, collection, and management. In addition, the grants are used to advance the capability to analyze trends in crash occurrences, circumstances, and outcomes.

Rail Leases - Local funds secured through rental income from leasing Agency-owned rail right-of-way.

RPA - Rural Planning Assistance is state transportation planning funding allocated by the California Department of Transportation by population formula to rural Regional Transportation Planning Agencies, such as TAMC.

SB 1 - Senate Bill 1, the Road Repair and Accountability Act of 2017. Local jurisdictions receive formula SB 1 allocations for road repair. TAMC pursues competitive SB 1 grants to leverage Measure X and other local fund sources to construct regional projects.

SAFE - Service Authority for Freeway Emergencies are local funds from a $1 fee per registered vehicle in Monterey County to provide funds for the call box, Freeway Service Patrol, and Go831 traveler information programs.

Safe Streets 4 All - The federal Infrastructure Investment and Jobs Act (IIJA) established the Safe Streets and Roads for All (SS4A) competitive grant program with $5 billion in appropriated funds over 5 years, 2022-2026. The SS4A program funds regional, local, and Tribal initiatives through grants to prevent roadway fatalities and serious injuries.

SHA - CAP - State Highway Account - Climate Adaptation Planning funds. Funds local and regional identification of transportation related climate vulnerabilities through the development of climate adaptation plans, as well as project-level climate adaptation planning to identify adaptation projects and strategies for transportation infrastructure.

State Member Designated Funding - Program that allows for members of the California Legislature to request funding for specific projects in their communities.

TDA/LTF/STA – the Transportation Development Act created two funding sources allocated to TAMC: the Local Transportation Fund (LTF), derived from ¼% of the statewide general sales tax, and the State Transit Assistance Fund (STA), derived from the excise tax on gasoline and diesel fuel. Funding may be used for planning, bicycle/pedestrian projects, and unmet public transportation needs.

TIRCP - Transit and Intercity Rail Capital Program provides grants from the state's Greenhouse Gas Reduction Fund (GGRF) to fund capital improvements to modernize intercity, commuter, and urban rail systems, and bus and ferry transit systems.

Overall Work Program Summary - Funding & Activities for FY 2026/27

CODE	Work Element	Operating Expenditures	Direct Expenditures	Total Expenditures	Activities
1010	Overall Work Program, Budget and Administration	$ 132,523	$ -	$ 132,523	Prepare billing and quarterly reports, develop and monitor Work Program and budget, oversee agency funding and activities.
1020	Transportation Development Act Administration	$ 71,024	$ -	$ 71,024	Conduct unmet needs process, allocate and manage Local Transportation Funds.
1120	Plans Coordination, Legislation Monitoring, and Interagency Liaison	$ 359,674	$ -	$ 359,674	Coordinate with partner and member agencies on short- and long-range transportation plans; conduct legislative monitoring.
1122	Legislative Advocacy	$ 66,951	$ 84,000	$ 150,951	Prepare legislative program; propose law changes as appropriate; support or oppose legislation or policies.
1130	Public Involvement Program	$ 213,713	$ 50,273	$ 263,986	Issue news releases, conduct public meetings, update website, annual report and awards program.
1770	Freeway Service Patrol	$ 72,367	$ 227,633	$ 300,000	Emergency tow truck services.
1780	Service Authority for Freeway Emergencies	$ 41,403	$ 188,597	$ 230,000	Call-box and motorist aid program.
1790	Vision Zero and Traveler Information Program	$ 182,017	$ 17,983	$ 200,000	Identify and develop transportation solutions that decrease fatalities and injuries for all travel modes through a Vision Zero strategy. Includes traveler information programs such as notices for construction related closures and other activities that educate and improve mobility and safety for Monterey County travelers.
1791	Monterey County Regional Vision Zero Plan	$ 109,838	$ 360,000	$ 469,838	Implement Regional Vision Zero Action Plan and coordinate with each participating jurisdiction on local safety action plans.
1792	Vision Zero Collision Database	$ 46,087	$ -	$ 46,087	Procure and manage a collision database to support the Regional Vision Zero program.
1795	Access Fund Administration	$ 14,869	$ 85,500	$ 100,369	Administer California Public Utilities Commission mandated program to increase accessibility for persons with disabilities as part of its regulation of Transportation Network Companies.
2310	Data Collection, Uniformity, and Access	$ 46,523	$ -	$ 46,523	Collect traffic data for regional planning uses, including data to support the implementation of the Agency's Racial Equity Program.

CODE	Work Element	Operating Expenditures	Direct Expenditures	Total Expenditures	Activities
4110	Environmental Document Review	$ 39,447	$ -	$ 39,447	Review development proposals for transportation impacts, ensure consistency with regional transportation system, propose mitigation measures such as Complete Street features.
6140	Bicycle and Pedestrian Planning, Education, and Improvements	$ 79,022	$ -	$ 79,022	Hold bike committee meetings, review projects for consistency with the Regional Transportation Plan.
6145	2026 Active Transportation Plan and Level of Traffic Stress Analysis	$ 120,751	$ 763,039	$ 883,790	Conduct a county-wide assessment of the bicycle and pedestrian level of traffic stress on roadways in Monterey County to help build streets that are safe and comfortable for people to bike, walk, and access transit.
6148	Active Transportation Education Campaign	$ 19,501	$ 27,500	$ 47,001	Conduct public outreach and education for active transportation during Bike Week and throughout the year.
6220	Regional Transportation Plan	$ 24,116	$ -	$ 24,116	Engage with cities and the County when they are developing circulation elements and other transportation related planning efforts. Coordinate with AMBAG, Caltrans and other regional agencies to implement the 2026 Regional Transportation Plan.
6262	Regional Development Impact Fee	$ 72,108	$ 100,000	$ 172,108	Finalize the 2026 Nexus Study Update and collect fees and allocate funds to fee program projects.
6410	Transportation Improvement Programs	$ 84,433	$ -	$ 84,433	Coordinate with Caltrans and other regional agencies on project programming.
6415	Senate Bill 125 Transit Funding	$ 32,272	$ -	$ 32,272	Coordinate with CalSTA and Monterey-Salinas Transit on programming SB125 transit and rail funding.
6500	Project Development and Grant Implementation	$ 104,028	$ -	$ 104,028	Participate in environmental review, right-of-way acquisition, and engineering for regional projects; apply for fund allocations, amendments or extensions, apply for grant funds, monitor fund sources and assist implementing agencies in utilizing funds.
6550	Complete Street Project Implementation	$ 89,917	$ 64,083	$ 154,000	Conduct activities related to implementing "Complete Streets" projects. Activities include: purchasing bicycle racks and other security devices as part of the Active Transportation Support Program; and assist agencies in incorporating Complete Street features in local and state road projects.
6553	Hilltop Road Pilot Project	$ 62,080	$ -	$ 62,080	In coordination with the County of Monterey and Caltrans, the Agency will explore implementing a pilot project to prevent traffic from diverting off of State Route 1 and using Hilltop Road between Salinas Road and Jensen Road in north Monterey County.

Overall Work Program Summary - Funding & Activities for FY 2026/27

CODE	Work Element	Operating Expenditures	Direct Expenditures	Total Expenditures	Activities
6733	Highway 1 Elkhorn Slough Climate Resiliency Project	$ 127,928	$ 2,105,377	$ 2,233,305	Evaluate the climate vulnerability of Highway 1 in north Monterey County and develop multimodal and nature-based transportation solutions to address this vulnerability.
6800	Rail Planning	$ 196,018	$ -	$ 196,018	Staff TAMC Rail Policy Committee, Participate in Coast Rail Coordinating Council meetings, and freight facility planning
6803	Salinas Rail Extension Project	$ 253,043	$ -	$ 253,043	Prepare engineering for stations, layover facility and track improvements; acquire rights-of-way for stations, platforms and layover facility
6804	Monterey Branch Line ROW Leases	$ 109,594	$ 210,000	$ 319,594	Conduct maintenance and operational activities related to real property owned by TAMC; including negotiating new leases or easements for compatible uses.
6805	Railroad Fort Ord Property Planning	$ 8,476	$ -	$ 8,476	Plan for mixed use facility on TAMC land on former Fort Ord base.
6807	Rail to Salinas ROW Leases	$ 4,790	$ -	$ 4,790	Conduct activities related to real property owned by TAMC at the Salinas station and future train layover facility.
6811	Pajaro/Watsonville Multimodal Station	$ 194,543	$ -	$ 194,543	Prepare environmental documents for the Pajaro / Watsonville Multimodal Station.
6822	King City Multimodal Transportation Center	$ 162,480	$ -	$ 162,480	
7000 series	Measure X Projects and Programs	$ 1,582,208	$ 1,442,124	$ 3,024,332	Implementation of projects and programs in Measure X.
8000	Measure X Administration	$ 530,564	$ -	$ 530,564	Administer Measure X implementation and operation.
		Operating Expenditures	**Direct Expenditures**	**Total Expenditures**	
Totals:		**$ 5,254,308**	**$ 5,726,110**	**$ 10,980,417**	

Revenue Budget Summary for Work Elements with Overall Work Program Agreement Funds: FY 2026/27

Work Element	Description	FY24/25 SHA Climate Adaptation	FY25/26 SB 1 Sust. Comm. Carry-Over	RPA	RPA Carry-Over	Other Local/State	Total
1010	Budget, Overall Work Program	$0	$0	$124,740	$0	$7,783	**$132,523**
1120	Plans Coord -Leg Mon.-Interagency Liaison	$0	$0	$272,785	$0	$86,889	**$359,674**
4110	Environmental Document Review	$0	$0	$12,230	$0	$27,217	**$39,447**
6140	Bicycle/Pedestrian Planning	$0	$0	$31,795	$0	$47,227	**$79,022**
6145	2026 Active Transportation Plan and Level of Traffic Stress Analysis (1)	$0	$663,512	$116,512	$0	$103,766	**$883,790**
6410	Transportation Improvement Programs	$0	$0	$23,438	$0	$60,995	**$84,433**
6733	Highway 1 Elkhorn Slough Climate Resiliency Project (2)	$283,305	$0	$0	$0	$1,950,000	**$2,233,305**
	TOTAL	**$283,305**	**$663,512**	**$581,500**	**$0**	**$2,283,877**	**$3,812,194**

Footnotes

(1) WE 6145 has a total encumbered SB 1 Sustainable Communities funding amount of $676,000. Any unspent funds this fiscal year will be carried over to the next. The original grant included $122,500 in local match. This OWP and budget includes $220,278 for the local match to account for revised expectations of staff time to deliver the project since the grant was first submitted. The grant must be completed by June 30, 2028. See WE 6145 for details.

(2) WE 6733 has a total encumbered SHA funding amount of $2,250,000. This is split between three fisal years; 2024/25, 2025/26, and 2026/27. The grant must be completed by June 30, 2027. See WE 6733 for details.

Federal Planning Factors and Work Element Correspondence

23 U.S.C. §134 and the planning regulations (23 CFR 450.306) include ten Federal Planning Factors that emphasize planning factors from a national perspective. The following matrix indicate which Work Elements implement individual Federal Planning Factors.

	Planning Factors	Work Elements
1.	Support the economic vitality of the metropolitan area, especially by enabling global competitiveness, productivity, and efficiency	1010, 1020, 1120, 1770, 1780, 1790, 6140, 6220, 6410, 6710, 6729, 6800, 6809
2.	Increase the safety of the transportation system for motorized and non-motorized users	6140, 6220, 6710, 6729
3.	Increase the security of the transportation system for motorized and nonmotorized users	1770, 1780, 6140, 6220, 6710, 6800
4.	Increase accessibility and mobility of people and freight	1120, 6140, 6220, 6710, 6800, 6809
5.	Protect and enhance the environment, promote energy conservation, improve the quality of life, and promote consistency between transportation improvements and State and local planned growth, housing, and economic development patterns	1120, 4110, 6140, 6220, 6710, 6800, 6809
6.	Enhance the integration and connectivity of the transportation system, across and between modes, for people and freight	1120, 4110, 6140, 6220, 6710, 6730, 6800, 6809
7.	Promote efficient system management and operation	1120, 6140, 6220, 6710, 6800
8.	Emphasize the preservation of the existing transportation system	1120, 6220
9.	Improve the resiliency and reliability of the transportation system and reduce or mitigate stormwater impacts of surface transportation	1120, 6140, 6220, 6710, 6740, 6800, 6809
10.	Enhance travel and tourism	6140, 6220, 6800, 6809

Overall Work Program, Budget and Administration

Work Element Number: **1010**
Project Manager: Michael Zeller

ESTIMATED EXPENDITURE AND ANTICIPATED REVENUE: FY 2026/27

EXPENDITURES			REVENUE		
Agency	**Amount ($)**	**Change**	**Source**	**Amount ($)**	**Change**
TAMC			**TAMC**		
Personnel	132,523	28,215	State RPA	124,740	34,135
Contractual	-	-	Local	7,783	(5,920)
TOTAL	**132,523**	**28,215**	**TOTAL**	**132,523**	**28,215**
				% Federal	**0**

Project Description

The purpose of this Work Element is to prepare and provide oversight to an annual Work Program and corresponding budget in accordance with State requirements. The Overall Work Program describes the transportation planning activities that the Agency will perform during the ensuing fiscal year as integral elements of regional transportation planning and programs. The budget is an estimate of the expenditures necessary to support the Work Program, and the funding sources assigned to each element. The Work Program is a requirement of State statutes and regulations in order for the Work Elements to be eligible for State transportation planning funds. The document is assembled in coordination with California Department of Transportation (Caltrans), Association of Monterey Bay Area Governments (AMBAG), Santa Cruz County Regional Transportation Commission (SCCRTC), and San Benito Council of Governments (SBtCOG).

Previous and Ongoing Work

The Transportation Agency's Overall Work Program is updated annually based on the latest Caltrans guidance.

Steps and Products

Task	*Description*	*Deliverable*	*Date*	*Party*
1	Close out previous fiscal year Overall Work Program	Identify carry over funding and deliverables	9/30/2026	Agency Staff
2	Provide quarterly invoice with narrative progress report to Caltrans	Quarterly invoice with narrative progress reports	6/30/2027	Agency Staff
3	Propose planning studies/activities with regional emphasis in conjunction with Federal and State Planning Factors	Funding applications for projects/activities	1/30/2027	Agency Staff
4	Prepare draft and final Budget and Overall Work Program for next fiscal year	Budget & Overall Work Program	5/31/2027	Agency Staff

Transportation Development Act Administration

Work Element Number: **1020**
Project Manager: Aaron Hernandez

ESTIMATED EXPENDITURE AND ANTICIPATED REVENUE: FY 2026/27

EXPENDITURES			REVENUE		
Agency	**Amount ($)**	**Change**	**Source**	**Amount ($)**	**Change**
TAMC			**TAMC**		
Personnel	71,024	23,692	Local	71,024	23,692
Contractual	-	-			
TOTAL	**71,024**	**23,692**	**TOTAL**	**71,024**	**23,692**
				% Federal	**0%**

Project Description

The Transportation Agency, as the Local Transportation Commission for Monterey County, distributes Local Transportation Fund (LTF) and State Transit Assistance (STA) funds for planning, bicycle and pedestrian projects and public transit pursuant to the Transportation Development Act. In its role as the Transportation Development Act fund administrator, the Transportation Agency annually solicits public input to identify unmet transit needs, particularly the identification of unmet transit needs of traditionally underserved groups (elderly, persons with disabilities, persons of color, and low-income) and the assessment of the adequacy of service available to meet those needs. Although TAMC no longer allocates Transportation Development Act funds to local streets and roads, the Agency still continues to solicit public input on unmet transit needs.

Under the State's Cap and Invest program, the Transportation Agency is charged with distributing funding from the Low Carbon Transit Operations Programs to transit agencies pursuant to the Transit, Affordable Housing, and State Transit Assistance Sustainable Communities Program, which was established by the California Legislature in 2014 by Senate Bill 862 (SB 862). These funds are distributed according to the same population formula as the State Transit Assistance funds. These funds have their own State Transit Assistance statutory requirements under SB 862, but are also required to meet the State Transit Assistance statutory requirements of the Transportation Development Act.

The State Transit Assistance State of Good Repair Program is a Senate Bill 1 funding program that provides approximately $105 million annually to transit operators in California for capital projects. The Program is funded under a portion of the new Transportation Improvement fee on vehicle registrations that took effect in 2018. The Program investments will benefit the public by providing transportation agencies with a consistent and dependable revenue source to invest in the upgrade, repair and improvement of transit infrastructure, and in turn improvement of transit service. Projects funded by this program must meet the State Transit Assistance statutory requirements of the Transportation Development Act.

Previous and Ongoing Work

Every three years, TAMC contracts for an independent performance audits of itself and transit operators to evaluate compliance with Transportation Development Act requirements. Annually, the Agency oversees fiscal audits of itself and any agencies or jurisdictions claiming Transportation Development Act funds, and monitors progress towards achieving recommendations made in the performance audits. The most recent triennial performance audit was completed in February 2024 covering Fiscal Years 2020/21 through 2022/23.

TAMC also oversees the annual unmet transit needs process required by the Transportation Development Act. Periodically, an unmet transit need is found and addressed in collaboration with the transit operator, Monterey Salinas Transit (MST). The Agency coordinates unmet needs activities with the MST Mobility Advisory Committee, which TAMC has designated as the Social Services Transportation Advisory Council for Monterey County.

After completing the unmet needs process, the Agency allocates Transportation Development Act funding and processes claims for both State Transit Assistance and Local Transportation Fund funds consistent with the Agency's Transportation Development Act guidelines and allocations. The Agency allocates all Local Transportation Fund apportioned to Monterey County cities to Monterey-Salinas Transit (MST). MST is able to claim all remaining Local Transportation Fund funding to support public transit operations as an unmet transit needs pursuant to a finding adopted by TAMC in 2010. TAMC allocates all State Transit Assistance funding in Monterey County to MST, which is the sole public transit operator in Monterey County and the only eligible claimant for these funds.

TAMC also administers and monitors the delivery of projects funded by the Transportation Development Act Article 3 (Transportation Development Act 2%) bicycle and pedestrian project grant program. The Agency adopts a program of projects for a three-year funding cycle. As an occasional sub-recipient of federal transit funds, TAMC prepared a Title VI Program and Limited English Proficiency Plan in order to comply with the requirements of the Federal Transit Administration Circular 4702.1B. These documents are updated every three years and was last updated in FY 2024/25.

Steps and Products

Task	*Description*	*Deliverable*	*Date*	*Party*
1	Coordinate annual unmet transit needs process and adopt finding on unmet transit needs by resolution	Annual unmet transit needs comment list	6/25/2027	Agency Staff
2	Maintain records, review and pay claims for Local Transportation Fund, State Transit Assistance and other trust fund accounts.	Annual Local Transportation Fund and State Transit Assistance allocations and claims from local jurisdictions and agencies	6/30/2027	Agency Staff
3	Conduct annual fiscal audit and implement suggested changes	Annual Transportation Development Act Funds fiscal audits and internal financial Statements for TAMC and Monterey Salinas Transit	6/30/2027	Agency Staff
4	Monitor delivery of projects funded by Article 3 funds	Article 3 - bicycle and pedestrian Transportation Development Act 2% - fund expenditure plan	6/30/2027	Agency Staff
5	Monitor delivery of projects funded by Low Carbon Transit Operations Program funds, and the SB 1 State of Good Repair program.	Annual program of projects lists	6/30/2027	Agency Staff

Plans Coordination, Legislation Monitoring, and Interagency Liaison

Work Element Number: **1120**
Project Manager: Christina Watson

ESTIMATED EXPENDITURE AND ANTICIPATED REVENUE: FY 2026/27

EXPENDITURES			REVENUE		
Agency	**Amount ($)**	**Change**	**Source**	**Amount ($)**	**Change**
TAMC			**TAMC**		
Personnel	359,674	95,892	State RPA	272,785	90,109
Contractual	-	-	State RPA Carry-Over	-	-
			PPM	-	-
			Local	86,889	5,783
TOTAL	**359,674**	**95,892**	**TOTAL**	**359,674**	**95,892**
				% Federal	**0%**

Project Description

The purpose of this work element is to conduct activity that promotes coordination in regional transportation planning activities and respond to state and federal requirements without duplication of efforts. This is accomplished by interaction with various agencies' representatives and stakeholders to understand and share legislation and regulatory information that affect transportation planning. Also, the Agency participates with other agencies in technical studies and decisions regarding funding, transportation plans, programs, and projects to obtain consistency in local and regional plans. The work element seeks to identify diversified funding sources for transportation projects to ensure that appropriate State and Federal funds may be applied. The tasks relate to federal and state transportation planning principles and is primarily funded by state planning funds (RPA). This work element does not include lobbying efforts.

Previous and Ongoing Work

TAMC coordinates with partner agencies and stakeholders in the region and statewide on review and analysis of pertinent state and federal legislation, rules, and transportation planning activities. TAMC presents periodic comprehensive reports to the Board and committees on legislative and planning matters. Specific activities include monitoring the implementation of new state and federal performance measurements, providing input on statewide planning efforts such as contributions to the Caltrans District 5 Transit Plan, review of the Caltrans Transit Policy, the California Transportation Plan and the California Freight Mobility Plan, monitoring the state implementation of the planning features of the Infrastructure Investment and Jobs Act, and monitoring proposed state and federal funding rule making and legislation--all of which are critical inputs to the Regional Transportation Plan.

Pri				
Task	***Description***	***Deliverable***	***Date***	***Party***
1	Follow transportation legislation activities and provide updates and analysis in the form of presentations to affected agencies.	Monthly presentations/reports to TAMC Board and committees	6/30/2027	Agency Staff
2	Monitor implementation of state and federal legislative requirements such as developing and implementing performance measures into the regional planning process.	Presentations/reports to TAMC Board and committees	6/30/2027	Agency Staff
3	Attend local, state, regional agency, and professional association meetings (including AMBAG, California Association of Councils of Government; California Transportation Commission, Regional Transportation Planning Agency group, Rural Counties Task Force, Central Coast Coalition, Air District, local jurisdictions, American Public Works Association, Transportation Research Board, and American Planning Association) to exchange information on transportation planning activities in order to enhance coordination among transportation plans, programs, and regulations. Responsible party is TAMC staff.	Reports on transportation related planning activities, including recommendations on affecting consistency in local and regional plans, in monthly Board and advisory committee meeting agendas, and shared with affected stakeholders.	6/30/2027	Agency Staff

Legislative Advocacy

Work Element Number: **1122**
Project Manager: Christina Watson

ESTIMATED EXPENDITURE AND ANTICIPATED REVENUE: FY 2026/27

EXPENDITURES

Agency	Amount ($)	Change
TAMC		
Personnel	66,951	18,570
Contractual	84,000	(75,000)
TOTAL	**150,951**	**(56,430)**

REVENUE

Source	Amount ($)	Change
TAMC		
Local	150,951	(56,430)
TOTAL	**150,951**	**(56,430)**
% Federal		**0%**

Project Description

The purpose of this work element is to develop Agency policies that promote transportation improvements for Monterey County and the region. Work includes advocacy for state and federal legislation and budgets that support Monterey County's transportation goals, and ensures that the county receives its fair share of state and federal funds.

Work that promotes transportation policy is funded with local funds. No State RPA funds are budgeted for this work element.

Previous and Ongoing Work

TAMC annually adopts a state and federal legislative program to seek funding and guide staff and analysts in responding to issues of concern. Emphasis of the program is to maintain and augment transportation funding.

Steps and Products

Task	*Description*	*Deliverable*	*Date*	*Party*
1	Staff preparation of draft and final annual legislative program; Board approval of annual legislative program.	Legislative Program	1/31/2027	Agency Staff / Consultant
2	Send letters and meet as needed with State and Federal administrative officials and elected representatives.	Letters, meeting agendas/notes	6/30/2027	Agency Staff

Public Involvement Program

Work Element Number: **1130**
Project Manager: Theresa Wright

ESTIMATED EXPENDITURE AND ANTICIPATED REVENUE: FY 2026/27

EXPENDITURES			REVENUE		
Agency	**Amount ($)**	**Change**	**Source**	**Amount ($)**	**Change**
TAMC			**TAMC**		
Personnel	213,713	37,672	PPM	87,861	(6,216)
Contractual	50,273	(119,000)	Local	176,125	(75,112)
TOTAL	**263,986**	**(81,328)**	**TOTAL**	**263,986**	**(81,328)**
				% Federal	**0%**

Project Description

The Public Involvement Program is the implementation of the Monterey Bay Area Public Participation Plan. The Plan was created through the coordinated efforts of Association of Monterey Bay Area Governments, Transportation Agency for Monterey County, Santa Cruz County Regional Transportation Commission, and the San Benito Council of Governments, with review by Federal Highway Administration, Federal Transit Administration, and California Department of Transportation. The Plan purpose is to support and encourage early and continuous public education and participation regarding the transportation planning process and the continuing, comprehensive, and cooperative "C-3" metropolitan decision making process through the three county region.

This Work Element covers the activities of the Transportation Agency for Monterey County in the education of the public and transportation stakeholders, and provision of opportunities for participation in the planning processes. It is designed to provide continuous, comprehensive outreach and information in order to generate a foundation for understanding the transportation issues, potential solutions, and inform the public about the regional transportation agencies and their roles and responsibilities. The process begins at the local level, culminating in public participation on regional transportation planning, specifically addressing the Metropolitan Transportation Plan and Metropolitan Transportation Improvement Plan. This building-block approach addresses the rural character of the region and assures that the ultimate regional decision making is based on meaningful public participation by an informed public. Safety is a key criteria in Transportation Agency for Monterey County's planning goals and project selection. Emphasis is placed on educating the public about safety issues and opportunities to increase safety for the traveling public. Program-specific public participation work for the Regional Transportation Plan/Metropolitan Transportation Plan and Regional Transportation Improvement Program/Metropolitan Transportation Improvement Program are included in the work elements for those work elements. TAMC also collaborates with Caltrans Distict 5 Office of External Affairs to promote equitable and meaningful engagement with all state highway projects and planning studies..

Social media is increasingly becoming the platform of choice for the public to receive information about local issues, to express opinions and ask questions. The Agency is increasing its presence on social media platforms in order to engage a broader range of the public. Program-specific social media for plans and studies such as the Castroville Boulevard Interchange or the US 101 South of Salinas Project will be coordinated as part of the Transportation Agency's overall public involvement effort in this Work Element.

U

Since 2002, the Agency has conducted an annual awards program to highlight transportation accomplishments as a tool to generate public awareness of transportation matters and the various agencies' roles. The Agency also conducts a public involvement program emphasizing outreach to the general public on individual projects and programs. As part of this effort, the Agency publishes an Annual Report, mailed to all households and posted on the Agency's website. In 2019/20 the Agency audited its guidelines for web and print documents to insure compliance with federal American with Disability Act best practices and updated its website to reflect those changes. The agency will continue to audit and post material that is complinant with this Act going forward.

Steps and Products

Task	*Description*	*Deliverable*	*Date*	*Party*
1	Circulate Transportation Agency monthly Board agendas, minutes and recordings on the Transportation Agency website, and invite public attendance and comment.	Publicized Board and Committee agendas, reports, and minutes	6/30/2027	Agency Staff
2	Issue and post Transportation Agency monthly Executive Committee, Technical Advisory Committee, Rail Policy Committee, and Pedestrian and Bicycle Advisory Committee minutes and agendas on the Transportation Agency website. The Agency will also issue and post the quarterly Measure X Citizens Oversight Committee meetings.	Publicized Board and Committee agendas, reports, and minutes	6/30/2027	Agency Staff
3	Post Transportation Agency news releases, activities, and program information on the Transportation Agency website and relevant social media platforms. Regularly update website content and appearance.	On-going planning & outreach to inform the media about transportation projects and programs.	6/30/2027	Agency Staff
4	Publicize Transportation Agency Board activities with the monthly Transportation Agency "Board Highlights" document distributed to interested individuals, groups and the media.	Transportation Agency Board meeting highlights	6/30/2027	Agency Staff
5	Provide full-time video access to each recorded Agency Board meeting on the Agency website and TAMC YouTube Channel.	Make the recorded TAMC Board meetings accessible by posting them on the Agency's website and YouTube Channel.	6/30/2027	Agency Staff

6	Prepare annual report that summarizes activities related to state, federal, and local transportation planning, and send to all Monterey County households; including Spanish translation for targeted distribution. Each report will be posted on the TAMC website and promoted on TAMC's social media platforms.	Annual Report	4/30/2027	Agency Staff / Consultant
7	Hold annual awards program to increase the awareness of and generate interest in transportation matters.	Transportation Excellence awards program	1/25/2027	Agency Staff
8	Conduct public outreach publicizing the number of fatalities and severe injuries in Monterey County and what the Agency is doing to address this issue.	Press releases and on-line media postings focused on safety	6/30/2027	Agency Staff / Consultant
9	Use social media platforms and traditional media platforms to educate the public on transportation issues and encourage public discussion about transportation.	Press releases and on-line media postings	6/30/2027	Agency Staff
10	Conduct public outreach publicizing Measure X programs and projects.	Press releases, interviews, social media platforms, TAMC website with public presentations and engagements using the appropriate communications tools and frequency for each engagement effort.	6/30/2027	Agency Staff / Consultant

Freeway Service Patrol

Work Element Number: **1770**
Project Manager: Laurie Williamson

ESTIMATED EXPENDITURE AND ANTICIPATED REVENUE: FY 2026/27

EXPENDITURES			REVENUE		
Agency	**Amount ($)**	**Change**	**Source**	**Amount ($)**	**Change**
TAMC			**TAMC**		
Personnel	72,367	49,504	FSP	300,000	-
Contractual	227,633	(49,504)	Local	-	-
TOTAL	**300,000**	**-**	**TOTAL**	**300,000**	**-**
				% Federal	**0%**

Project Description

The Monterey County Freeway Service Patrol (FSP) provides quick assistance to stranded motorists and removes freeway obstructions to reduce congestion, operating in coordination with Caltrans and the California Highway Patrol. According to UC Berkeley's FY 2018–19 statewide FSP report, Monterey County's program delivers value with a 6:1 benefit cost ratio. The program runs two service beats—Highway 101 from the San Benito County line to Gould Road in Salinas, and Highway 1 from Highway 156/183 to Rio Road in Carmel—during weekday commute hours, summer weekends, and major special events. Funding comes from the state FSP program with matching support from local Service Authority for Freeway Emergencies vehicle registration fees.

Previous and Ongoing Work

In 2021, the Transportation Agency published an RFP for Freeway Service Patrol Services and entered into a service agreement running through FY 2024/25. This contract was extended and the Agency completed a competitive solicitation in FY25/26 to renew the contract. For FY26/27, work will continue as outlined below.

Steps and Products

Task	*Description*	*Deliverable*	*Date*	*Party*
1	Administration: Provide supplies as needed, monitor use, evaluate future program needs, and process vouchers for payment of service from contractors	Invoices	6/30/2027	Agency Staff
2	Conduct quarterly training and informational meetings with California Highway Patrol and tow operators	Tow truck operations	6/30/2027	Agency Staff
3	Represent agency at statewide oversight committee meetings to demonstrate effectiveness and to maintain and increase state funding for the program	Meeting agendas	6/30/2027	Agency Staff
4	Continue to monitor the usage and effectiveness of tow truck service in cooperation with neighboring counties and work to enhance the program's cost-effectiveness	Coordination meetings with neighboring counties	6/30/2027	Agency Staff
5	Continue to promote the program and increase awareness	Website and social media posts	6/30/2027	Agency Staff / Consultant
6	Attend Statewide Motorist Aid Committee meeting	Conference agenda and staff conference memo	8/31/2026	Agency Staff
7	Prepare Annual Report	Freeway Service Patrol Annual Report	2/28/2027	Agency Staff
8	Maintain data collection system and feed the data into the statewide Freeway Service Patrol benefit/cost model to better reflect the effectiveness of smaller programs	Improved data to be included in statewide benefit/cost model	6/30/2027	Agency Staff / Consultant
9	Run expanded service with an additional truck on the Highway 1 Beat, and a new Beat along Highway 101 between Salinas and Chualar.	Continue expanded Freeway Service Patrol service in Monterey County	6/30/2027	Agency Staff / Consultant

Service Authority for Freeway Emergencies

Work Element Number: **1780**
Project Manager: Laurie Williamson

ESTIMATED EXPENDITURE AND ANTICIPATED REVENUE: FY 2026/27

EXPENDITURES			REVENUE		
Agency	**Amount ($)**	**Change**	**Source**	**Amount ($)**	**Change**
TAMC			**TAMC**		
Personnel	41,403	22,406	SAFE	230,000	-
Contractual	188,597	(22,406)			
TOTAL	**230,000**	**-**	**TOTAL**	**230,000**	**-**
				% Federal	**0%**

Project Description

The Service Authority for Freeway Emergencies (SAFE) program provides emergency motorist assistance and highway safety services on Monterey County freeways and expressways. The Transportation Agency administers the program and coordinates with the California Highway Patrol and Caltrans to operate and maintain emergency call box services and support timely incident response to enhance traveler safety.

Previous and Ongoing Work

In FY 2020/21 the Transportation Agency completed a Call Box Modernization Plan, obtained Caltrans and CHP approval and began implementation of the plan by upgrading existing call box cellular service. The Transportation Agency also published an RFP for Call Box Maintenance and Improvements and contracted with CASE Emergency Systems. During FY22/23, CASE Emergency Systems was acquired by Knightscope, and the Agency concluded an assignment agreement to transfer the contract, and issued a task order to install satellite phones along the Big Sur coast. In FY26/27, Agency staff will continue efforts on this work element as noted below.

Steps and Products

Task	*Description*	*Deliverable*	*Date*	*Party*
1	Continue tracking Department of Motor Vehicles collection of Service Authority for Freeway Emergencies funds to assure accuracy	Financial reports of funds collected	6/30/2027	Agency Staff
2	Continue to operate call box system in Monterey County	Provide call box services	6/30/2027	Agency Staff / Consultant
3	Implement individual site accessibility improvements as needed in concurrence with Caltrans.	Site accessibility improvements	6/30/2027	Agency Staff / Consultant
4	Attend Statewide Motorist Aid Committee meeting	Committee meeting agenda and meeting notes	6/30/2027	Agency Staff
5	Prepare Annual Report	Call Box Annual Report	12/31/2026.	Agency Staff
6	Implement Call Box Modernization Plan	Phased Call Box Modernization Plan implementation	6/30/2027	Agency Staff / Consultant

Vision Zero and Traveler Information Program

Work Element Number: **1790**
Project Manager: Theresa Wright

ESTIMATED EXPENDITURE AND ANTICIPATED REVENUE: FY 2026/27

EXPENDITURES			REVENUE		
Agency	**Amount ($)**	**Change**	**Source**	**Amount ($)**	**Change**
TAMC			**TAMC**		
Personnel	182,017	66,759	SAFE	200,000	-
Contractual	17,983	(66,759)			
TOTAL	**200,000**	**-**	**TOTAL**	**200,000**	**-**
				% Federal	**0%**

Project Description

Previously the "Go831" Smart Commute Program, the TAMC Vision Zero and Traveler Information Program will identify and develop transportation solutions that decrease fatalities and injuries for all travel modes through a Vision Zero strategy. This includes traveler information programs such as notices for construction related closures and other activities that educate and improve mobility and safety for Monterey County travelers.

Previous and Ongoing Work

Efforts in FY22/23 included continued outreach to major employers, and utilizing the RideAmigos platform and mobile app to assist with multimodal trip-matching, trip tracking, data reporting and incentive programs. In FY23/24, the focus of this work element is shifting to incorporate a Vision Zero strategy to decrease injuries and fatalities for all travel modes in Monterey County. In FY 25/26 efforts have focused on transitioning the school ridesharing program from Rideamigos to Go Kid, coordinating bike distribution logistics to schools, and preparing safety briefings and outreach materials for the Board and community. In FY26/27, Agency staff will continue efforts on this work element as noted below.

Steps and Products

Task	*Description*	*Deliverable*	*Date*	*Party*
1	Maintain and expand existing Traveler Information Program web content.	TAMC's Traveler Information website	6/30/2027	Agency Staff
2	Major Employer program education, outreach and support	Provide to major employers: trainings, employer surveys and analysis, TDM recommendations and support tools.	6/30/2027	Agency Staff / Consultant
3	Identify and develop transportation solutions that decrease fatalities and injuries for all travel modes through a Vision Zero strategy.	Vision Zero Program	6/30/2027	Agency Staff
4	Countywide Commuter Challenge	Marketing collateral, public recognition of employers and employees competing in the challenge, media stories, awards	11/30/2026	Agency Staff / Consultant
5	Travel Demand Management Stakeholder Meetings	Meet with regional Travel Demand Management Stakeholders and coordinate activities and programming	6/30/2027	Agency Staff
6	Countywide Bike Month Challenge	Marketing collateral, public recognition of employers and employees competing in the challenge, media stories, awards	5/31/2027	Agency Staff / Consultant

Monterey County Regional Vision Zero Plan

Work Element Number: **1791**
Project Manager: Mike Zeller

ESTIMATED EXPENDITURE AND ANTICIPATED REVENUE: FY 2026/27

EXPENDITURES			REVENUE		
Agency	**Amount ($)**	**Change**	**Source**	**Amount ($)**	**Change**
TAMC			**TAMC**		
Personnel	109,838	(37,792)	Safe Streets 4 All	409,838	109,838
Contractual	360,000	136,539	Measure X	60,000	(11,091)
			SAFE	-	-
			Local	-	-
TOTAL	**469,838**	**98,747**	**TOTAL**	**469,838**	**98,747**
				% Federal	**87%**

Project Description

Develop individual Vision Zero Action Plans to be approved by each participating jurisdiction and a regional action plan to be approved by TAMC.

Previous and Ongoing Work

The Agency received a federal Safe Streets for All grant in FY 23/24. In FY 24/25, a consultant was selected to assist with development of the plan, and the project was initiated. In FY25/26, the team has made progress on the Vision Zero Plan, including submitting quarterly reports, conducting outreach and social media campaigns, developing regional strategies and the High Injury Network, finalizing the draft plan, and coordinating with partner jurisdictions to advance the Regional Vision Zero Action Plan toward completion. In FY26/27, Agency staff will continue efforts on this work element as noted below.

Steps and Products

Task	*Description*	*Deliverable*	*Date*	*Party*
4	Develop and Approve Action Plans for Partner Agencies	Draft Action Plan for each partner; Approved Action Plans	6/30/2027	Agency Staff / Consultant
5	Monterey County Regional Vision Zero Adoption	Implementation Strategies Report; Draft Plan; Final Plan	6/30/2027	Agency Staff / Consultant
6	Project Management	Invoices and progress reports.	Ongoing	Agency Staff / Consultant

Vision Zero Collision Database

Work Element Number: **1792**
Project Manager: Mike Zeller

ESTIMATED EXPENDITURE AND ANTICIPATED REVENUE: FY 2026/27

EXPENDITURES			REVENUE		
Agency	**Amount ($)**	**Change**	**Source**	**Amount ($)**	**Change**
TAMC			**TAMC**		
Personnel	46,087	(83,545)	Office of Traffic Safety	-	(250,000)
Contractual	-	(120,368)	SAFE	46,087	46,087
TOTAL	**46,087**	**(203,913)**	**TOTAL**	**46,087**	**(203,913)**
				% Federal	**0%**

Project Description

Procure and manage a collision database to support the Regional Vision Zero program.

Previous and Ongoing Work

In FY25/26, work on the Vision Zero Collision Database has focused on procuring and establishing the technical foundation and stakeholder coordination for the system. Efforts will continue to build out the system in FY26/27.

Steps and Products

Task	*Description*	*Deliverable*	*Date*	*Party*
1	Prepare Annual Report	Vision Zero Annual Report	6/30/2027	Agency Staff

Access Fund Administration

Work Element Number: **1795**
Project Manager: Alissa Guther

ESTIMATED EXPENDITURE AND ANTICIPATED REVENUE: FY 2026/27

EXPENDITURES			REVENUE		
Agency	**Amount ($)**	**Change**	**Source**	**Amount ($)**	**Change**
TAMC			**TAMC**		
Personnel	14,869	2,544	CPUC	100,369	91,369
Contractual	85,500	85,500	Local	-	(3,325)
TOTAL	**100,369**	**88,044**	**TOTAL**	**100,369**	**88,044**
				% Federal	**0%**

Project Description

Pursuant to Senate Bill 1376, the California Public Utilities Commission was mandated to create a program in order to increase accessibility for persons with disabilities, including wheelchair users, as part of its regulation of Transportation Network Companies. The California Public Utilities Commission made Decision 19-06-033 which requires Transportation Network Companies to collect a ten cent ($0.10) fee on every trip taken in California beginning the third quarter in 2019. The fee is required to support the expansion of on-demand transportation for non-folding wheelchair users who require a wheelchair accessible vehicle (WAV). The fee is collected by the Public Utilities Commission at the county-by-county level, and will be distributed through County's Access Fund Administrator. If there is no Access Fund Administrator for the County, then the California Public Utilities Commission will administer the program for the County's access funds.

Regional Transportation Planning Agencies are one of three types of eligible entities that may serve as the Access Fund Administrator. Other eligible entities include Metropolitan Planning Organizations and County Transportation Commissions (if they are not the MPO or RTPA). In Monterey County, the Transportation Agency and the Association of Monterey Bay Area Governments agreed that the Transportation Agency should take on the role as the Access Fund Administrator due to the Agency's role in administering funding programs in Monterey County.

Previous and Ongoing Work

The Transportation Agency administered the first cycle of Access Fund moneys beginning in 2022. Administering the program required the Transportation Agency to establish overall requirements for potential fund recipients, formalize reporting requirements pursuant to the Public Utilities Commissions needs, and distribute the funds to support wheelchair accessible vehicles to eligible access providers. In February 2023, another call for projects was released allowing for new Access Providers to apply for funding, and additional funds for fiscal year 23/24 were announced at that time. In FY24/25, the Agency awarded a provider contract that runs through 6/30/2027. In FY25/26, efforts focused primarily on financial administration and accounting processes. The agency will continue to manage the program in FY 26/27.

Up to 15% of the County's portion of the Access Fund money can be used by the Access Fund Administrator to cover program administration costs.

Steps and Products

Task	*Description*	*Deliverable*	*Date*	*Party*
1	Manage Access Fund Administration program pursuant to the Public Utilities Commission Guidelines	Regional Access Fund program guidelines	Ongoing	Agency Staff
4	Distribute Access Fund money to selected recipients, who are eligible access providers	Log of received applications and distribution of funds	6/30/2027	Agency Staff
5	Administer reporting requirements (potentially including quarterly reporting from Access Fund recipients, and/or reporting directly to Public Utilities Commission)	Log of reporting on the Access Fund money	6/30/2027	Agency Staff
6	Coordinate with Public Utilities Commission on on-going development and refinement of the Access Fund Administrator requirements and overall program development	Meeting minutes from Working Groups	6/30/2027	Agency Staff

Data Collection, Uniformity, and Access

Work Element Number: **2310**
Project Manager: Laurie Williamson

ESTIMATED EXPENDITURE AND ANTICIPATED REVENUE: FY 2026/27

EXPENDITURES			REVENUE		
Agency	**Amount ($)**	**Change**	**Source**	**Amount ($)**	**Change**
TAMC			**TAMC**		
Personnel	46,523	34,531	RSTP Exchange	46,523	(3,477)
Contractual	-	(38,008)			
TOTAL	**46,523**	**(3,477)**	**TOTAL**	**46,523**	**(3,477)**
				% Federal	**0%**

Project Description

Activities under this work element include the collection of regional employment, transportation, economic, population, housing, water quality, land use, traffic counts, and other data for use in preparation of the Metropolitan Transportation Plan and Metropolitan Transportation Improvement Program along with other related regional planning efforts.

Previous and Ongoing Work

The Transportation Agency conducts regular level of service monitoring and traffic counts needed to support the AMBAG model and long range planning efforts. The agency will also continue to collect traffic data on regional facilities for use in the Regional Transportation Plan and Regional Travel Demand Model. Since 2021, counts have been collected on the regular schedule. The Agency conducted a competitive solicitation in FY22/23 to select a traffic counts consultant, and that contract expired in FY25/26. In FY26/27, the Agency will continue work as outlined below.

Steps and Products

Task	*Description*	*Deliverable*	*Date*	*Party*
1	Work with Association of Monterey Bay Area Governments, local jurisdictions, and nearby regional transportation agencies to evaluate regional data collection in order to meet current data needs.	Evaluation summary of regional data collection	6/30/2027	Agency Staff / Consultant
2	Provide available data to local, state and federal agencies, land use development proponents and members of the public as needed.	Emails to interested parties upon request	Ongoing	Agency Staff
3	Collect data and prepare mapping to implement the Agency's racial equity policy.	Maps of disadvantaged communities	6/30/2027	Agency Staff

Environmental Document Review

Work Element Number: **4110**
Project Manager: Aaron Hernandez

ESTIMATED EXPENDITURE AND ANTICIPATED REVENUE: FY 2026/27

EXPENDITURES			REVENUE		
Agency	**Amount ($)**	**Change**	**Source**	**Amount ($)**	**Change**
TAMC			**TAMC**		
Personnel	39,447	25,783	State RPA	12,230	(1,434)
Contractual	-	-	Local	27,217	27,217
TOTAL	**39,447**	**25,783**	**TOTAL**	**39,447**	**25,783**
				% Federal	**0%**

Project Description

The purpose of this work element is to review land use and transportation elements of environmental documents produced by local agencies and development projects for consistency with regional and statewide transportation plans and policies. This work element is directly related to the performance of the Regional Transportation Plan.

Previous and Ongoing Work

The Agency Board adopted guidelines for environmental document review including land use development principles, and Complete Streets Guidebook, to encourage cities and Monterey County to make a more cost-effective use of the transportation system through compact growth patterns, bicycle and pedestrian-friendly design and transit-oriented developments; with the ultimate goal of reducing vehicle miles traveled and the resulting greenhouse gases. TAMC coordinates with California Department of Transportation to review and analyze traffic impacts of proposed development on the state highway system. Through the environmental document review program, TAMC works to recommend safety enhancements to proposed transportation mitigation measures. TAMC also meets and coordinates with local jurisdictions on land use / general plan updates to ensure consistency with regional and statewide plans and policies.

Steps and Products

Task	*Description*	*Deliverable*	*Date*	*Party*
1	Work with appropriate agencies and developers by commenting on land use, transportation, and greenhouse gas emissions sections of general plan updates, bicycle plans, major development plans, transit plans and environmental review documents prepared by local agencies and other entities as it relates to the goals, policies, and objectives contained in the current Regional Transportation Plan.	In-house environmental document review log (updated with each document review)	Ongoing	Agency Staff
2	Evaluate the impact of proposed developments on the regional transportation system and encourage support for alternatives to the single occupancy vehicles and better coordination between land uses and transportation needs by participating with regional, local and state agencies, the general public and the private sector in planning efforts to identify and plan policies, strategies, programs and actions that maximize and implement the regional transportation infrastructure with the overall goal of reducing vehicle miles traveled and the resulting greenhouse gas emissions to support the performance measures in the Regional Transportation Plan.	In-house environmental document review log (updated with each document review)	Ongoing	Agency Staff
3	Participate and provide comments at public hearings, scoping meetings, project review meeting, city council meetings and Local Agency Formation Commission hearings pertaining to new developments' impacts on the regional transportation system as it relates to the goals, policies, and objectives of the current Regional Transportation Plan.	In-house environmental document review log (updated with each document review)	Ongoing	Agency Staff

4	Share information with planning staffs of jurisdictions, public transit operators, universities and colleges, on the coordination of land use and transportation issues and projects.	Log of submitted letters	Ongoing	Agency Staff
5	Provide support to jurisdictions to integrate Complete Street Guidebook principles into local policies and project mitigations (Regional Transportation Plan goal).	Log of submitted letters (updated with each correspondence sent by TAMC staff)	Ongoing	Agency Staff
6	Provide regional support for implementation of Senate Bill 743 mitigation measures to reduce regional vehicle miles traveled (Regional Transportation Plan goal).	Log of submitted letters (updated with each correspondence sent by TAMC staff)	Ongoing	Agency Staff
7	Participate with regional, local and state agencies, the general public and the private sector in planning efforts to identify and plan policies, strategies, programs and actions that maximize regional transportation connections and implement the regional transportation infrastructure by incorporating transit and intermodal facilities, bicycle transportation facilities and pedestrian walkways in plans and programs where appropriate (Regional Transportation Plan goal).	Comment letters on draft plans and environmental documents where a major impact on the regional transportation system is present	Ongoing	Agency Staff
8	Review environmental documents to identify and analyze issues relating to integration of transportation and community goals and objectives in land use, housing, economic development, social welfare and environmental preservation.	Comment letters on draft plans and environmental documents	Ongoing	Agency Staff

9	Utilize TAMC's land use development principles in the evaluation of proposed developments to assist in community-based development of innovative transportation and land use alternatives to improve community livability, long-term economic stability and sustainable development (Regional Transportation Plan goal).	In-house environmental document review log (updated with each document review)	Ongoing	Agency Staff
10	Participate in trainings to stay up to speed with changes to environmental laws and policies, including the California Environmental Quality Act.	Memorandums on completed environmental trainings (when applicable)	Ongoing	Agency Staff
11	Provide end-of-year report to the Agency's Board on the environmental review program for the calendar year	Annual Board Report on Environmental Document Review program	1/28/2027	Agency Staff

Bicycle and Pedestrian Planning, Education, and Improvements

Work Element Number: **6140**
Project Manager: Janneke Strause

ESTIMATED EXPENDITURE AND ANTICIPATED REVENUE: FY 2026/27

EXPENDITURES			REVENUE		
Agency	**Amount ($)**	**Change**	**Source**	**Amount ($)**	**Change**
TAMC			**TAMC**		
Personnel	79,022	(11,224)	State RPA	31,795	(11,224)
Contractual	-	-	State RPA Carry-Over	-	(43,299)
			Local	47,227	43,299
TOTAL	**79,022**	**(11,224)**	**TOTAL**	**79,022**	**(11,224)**
				% Federal	**0%**

Project Description

This work element promotes coordination among agencies in the county regarding state and local plans for bicycle and pedestrian travel, and integrates plans for bicycle and pedestrian improvements with roadway and transit studies consistent with the adopted Regional Transportation Plan and Active Transportation Plan for Monterey County. This coordination includes Caltrans as a stakeholder when proposing improvements to the State Highway System. Complete Streets policies developed for the Monterey Bay region are coordinated with other efforts undertaken in Work Element 6140 and will be used to assist cities and the County to incorporate Complete Streets policies into their general plan circulation element updates as required by Assembly Bill 1358. Activities provided include coordination and technical assistance to support inclusion and development of vehicle miles traveled reducing projects and programs in support the goals and objectives of regional and statewide policies. The Bicycle and Pedestrian Facilities Advisory Committee provides public engagement to identify system deficiencies and potential projects for inclusion in future plans. Project implementation tasks ineligible for Rural Planning Assistance funding are not included in this work element. Work Elements 6500 and 6550 focus on project implementation utilizing non-planning funds.

Previous and Ongoing Work

The Transportation Agency administers several programs to promote bicycle and pedestrian travel. The Agency's Bicycle and Pedestrian Facilities Advisory Committee provides input on bicycle and pedestrian capital projects and funding programs in the county. The Agency also coordinates with member jurisdictions to fund and develop projects included in the 2018 Active Transportation Plan, an update of the 2011 Bicycle and Pedestrian Facilities Master Plan. The Agency also reviews and comments on local land use and transportation projects to ensure that needs for safe bicycle and pedestrian travel are considered, and help ensure that local projects reflect and support implementation of the 2018 Active Transportation Plan. In 2021, the Agency coordinated with Caltrans District 5 on implementation of the priority projects in the District's Active Transportation Plan in order to enhance the bicycle and pedestrian system on the State Highway System in Monterey County. For FY 25/26, Since July 1, 2025, the Bike/Ped Planning team completed community engagement and committee activities including nominating a new Bicycle and Pedestrian Committee member, planning future BPC meeting agenda items, presenting bike and pedestrian initiatives, coordinating with the City of Soledad on active transportation projects, distributing bikes to schools, and conducting community outreach at local ciclovias and events. In FY26/27, Agency staff will continue efforts on this work element as noted below.

Steps and Products

Task	*Description*	*Deliverable*	*Date*	*Party*
1	Integration of bicycle and pedestrian elements into corridor studies and project planning	Provide input and assistance to local, regional and state agencies on how to integrate bicycle and pedestrian features into roadway and land development projects promoting efficient regional system management.	Ongoing	Agency Staff
2	Staff support for the Bicycle and Pedestrian Facilities Advisory Committee	Completed Agenda Reports and Committee meeting minutes for monthly meetings excluding the months of July and December.	6/30/2027	Agency Staff
3	Regional support to address bicycle facility needs submitted through TAMC's Bicycle Facility Service Request Form	Response to submitted requests	Ongoing	Agency Staff
4	Participate in city-led Bicycle and Pedestrian Planning efforts within the County	Engage in planning efforts to support integration of regional transportation goals and objectives to reduce vehicle miles traveled, and grow the County's bicycle and pedestrian network	Ongoing	Agency Staff

2026 Active Transportation Plan and Level of Traffic Stress Analysis

Work Element Number: **6145**
Project Manager: Janneke Strause

ESTIMATED EXPENDITURE AND ANTICIPATED REVENUE: FY 2026/27

EXPENDITURES			REVENUE		
Agency	**Amount ($)**	**Change**	**Source**	**Amount ($)**	**Change**
TAMC			**TAMC**		
Personnel	120,751	81,001	Local	39,939	(1,749)
Contractual	763,039	4,289	State RPA	116,512	35,700
			SB 1 Sustainable Communities	663,512	(12,488)
			RSTP Exchange	63,827	63,827
TOTAL	**883,790**	**85,290**	**TOTAL**	**883,790**	**85,290**
				% Federal	**0%**

Project Description

This project will conduct a county-wide assessment of the bicycle and pedestrian level of traffic stress on roadways in the 12 cities and unincorporated areas of Monterey County to help Cities and the County build streets that are safe and comfortable for people to bike, walk, and access transit. Bicycle and pedestrian level of traffic stress is a data-driven approach to identify how comfortable a roadway feels to a person biking and walking based on factors such as vehicle speed, vehicle volume, parked cars, existing bicycling facilities, and land use patterns. Whether or not people walk or bike for transportation is heavily influenced by the stresses they encounter on their trip. According to the National Association of City Transportation Officials (NACTO) Urban Bikeway Design Guide, “these stressors impact their physical safety and perceived comfort level.” One study showed “Increasing the percentage of low-stress road segments (LTS 2) can be an effective treatment to promoting the share of bicycle commuters.” (Commuting patterns and bicycle level of traffic stress (LTS): Insights from spatially aggregated data in Franklin County, Ohio - ScienceDirect). The final plan document will support public agencies in applying for grant funding to construct a network comfortable for active transportation users of all ages and abilities. Community engagement throughout the planning process and implementation will be conducted in English and Spanish.

Overall Project Objectives

• Inventory current bicycling and walking facilities in the twelve cities and unincorporated areas of Monterey County.
• Conduct a collaborative, extensive, and accessible public participation process to engage diverse stakeholders and the community.
• Conduct a bicycle and pedestrian level of traffic stress analysis.
• Develop a low-stress bicycling and walking interactive and print map.
• Produce a list of project recommendations that reduce the level of traffic stress on City and County roadways.
• Identify funding sources for project recommendations and develop concept layouts and conduct outreach to position projects for grant proposals.
• Promote and encourage biking, walking, and transit ridership by planning a high-comfort network of active transportation infrastructure serving transportation disadvantaged populations.
• Decrease Greenhouse Gas emissions by advancing mode shift to zero emission travel options such as walking and bicycling.
• Increase accessibility for all potential active transportation users including children, seniors, women, people with disabilities, people of color, and low-income residents.

Previous and Ongoing Work

The Monterey County Bike Map was last updated in 2016 as part of the Regional Pedestrian and Bicyclist Wayfinding Program for Monterey County. The 2022 Bike Map Update added projects completed since 2016, identifed preferred routes, and improved the map's usability.

In FY25/26, the Agency developed a strategy and explore grant opportunities to update the 2018 Monterey County Active Transportation Plan. As part of this process, the Agency was awarded a Senate Bill 1 Sustainable Communities Planning Grant from Caltrans on July 1, 2025. The Agency conducted a competitive solicitation to select a consultant and initiated the update to the Active Transporation Plan as noted below. Work on the grant deliverables must be completed by June 30, 2028.

Steps and Products				
Task	***Description***	***Deliverable***	***Date***	***Pary***
01	Project Administration	Kick-off meeting with Caltrans - Meeting Notes, Quarterly Invoices and Reports – invoices and back-up documentation and quarterly progress reports.	Nov 2025 - Jun 2028	Agency Staff
1	Existing Conditions	Results of collected data and planning documents, survey results, and summary of public comments.	Nov 2025 - Sep 2026	Agency Staff / Consultant
2	Level of Traffic Stress Analysis	Technical documentation, summary of analysis, geodatabase file containing a complete shapefile of the result of the LTS analysis, list of project recommendations that reduce level of traffic stress, and link to interactive online map.	Jul 2026 - May 2027	Agency Staff / Consultant
3	Community Engagement	PowerPoint Presentations, flyers, website announcements, sign-in sheets, community surveys, engagement strategy summary, and conceptual drawings.	Nov 2025 - Jun 2028	Agency Staff / Consultant
4	Draft and Final Plan	Draft Plan, Public Review – list of comments, Final Plan that includes a summary of next steps towards implementation, credits FHWA, FTA, and/or Caltrans on the cover or title page, submitted to Caltrans in an ADA accessible electronic copy. Rating mechanism memo, phased implementation strategy summary, jurisdictional maps and lists of recommended improvements, updated TAMC development guidelines, fact sheets for high priority projects, and conceptual design plans.	Jan 2027 - Feb 2028	Agency Staff / Consultant
5	Board Review / Approval	Board Agenda, presentation materials, meeting minutes with board acceptance/approval.	Jan 2028 - Jun 2028	Agency Staff / Consultant

Active Transportation Education Campaign

Work Element Number: **6148**
Project Manager: Alissa Guther

ESTIMATED EXPENDITURE AND ANTICIPATED REVENUE: FY 2026/27

EXPENDITURES			REVENUE		
Agency	**Amount ($)**	**Change**	**Source**	**Amount ($)**	**Change**
TAMC			**TAMC**		
Personnel	19,501	6,690	Local	47,001	6,690
Contractual	27,500	-			
TOTAL	**47,001**	**6,690**	**TOTAL**	**47,001**	**6,690**
				% Federal	**0%**

Project Description

The goal of Active Transportation Education Campaign is to promote bicycling and walking as a healthy transportation alternative that reduces traffic and air pollution. Through a schedule of activities such as bike rodeos and clinics, community rides, Bike Month Challenge, Bike to Work Day and Bike to School Day, and community events such as Ciclovia Salinas, the general public is introduced to bicycling resource available in the community and encouraged to try cycling. Events are promoted on the Agency website and social media, the Bicycling Monterey website and published in local newspapers.

Previous and Ongoing Work

In FY 25/26, the Agency attended community outreach events and created educational videos, including multiple school and Ciclovia events and the creation, editing, translation, and review of project videos and related materials. 2026 will be the 32nd annual iteration of Bike Month.

Steps and Products

Task	*Description*	*Deliverable*	*Date*	*Party*
1	Bike Month Campaign	Bike Month	5/30/2027	Agency Staff
2	Year-round educational activities	Participation in community events around the County	6/30/2027	Agency Staff / Consultant

Regional Transportation Plan

Work Element Number: **6220**
Project Manager: Michael Zeller

ESTIMATED EXPENDITURE AND ANTICIPATED REVENUE: FY 2026/27

EXPENDITURES			REVENUE		
Agency	**Amount ($)**	**Change**	**Source**	**Amount ($)**	**Change**
TAMC			**TAMC**		
Personnel	24,116	(88,630)	State RPA	-	(60,775)
Contractual	-	(37,500)	PPM	24,116	(65,355)
TOTAL	**24,116**	**(126,130)**	**TOTAL**	**24,116**	**(126,130)**
				% Federal	**0%**

Project Description

The Regional Transportation Plan (RTP) for Monterey County is a long range (20+ year) plan, updated every four years, that forms the basis for the Metropolitan Transportation Plan (MTP) prepared by Association of Monterey Bay Area Governments for the Monterey Bay Area pursuant to Federal Highway Administration and Caltrans transportation planning requirements. As the Metropolitan Planning Organization for the Monterey Bay Area, which includes Monterey, San Benito and Santa Cruz counties, the Association of Monterey Bay Area Governments incorporates the financial assumptions and project lists included in the Regional Transportation Plans prepared for Monterey, Santa Cruz and San Benito Counties into the Metropolitan Transportation Plan. The Agency coordinates its update with Association of Monterey Bay Area Governments, the other Monterey Bay regional transportation planning agencies, and partner agencies including California Department of Transportation, Monterey-Salinas Transit, the Monterey Bay Unified Air Pollution Control District and the Monterey Regional Airport District to ensure consistency between plans. Pursuant to state and federal guidelines, the Regional Transportation Plan includes a countywide multi-modal needs assessment, transportation policy element, long-range funding forecast, funding-constrained countywide transportation project list, and a program-level environmental review document assessing the probable environmental impacts associated with implementation of the plan. The Agency seeks public participation to develop the Regional Transportation Plan for each of the project steps identified in the Overall Work Program, and undertakes public outreach for the project according to adopted Monterey Bay Area Public Participation Plan.

Previous and Ongoing Work

Regional (countywide) Transportation Plans have been prepared by the Agency since 1975. These plans and plan elements are to be in place at the time the biennial State Transportation Improvement Program candidate projects are transmitted to the California Transportation Commission via each area's Regional Transportation Improvement Program. Association for Monterey Bay Area Governments has prepared a Metropolitan Transportation Plan for the Santa Cruz, San Benito and Monterey County region since 1991. Since 2002, the regional agencies and Association for Monterey Bay Area Governments have coordinated to prepare a single environmental document and financial estimates for the region's transportation plans.

The Agency completed the 2026 Regional Transportation Plan in June 2026. This work supports the Association for Monterey Bay Area Governments priorities for planning and forecasts and sustainable development strategies for the Metropolitan Transportation Plan, as well as collaborative planning and implementation with regional agencies.

Steps and Products

Task	*Description*	*Deliverable*	*Date*	*Party*
1	Coordinate with local jurisdictions on master plan and general plan updates to ensure consistency with the Regional Transportation Plan	Comment letters on draft plans	Ongoing	Agency Staff

Regional Development Impact Fee

Work Element Number: **6262**
Project Manager: Aaron Hernandez

ESTIMATED EXPENDITURE AND ANTICIPATED REVENUE: FY 2026/27

EXPENDITURES			REVENUE		
Agency	**Amount ($)**	**Change**	**Source**	**Amount ($)**	**Change**
TAMC			**TAMC**		
Personnel	72,108	(3,209)	RDIF	120,000	-
Contractual	100,000	-	Local	52,108	(3,209)
TOTAL	**172,108**	**(3,209)**	**TOTAL**	**172,108**	**(3,209)**
				% Federal	**0%**

Project Description

Administer the regional development impact fee program.

Previous and Ongoing Work

In 2018, Agency staff completed the five-year update to the Regional Development Impact Fee Program Nexus Study and worked with the local jurisdictions to revise their ordinances to incorporate the updated fee schedule. The 2018 Regional Development Impact Fee Nexus Study included a new benefit zone for the Fort Ord Reuse Authority (FORA) area to prepare for the planned sunsetting of FORA on June 30, 2020 and the assumption by the Agency of impact fee collection for regional transportation in that area. Agency staff continues to meet and coordinate with local jurisdictions and developers to ensure consistency and accuracy in the application of the regional fees. Based on Assembly Bill 602, the next update to the Nexus Study began in FY24/25 with the release of a Request for Proposals and consultant selection, work continued in FY25/26, and the update will be finalized in FY 26/27.

Steps and Products

Task	*Description*	*Deliverable*	*Date*	*Party*
1	Administer the Regional Development Impact Fee Joint Powers Agency.	Memorandums to the Board	Ongoing	Agency Staff
2	Maintain the necessary accounts and accounting procedures to implement the Regional Development Impact Fee program.	Fee program Audit	6/30/2027	Agency Staff
3	Maintain an annual fee schedule and a fee implementation manual for local planning departments.	Fee Schedule and Procedures Manual	5/31/2027	Agency Staff
4	Update the Strategic Expenditure Plan in consultation with California Department of Transportation and member jurisdictions.	Strategic Expenditure Plan	5/31/2027	Agency Staff
5	Complete update to the Nexus Study for the Regional Development Impact Fee program	2026 Regional Development Impact Fee - Nexus Study	8/30/2026	Agency Staff / Consultant

Transportation Improvement Programs

Work Element Number: **6410**
Project Manager: Janneke Strause

ESTIMATED EXPENDITURE AND ANTICIPATED REVENUE: FY 2026/27

EXPENDITURES			REVENUE		
Agency	**Amount ($)**	**Change**	**Source**	**Amount ($)**	**Change**
TAMC			**TAMC**		
Personnel	84,433	16,293	State RPA	23,438	(33,787)
Contractual	-	-	PPM	60,995	50,080
TOTAL	**84,433**	**16,293**	**TOTAL**	**84,433**	**16,293**
				% Federal	**0%**

Project Description

Develop, adopt, and maintain programming documents required to receive federal and state transportation funds. Documents include the Regional Transportation Improvement Program for Monterey County, and content for the Metropolitan Transportation Improvement Program.

Previous and Ongoing Work

The Transportation Agency must prepare, adopt, and submit a countywide Regional Transportation Improvement Program to the California Transportation Commission by December 15 of every odd-numbered year. The California Transportation Commission selects projects from this regional program and from the California Department of Transportation proposed Interregional Transportation Improvement Program and adopts this program of projects generally in March of every even year as the State Transportation Improvement Program. TAMC adopted its current Regional Transportation Improvement Program in December 2025. Recent Regional Transportation Improvement Programming has focused on funding high priority major projects, including the Highway 68 Safety and Traffic Flow, the US 101 Safety Improvements South of Salinas, and the Highway 156 Improvement project, and receiving programming allocations from the California Transportation Commission. Future efforts will seek to maintain funding and to program any new monies to other high priority highway and transit projects. Regular contact is maintained with local jurisdictions to incorporate projects into programming documents.

Steps and Products

Task	*Description*	*Deliverable*	*Date*	*Party*
1	Create or revise Project Programming Request (PPR) forms for potential new State Transportation Improvement Program funding	Project Programming Request forms for State Transportation Improvement Program projects, as funding and project schedule updates require	Ongoing	Agency Staff
2	Track projects in the State Transportation Improvement Program and assist project sponsors in processing amendments.	Project Tracking Log, as funding and project schedule updates require	Ongoing	Agency Staff
3	Provide Association of Monterey Bay Area Governments programming information for new and updated projects for inclusion in the Metropolitan Transportation Improvement Program	Up to date programming information, as funding and project schedule updates require	Ongoing	Agency Staff
4	Consultation and coordination between California Department of Transportation, other Regional Transportation Planning Agencies, and local agencies for project programming	Information to Association of Monterey Bay Area Governments, state and federal agencies, as funding and project schedule updates require	Ongoing	Agency Staff
5	Participation in Regional Transportation Planning Agencies Group, California-Federal Programming Group, California Transportation Commission, and California Council of Governments and other programming related meetings	Accurate and up-to-date information on State and federal programming requirements, determined by meeting schedules	Ongoing	Agency Staff
6	Coordinate Transportation Improvement Program amendments with Association of Monterey Bay Area Governments for the Federal Transportation Improvement Program and with Caltrans and the California Transportation Commission for the State Transportation Improvement Program	Metropolitan Transportation Improvement Program/State Transportation Improvement Program Amendments, as funding and project schedule updates require	Ongoing	Agency Staff

Senate Bill 125 Transit Funding

Work Element Number: **6415**
Project Manager: Alissa Guther

ESTIMATED EXPENDITURE AND ANTICIPATED REVENUE: FY 2026/27

EXPENDITURES			REVENUE		
Agency	**Amount ($)**	**Change**	**Source**	**Amount ($)**	**Change**
TAMC			**TAMC**		
Personnel	32,272	(8,299)	SB 125	32,272	(8,299)
Contractual	-	-			
TOTAL	**32,272**	**(8,299)**	**TOTAL**	**32,272**	**(8,299)**
				% Federal	**0%**

Project Description

On July 10, 2023, the Governor signed Senate Bill (SB) 125 into law, which included new formula funding through the Transit and Intercity Rail Capital Program (TIRCP) and created a new Zero Emission Transit Capital Program (ZETCP). TAMC is slated to receive $44.5 million over two years in TIRCP formula funds and $8 million over four years for the ZETCP. Administrative expenses are allowed, up to a limit of 1% of the total funding allocation, which is covered by this work element.

Previous and Ongoing Work

TAMC compiled and submitted the required transit operator data and project funding lists to CalSTA. Future efforts will seek to maintain funding and to program any new monies to other high priority rail and transit projects. Regular contact is maintained with Monterey-Salinas Transit to incorporate projects into programming documents.

Steps and Products

Task	*Description*	*Deliverable*	*Date*	*Party*
1	Track projects in the Transit and Intercity Rail Capital Program and assist project sponsors in processing amendments.	Project Tracking Log, as funding and project schedule updates require	Ongoing	Agency Staff
2	Provide CalSTA programming information for new and updated projects for inclusion in the Program	Up to date programming information, as funding and project schedule updates require	Ongoing	Agency Staff
3	Consultation and coordination between CalSTA and Monterey-Salinas Transit for project programming	Information to Association of Monterey Bay Area Governments, state and federal agencies, as funding and project schedule updates require	Ongoing	Agency Staff

Project Development and Grant Implementation

Work Element Number: **6500**
Project Manager: Michael Zeller

ESTIMATED EXPENDITURE AND ANTICIPATED REVENUE: FY 2026/27

EXPENDITURES			REVENUE		
Agency	**Amount ($)**	**Change**	**Source**	**Amount ($)**	**Change**
TAMC			**TAMC**		
Personnel	104,028	50,640	PPM	104,028	50,640
Contractual	-	-			
TOTAL	**104,028**	**50,640**	**TOTAL**	**104,028**	**50,640**
				% Federal	**0**

Project Description

Work with state and local agencies to coordinate on-time and on-budget delivery of transportation projects in Monterey County. Administer federal aid funding programs whose projects are included in the regional plan, including the Regional Surface Transportation Program. Assist implementing agencies in meeting federal and state funding program requirements to secure funds for needed transportation projects from other funding programs. Diversify funding sources for transportation projects to ensure that Monterey County receives its fair share of State and Federal funds.

Previous and Ongoing Work

The Agency adopted the last Regional Transportation Improvement Program in December 2025. Regional Transportation Improvement Programming has focused on fully funding high priority major projects and receiving allocations from the California Transportation Commission. The Agency has also worked diligently to secure state funds for the projects. Future efforts will investigate potential new funding sources, seek to maintain funding and to program any new monies to other high priority highway and transit projects. The Agency has worked with local agencies on the Regional Surface Transportation Program grant program implementation. Regular contact is maintained with local jurisdictions to support the development and implementation of local and regional projects. The Transportation Agency announces the California Department of Transportation Call for Projects for the Federal Transit Administration Section 5310 program, receives project applications, scores applications and forwards a regional Section 5310 priority list to the California Department of Transportation. The Transportation Agency also coordinates with Association of Monterey Bay Area Governments to review and score Federal Transit Administration Section 5316, and 5317 applications and certify that the projects seeking funding are consistent with the Coordinated Public Transit-Human Services Transportation Plan for the Monterey Bay region adopted by Association of Monterey Bay Area Governments.

Steps and Products

Task	*Description*	*Deliverable*	*Date*	*Party*
1	Caltrans - quarterly progress meetings.	Action item list	6/30/2027	Agency Staff
2	County of Monterey- quarterly status meetings.	Action item list	6/30/2027	Agency Staff
3	Local agencies - biannual project status and progress meetings.	Action item list	6/30/2027	Agency Staff
4	Submit grant applications for state or federal funding	Grant applications	Ongoing	Agency Staff
5	Assist implementing agencies in utilizing existing allocations of Regional Surface Transportation Program and Transportation Development Act 2% funds.	Local jurisdiction annual reports on project status	4/30/2027	Agency Staff
6	Assist local jurisdictions in applying for potential state or federal discretionary fund sources	Letters of support	Ongoing	Agency Staff
7	Coordinate review and scoring Federal Transit Admission grant applications.	Scoring and recommendations for FTA grants	4/30/2027	Agency Staff
8	Provide assistance to local jurisdictions to meet state and federal Disadvantage Business Enterprise requirements.	Meeting minutes	Ongoing	Agency Staff
9	Administer allocations of Regional Surface Transportation Program and Transportation Development Act 2% funds.	Local Funding Agreement Exhibit A	Ongoing	Agency Staff
10	Promote opportunities for transportation projects to support increasing broadband access to Monterey County residents and businesses.	Presentations to the Technical Advisory Committee and letters of support	Ongoing	Agency Staff

Complete Street Project Implementation

Work Element Number: **6550**
Project Manager: Janneke Strause

ESTIMATED EXPENDITURE AND ANTICIPATED REVENUE: FY 2026/27

EXPENDITURES			REVENUE		
Agency	**Amount ($)**	**Change**	**Source**	**Amount ($)**	**Change**
TAMC			**TAMC**		
Personnel	89,917	46,323	RSTP Exchange	154,000	54,000
Contractual	64,083	7,677			
TOTAL	**154,000**	**54,000**	**TOTAL**	**154,000**	**54,000**
				% Federal	**0%**

Project Description

This work element is a compilation of projects and activities related to implementing complete street type projects. Example of activities include purchasing bicycle racks and other security devices as part of the Active Transportation Education Program (6148); providing design technical assistance to support safer street projects; preparing Intersection Safety and Operational Assessment Process (ISOAP) to consider the appropriateness of roundabouts at modified or new intersections; and developing preliminary designs and demonstrations for priority bicycle and pedestrian facilities. Other related activates within this work element are to be determined based on TAMC Board direction.

Previous and Ongoing Work

TAMC has been providing bicycle racks since 2005 with the Active Transportation Education Program. The program has evolved to fund a range of equipment such as skateboard racks and bicycle repair stations that encourage active transportation. The Blue Zone program started in Salinas in 2019. Agency staff are members of various subcommittees and will continue to support the Blue Zone's expansion to cover Monterey County. Agency staff also coordinates with local jurisdictions to review project plans and provide feedback on incorporating complete streets elements into their projects.

Steps and Products				
Task	***Description***	***Deliverable***	***Date***	***Party***
1	Implement the Active Transportation Support Program	Racks and other security devices installed around the County in areas that encourage active transportation	Ongoing	Agency Staff
2	Provide design and engineering support for local complete street projects	Ad-hoc technical support	Ongoing	Agency Staff / Consultant
3	Identify partnership opportunities with Caltrans in coordination with Caltrans' SHOPP project development process and coordination with District 5 for activities related to the Caltrans Director's Transit Policy (DP40l and to support State Senate Bill 960.	Comments and various forms of communication supporting Caltrans efforts to incorporate Complete Street components in Caltrans projects.	6/30/2027	Agency Staff
4	Provide technical and logistical support for "Pop-Up" temporary demonstrations of Complete Street infrastructure improvements	Design and installation of temporary demonstration projects	Ongoing	Agency Staff / Consultant
5	Serve on Monterey County Blue Zones committees	Coordinate on safety and active transportation with the Blue Zones health and longevity program as it expands countywide	Ongoing	Agency Staff / Consultant

Hilltop Road Pilot Project

Work Element Number: **6553**
Project Manager: Doug Bilse

ESTIMATED EXPENDITURE AND ANTICIPATED REVENUE: FY 2026/27

EXPENDITURES			REVENUE		
Agency	**Amount ($)**	**Change**	**Source**	**Amount ($)**	**Change**
TAMC			**TAMC**		
Personnel	62,080	30,267	RSTP Exchange	-	(100,000)
Contractual	-	(68,187)	Local	62,080	62,080
TOTAL	**62,080**	**(37,920)**	**TOTAL**	**62,080**	**(37,920)**
				% Federal	**0%**

Project Description

In coordination with the County of Monterey and Caltrans, the Agency will explored implementing a pilot project to prevent traffic from diverting off of State Route 1 and using Hilltop Road between Salinas Road and Jensen Road in north Monterey County.

Previous and Ongoing Work

Work on this project was initiated in FY25/26 and included the procurement of a consultant to assist with development of design plans and coordination with the County. Work will continue in FY 26/27 as outlined below.

Steps and Products

Task	*Description*	*Deliverable*	*Date*	*Party*
1	Coordination meetings with Caltrans and County staff.	Meeting minutes.	6/30/2027	Agency Staff / Consultant
2	Implement pilot project.	Before / after photos; Public notices; Traffic counts.	6/30/2027	Agency Staff / Consultant
3	Final report.	Final report.	6/30/2027	Agency Staff / Consultant

Highway 1 Elkhorn Slough Climate Resiliency Project

Work Element Number: **6733**
Project Manager: Alissa Guther

ESTIMATED EXPENDITURE AND ANTICIPATED REVENUE: FY 2026/27

EXPENDITURES			REVENUE		
Agency	**Amount ($)**	**Change**	**Source**	**Amount ($)**	**Change**
TAMC			**TAMC**		
Personnel	127,928	5,881	SHA-CAP	283,305	(675)
Contractual	2,105,377	(6,556)	State Member Designated	1,950,000	-
TOTAL	**2,233,305**	**(675)**	**TOTAL**	**2,233,305**	**(675)**
				% Federal	**0%**

Project Description

The Transportation Agency for Monterey County (TAMC), working collaboratively with The Nature Conservancy (TNC) will evaluate the climate vulnerability of a key transportation corridor, Highway 1 in north Monterey County, and develop multimodal and nature-based transportation solutions to address this vulnerability. This project, the Highway 1 Elkhorn Slough Climate Resiliency Project, will focus on an eight-mile stretch of Highway 1 through the disadvantaged community of Moss Landing and the parallel rail tracks traversing the Elkhorn Slough. The corridor is vulnerable to coastal climate change impacts like sea level rise and storm surge, as evidenced in the 2021 Caltrans District 5 Adaptation Priorities report and the 2020 Central Coast Highway 1 Climate Resiliency Study, led by the Association of Monterey Bay Area Governments (AMBAG). The Highway 1 Elkhorn Slough Resiliency Project is in the planning phase. This effort will be used to prepare a Planning and Environmental Linkages (PEL) study utilizing and expanding upon existing feasibility studies that have analyzed nature-based and multimodal solutions to climate change impacts on the corridor. This will further evaluate the viability of options, support project design, and engage partners and the communities throughout the process. The Nature Conservancy will provide science support on nature-based solutions, participate in, and help convene the Advisory Committee, provide support to TAMC in public outreach and development of communication products and virtual reality, and contribute to plan development.

Overall Project Objectives:

- To ensure and increase sustainability, preservation, economic benefits, social equity, health and safety of the corridor.
- Planning and Environmental Linkages Study Objectives:
  a Agency, Stakeholder and Public Engagement
  b. Define vision, purpose and need.
  c. Existing Conditions
  d. Preliminary screening of alternatives and elimination of unreasonable alternatives
  e. Alternatives evaluation criteria tool developed in collaboration with PEL stakeholders.
  f. Reduction of duplication by elimination of alternatives from detailed analysis and Identification of Preferred alternative
  g. Implementation plan
- Integration of transportation, ecosystem and sea level rise adaptation into one design.
- Increasing corridor resiliency to storm surges and sea level rise
- Improvement of mobility across all modes, maintenance of public access to coastal resources
- Address roadway rehabilitation requirements
- Identification of mitigation opportunities
- Equitable transportation solution for all populations to secure access to services, recreation and jobs
- Planning studies, planning information and analysis, programmatic mitigation plan, prepare project for implementation.
- Initial pre-Project Approval and Environmental Review analysis objectives:
  a. Prepare project for Project Approval and Environmental Design Phase through Planning and Environmental Linkages Study

Previous and Ongoing Work

Work in the prior fiscal year included broad administrative, grant management, outreach, and technical activities ranging from coordinating funding and partner meetings to developing surveys, preparing public engagement materials, and refining technical analyses. Work in FY26/27 will align with the task outlined below. Some of the previously awarded State funding will be used for future phases of work.

Steps and Products				
Task	***Description***	***Deliverable***	***Date***	***Pary***
1. Project Administration	Schedule kick-off meeting to review scope and schedule, and prepare quarterly reports.	Coordination and Information sharing, Kick-off meeting with Caltrans - Meeting Notes, quarterly invoices and progress, Working Group(s) assembly, Project Management Plan, Meeting Agendas (draft and final)	Nov 2024 - Jun 2027	Agency Staff
5. Public Outreach	Identify, reach out to, and include the perspectives of climate-vulnerable, under resourced, and underserved communities.	Survey; Interactive mapping tool; PowerPoint presentations; Flyers; Receipts for snacks; Translation services; Sign in sheets; Project workshop agendas; Notes from each meeting; Stakeholder Outreach and Public Involvement Plan, Communication Plan	May 2025 - Nov 2026	Agency Staff / Consultant
6. Advisory Committee Meetings	Hold meetings with Clatrans, Steering Committee, and Consultants.	Agendas; Meeting notes; Lists of Attendees; Lists of action items; Recordings of meetings; Meeting agendas.	Sept 2025 - Nov 2026	Agency Staff / Consultant
7. Draft and Final Plan	Complete PEL, and Develop schedule for PA&ED.	Draft Planning and Environmental Linkages Document following organization and content recommendations identified in FHWA Environmental Review Toolkit for Planning and Environmental Linkages ; Public Review-List of comments; Planning and Environmental Linkages documents - that includes a summary of next steps towards implementation, credits FHWA, FTA, and /or Caltrans on the cover of title page, submitteed to Caltrans in an ADA accessible electronic copy; 30% Conceptual Design Plans, FHWA PEL Questionnaire	Nov 2026 - April 2027	Agency Staff / Consultant
8. Board Review / Approval	Present the final document to the Board for approval.	Board agenda staff report, presentation materials, meeting minutes with Board approval.	4/28/2027	Agency Staff

Rail Planning

Work Element Number: **6800**
Project Manager: Christina Watson

ESTIMATED EXPENDITURE AND ANTICIPATED REVENUE: FY 2026/27

EXPENDITURES			REVENUE		
Agency	**Amount ($)**	**Change**	**Source**	**Amount ($)**	**Change**
TAMC			**TAMC**		
Personnel	196,018	103,882	Local	196,018	103,882
Contractual	-	-			
TOTAL	**196,018**	**103,882**	**TOTAL**	**196,018**	**103,882**
				% Federal	**0%**

Project Description

Rail planning in California focuses on service-led planning methodology. This work element focuses on feasibility studies, prepare plans and manage implementation of passenger rail service focusing on safety, efficiency, and reliability in the Monterey Bay region as well as corridor studies for the region. Support the initiation of new passenger rail service along the Coast Rail Corridor between San Francisco/San Jose and Los Angeles/San Diego, with stops in Monterey County (Pajaro / Watsonville, Castroville, Salinas, Soledad and City of King).

Previous and Ongoing Work

The Agency's Rail Policy Committee provides policy direction and input on rail service planning activities. The Agency is a member of the Coast Rail Coordinating Council, which is advancing planning for new passenger rail service along the Union Pacific mainline on the Central Coast. TAMC staff coordinated with the California State Transportation Agency (CalSTA) and Caltrans on development of the 2024 California State Rail Plan. Consistent with the 2024 State Rail Plan planning horizons, near-term (by approximately 2028) service goals for the Monterey Bay Area include initiation of commuter-oriented rail service between San Jose and Salinas and improved integration of state rail and intercity bus services through coordinated, pulse-based schedules. Near-term project development priorities include advancing new station planning at Pajaro/Watsonville and King City and continued planning efforts to preserve the Coast Subdivision of the Union Pacific mainline through Elkhorn Slough. Mid-term (by approximately 2034) service goals include expansion to hourly rail service to Salinas, development of regional rail service on the Santa Cruz Branch Line, and initiation of coast rail service extending south from San Jose to Soledad, King City, Paso Robles, and San Luis Obispo. Long-term (through 2050) service goals include increased service frequencies on established intercity and regional rail corridors and implementation of regional rail service between Santa Cruz and Monterey using locally owned branch lines, with timed transfers to intercity rail at Pajaro/Watsonville and Castroville stations, consistent with the State Rail Plan's long-range vision.

Steps and Products				
Task	***Description***	***Deliverable***	***Date***	***Party***
1	Prepare agendas, staff reports, presentations and provide staff support for monthly Rail Policy Committee meetings, including coordiation with CalSTA on the State Rail Plan.	Meeting agendas, staff reports and minutes	Ongoing	Agency Staff
2	Attend Coast Rail Coordinating Council Meetings and assist in requesting improved service and state funding.	State and federal funding applications	Ongoing	Agency Staff

Salinas Rail Extension Project

Work Element Number: **6803**
Project Manager: Christina Watson

ESTIMATED EXPENDITURE AND ANTICIPATED REVENUE: FY 2026/27

EXPENDITURES			REVENUE		
Agency	**Amount ($)**	**Change**	**Source**	**Amount ($)**	**Change**
TAMC			**TAMC**		
Personnel	253,043	103,832	RSTP Exchange	-	(377,698)
Contractual	-	(377,698)	Local	87,681	(61,530)
			CRRSSA	165,362	165,362
TOTAL	**253,043**	**(273,866)**	**TOTAL**	**253,043**	**(273,866)**
				% Federal	**0%**

Project Description

Conduct work to initiate a new passenger rail service to Monterey County as an extension of an existing passenger rail service from its current terminus in Santa Clara County.

Previous and Ongoing Work

The Transportation Agency is responsible for all activities related to the initiation of rail service in the San Jose–Salinas corridor as an extension of existing passenger rail service, in coordination with partner agencies. In 2020, the Transportation Agency continued construction of the Salinas train station Package 1 and continued property acquisition for the Salinas layover facility Package 2. Package 1 construction was completed in December 2021. In 2020, TAMC also initiated final design work for Packages 2 and 3 with Union Pacific and Caltrain. In 2021, TAMC coordinated with Caltrans, Caltrain, and Union Pacific to secure operations agreements. In the current fiscal year, staff will continue finalizing the property acquisitions and seek funding for the Pajaro/Watsonville and Castroville stations and train sets to support the service.

Steps and Products

Task	*Description*	*Deliverable*	*Date*	*Party*
1	Manage project schedule, capital cost, operating costs, and funding plan	Schedule, Cost Estimates and Funding Plan	Ongoing	Agency Staff / Consultant
2	Administer consultant contract to provide Final Design services	Final Design Plans	Ongoing	Agency Staff / Consultant
3	Work with Caltrain and Caltrans to finalize an operating agreement	Operating agreement	Ongoing	Agency Staff / Consultant
4	Work with Union Pacific and others to secure track access rights for passenger rail service to and through Monterey County	Track access agreements	Ongoing	Agency Staff / Consultant
5	Administer consultant contract to acquire right-of-way for Package 2	Property acquisition agreements	12/31/2026	Agency Staff / Consultant
6	Continue to seek funding for Pajaro/Watsonville and Castroville stations and train sets	Funding applications	Ongoing	Agency Staff / Consultant

Monterey Branch Line ROW Leases

Work Element Number: **6804**
Project Manager: Laurie Williamson

ESTIMATED EXPENDITURE AND ANTICIPATED REVENUE: FY 2026/27

EXPENDITURES			REVENUE		
Agency	**Amount ($)**	**Change**	**Source**	**Amount ($)**	**Change**
TAMC			**TAMC**		
Personnel	109,594	2,725	Rail Leases	210,000	(106,869)
Contractual	210,000	-	Local	109,594	109,594
TOTAL	**319,594**	**2,725**	**TOTAL**	**319,594**	**2,725**
				% Federal	**0%**

Project Description

The Transportation Agency purchased the Monterey Branch Line in September 2003. The Agency is updating its right of way policies regarding leases, easements, and encroachments. The Agency regularly administers requests for easements as appropriate for utilities and transportation uses.

Previous and Ongoing Work

Conduct real property management of the Monterey Branch Line Right-of-Way. Use lease revenues to maintain these fixed assets in preparation for future transportation related uses.

Steps and Products				
Task	***Description***	***Deliverable***	***Date***	***Party***
1	Negotiate new leases, renew expired leases and collect rents from lessees	Lease agreements	Ongoing	Agency Staff
2	Maintain upkeep of properties	Maintenance logs	Ongoing	Agency Staff / Consultant
3	Administer encroachment permits, easements and other requests for uses within Agency owned properties	Right-of-way documents	Ongoing	Agency Staff

Railroad Fort Ord Property Planning

Work Element Number: **6805**
Project Manager: Laurie Williamson

ESTIMATED EXPENDITURE AND ANTICIPATED REVENUE: FY 2026/27

EXPENDITURES			REVENUE		
Agency	**Amount ($)**	**Change**	**Source**	**Amount ($)**	**Change**
TAMC			**TAMC**		
Personnel	8,476	(7,861)	Rail Leases	4,087	(12,250)
Contractual	-	-	Local	4,389	4,389
TOTAL	**8,476**	**(7,861)**	**TOTAL**	**8,476**	**(7,861)**
				% Federal	**0%**

Project Description

The Agency received the conveyance of property on former Fort Ord, south of Eighth Street and adjacent to Highway 1 in 2004 and conveyance of the balloon spur west of the highway in late 2006. The Agency has been working with Monterey-Salinas Transit, and the City of Marina on coordinating activities of the agencies on the Monterey-Salinas Transit, and City of Marina and Transportation Agency properties on former Fort Ord to develop a transit-oriented development adjacent to the planned transit station.

Previous and Ongoing Work

Conduct real property management of the Transportation Agency property on former Fort Ord. Develop the land owned by the Transportation Agency on the former Fort Ord into a transit-oriented development in conjunction with the planned SURF! busway station. Evaluate appropriate timing to release an RFP to develop the former Fort Ord property.

Steps and Products

Task	*Description*	*Deliverable*	*Date*	*Party*
1	Negotiate new leases, renew expired leases and collect rents from lessees	Lease agreements	Ongoing	Agency Staff
2	Maintain upkeep of properties	Maintenance logs	Ongoing	Agency Staff / Consultant
3	Administer encroachment permits, easements and other requests for uses within Agency owned properties	Right-of-Way documents	Ongoing	Agency Staff
4	Continue discussions with the City of Marina and key agencies to begin plans for development of property	Meeting notes	Ongoing	Agency Staff

Rail to Salinas ROW Leases

Work Element Number: **6807**
Project Manager: Christina Watson

ESTIMATED EXPENDITURE AND ANTICIPATED REVENUE: FY 2026/27

EXPENDITURES			REVENUE		
Agency	**Amount ($)**	**Change**	**Source**	**Amount ($)**	**Change**
TAMC			**TAMC**		
Personnel	4,790	(891)	Rail Leases	4,790	(891)
Contractual	-	-	Local	-	-
TOTAL	**4,790**	**(891)**	**TOTAL**	**4,790**	**(891)**
				% Federal	**0%**

Project Description

The Transportation Agency has been purchasing right-of-way in Salinas for the Monterey County Rail Extension project.

Previous and Ongoing Work

Conduct real property management of the Agency owned property in Salinas. Use lease revenues to maintain these fixed assets in preparation for future transportation related uses.

Steps and Products

Task	*Description*	*Deliverable*	*Date*	*Party*
1	Negotiate new leases, renew expired leases and collect rents from lessees	Lease agreements	Ongoing	Agency Staff
2	Maintain upkeep of properties	Mainteance logs	Ongoing	Agency Staff / Consultant

Pajaro/Watsonville Multimodal Station

Work Element Number: **6811**
Project Manager: Alissa Guther

ESTIMATED EXPENDITURE AND ANTICIPATED REVENUE: FY 2026/27

EXPENDITURES			REVENUE		
Agency	**Amount ($)**	**Change**	**Source**	**Amount ($)**	**Change**
TAMC			**TAMC**		
Personnel	194,543	93,364	TIRCP	194,543	93,364
Contractual	-	-			
TOTAL	**194,543**	**93,364**	**TOTAL**	**194,543**	**93,364**
				% Federal	**0%**

Project Description

TAMC will create state and federal environmental documents for a multimodal transit station in Pajaro, a community in northern Monterey County. The community of Pajaro is adjacent to the City of Watsonville, located in Santa Cruz County. In the future, Capital Corridor, Amtrak Coast Starlight, Monterey-Salinas Transit (MST), Santa Cruz Branch Line, and Santa Cruz Metro (METRO) could serve the station, making it a major regional transit hub and an important node in the future rail network with a demonstrated decrease in greenhouse gas emissions and vehicle miles traveled via growth in transit and rail ridership.

Previous and Ongoing Work

In FY23/24, the Agency received a Transit and Intercity Rail Capital Program grant to conduct the environmental review for the station. In FY24/25, the Agency initiated work to prepare environmental documents for the Pajaro / Watsonville Multimodal Station. In FY25/26, the project moved forward through coordinated grant administration, stakeholder engagement, and technical development ranging from managing invoices, rail infrastructure coordination, and public facing materials to conducting agency meetings, reviewing technical plans, and securing translation and funding support for the Pajaro Rail Station EIR. This work will continue in FY26/27 as outlined below.

Steps and Products

Task	*Description*	*Deliverable*	*Date*	*Party*
1	Project Initiation, Management and Coordination	Consultant selection; meeting agendas and minutes; Project schedule	Ongoing	Agency Staff / Consultant
3	Community and Stakeholder Meetings and Workshops	Outreach plan; meeting agendas and minutes; attendee lists; presentations	Ongoing	Agency Staff / Consultant
5	Administrative Draft Environmental Document	Administrative Draft document	Future	Agency Staff / Consultant
6	Public Draft Environmental Documents	Draft Public documents; presentations; Notice of Completion	Future	Agency Staff / Consultant
7	Response to Comments	Response to comments	Future	Agency Staff / Consultant
8	Final Environmental Documents	Final Environmental documents	Future	Agency Staff / Consultant

King City Multimodal Transportation Center

Work Element Number: **6822**
Project Manager: Andy Cook

ESTIMATED EXPENDITURE AND ANTICIPATED REVENUE: FY 2026/27

EXPENDITURES			REVENUE		
Agency	**Amount ($)**	**Change**	**Source**	**Amount ($)**	**Change**
TAMC			**TAMC**		
Personnel	162,480	162,480	SB125 & SRA	162,480	162,480
Contractual	-	-			
TOTAL	**162,480**	**162,480**	**TOTAL**	**162,480**	**162,480**
				% Federal	**0%**

Project Description

On behalf of the City of King City, TAMC is advancing the development of the King City Multimodal Transportation Center to re establish intercity passenger rail service and improve multimodal connectivity in South Monterey County. The project, included in the 2024 California State Rail Plan, would be served by the Amtrak Coast Starlight in the near term and a future intercity passenger rail service with four daily round trips. Phase 1 includes construction of a new passenger platform, track and roadway improvements, and limited parking, with future phases adding a second platform, expanded parking, and a full bus transfer facility. The MMTC will support rail, regional and intercity bus connections, and access for personnel traveling to Fort Hunter Liggett.

Previous and Ongoing Work

In FY 25/26, TAMC assumed responsibilty for the project from King City. Work in FY 26/27 will continue as outlined below.

Steps and Products

Task	*Description*	*Deliverable*	*Date*	*Party*
1	Manage project schedule, capital cost, operating costs, and funding plan	Schedule, Cost Estimates and Funding Plan	Ongoing	Agency Staff / Consultant
2	Administer consultant contract to provide environmental and preliminary engineering	Final EIR	Ongoing	Agency Staff / Consultant

Measure X Projects and Programs

Work Element Number: **7000 series**
Project Manager: Michael Zeller

ESTIMATED EXPENDITURE AND ANTICIPATED REVENUE: FY 2026/27

EXPENDITURES			REVENUE		
Agency	**Amount ($)**	**Change**	**Source**	**Amount ($)**	**Change**
TAMC			**TAMC**		
Personnel	1,582,208	230,645	Measure X	2,036,915	236,915
Contractual	1,442,124	(724,608)	Local	419,261	177,538
			ATP Cycle 5	60,046	(271,308)
			ATP Cycle 6	504,048	(641,171)
			ATP Cycle 7	4,062	4,062
TOTAL	**3,024,332**	**(493,964)**	**TOTAL**	**3,024,332**	**(498,026)**
				% Federal	**0%**

Project Description

This work element addresses the Transportation Agency for Monterey County's participation in the implementation of projects and programs as outlined in the Monterey County Transportation and Investment Plan Ordinance (Measure X). TAMC staff activity to administer Measure X is covered separately in WE 8000. An example of activities included in this work element includes assisting each city and the County of Monterey in developing a pavement management program, as well as TAMC staff work to deliver the Measure X regional projects and programs.

Previous and Ongoing Work

Work on several regional Measure X projects consistent with the Integrated Funding Strategy will continue into 2026/27.

Steps and Products				
Task	***Description***	***Deliverable***	***Date***	***Party***
1	Development and delivery of Measure X regional projects and programs	Integrated Funding Strategy	5/31/2027	Agency Staff

Measure X Administration

Work Element Number: **8000**
Project Manager: Michael Zeller

ESTIMATED EXPENDITURE AND ANTICIPATED REVENUE: FY 2026/27

EXPENDITURES			REVENUE		
Agency	**Amount ($)**	**Change**	**Source**	**Amount ($)**	**Change**
TAMC			**TAMC**		
Personnel	530,564	(35,960)	Measure X	400,000	(45,000)
Contractual	-	(45,000)	Local	130,564	(35,960)
TOTAL	**530,564**	**(80,960)**	**TOTAL**	**530,564**	**(80,960)**
				% Federal	**0%**

Project Description

This work element addresses the administration of the Monterey County Transportation and Investment Plan Ordinance (Measure X).

Previous and Ongoing Work

This work element was initiated in FY 2017/18. Measure X administration will be ongoing annually.

Steps and Products

Task	*Description*	*Deliverable*	*Date*	*Party*
1	Local Projects	Individual county and city level funding agreements and performance.	Ongoing	Agency Staff
2	Regional Projects	Integrated Funding Strategy	5/31/2027	Agency Staff
3	Community Advisory Committee	Committee coordination, reports, meeting minutes, annual report	Ongoing	Agency Staff / Consultant
4	Financial Management	Fund management, audits, etc.	Ongoing	Agency Staff / Consultant